



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**

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1 **THE BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES**
2 **SPECIAL MEETING FOR 2009-10 BUDGET DELIBERATIONS**
3 **MONDAY, JUNE 22, 2009, 9:30 A.M.**

4

5

6

7 **SUP. KNABE, CHAIRMAN:** I'D LIKE TO CALL THE BOARD OF
8 SUPERVISORS BUDGET DELIBERATIONS MEETING TO ORDER, PLEASE. THE
9 QUIETNESS SORT OF FITS THE MOOD. LET'S BEGIN WITH THE C.E.O.'S
10 REPORT.

11

12 **C.E.O. FUJIOKA:** I HAVE TO MAKE SURE I'M ON. OKAY. THANK YOU
13 VERY MUCH. GOOD MORNING. TODAY, WE'RE HERE TO PASS OUR BUDGET
14 FOR FISCAL YEAR '09/'10. UNLIKE SOME ENTITIES, THE COUNTY, AT
15 THIS POINT IN TIME, ALWAYS SENDS FORWARD A FINAL BUDGET THAT'S
16 BALANCED THAT ALSO MEETS OUR MOST CRITICAL NEEDS. I DON'T
17 THINK WE'VE EVER, IN THE HISTORY OF THE COUNTY, EVER MISSED A
18 DEADLINE FOR PASSING A FINAL BUDGET. THE FIRST ITEM ON TODAY'S
19 AGENDA, I'M GOING TO JUST ASK THAT WE APPROVE THE ADJUSTMENTS
20 FOR THE CURRENT FISCAL YEAR, THAT'S AGENDA ITEM NUMBER 1,
21 PLEASE. AND THEN I'LL GET INTO SOME COMMENTS AS WE MOVE
22 FORWARD TO DISCUSS THE FINAL BUDGET FOR FISCAL YEAR '09/'10.

23

24 **SUP. KNABE, CHAIRMAN:** OKAY. JUST SO THAT EVERYONE UNDERSTANDS
25 THAT WE WILL BE APPROVING THE ADJUSTMENTS ON ITEM NUMBER 1.
26 THEN THERE WILL BE OTHER DISCUSSION ITEMS AND OPPORTUNITY FOR



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1 MEMBERS TO BRING IN VARIOUS MOTIONS UNDER ITEM NUMBER 5, I
2 BELIEVE IT IS. WE HAVE PUBLIC COMMENT ON SOME OF THE ITEMS AS
3 WELL, TOO. SO WITH THAT, THE CHAIR WOULD ENTERTAIN A MOTION ON
4 ITEM NUMBER 1. MOVED BY SUPERVISOR MOLINA. THE CHAIR WILL
5 SECOND IT. WITHOUT OBJECTION, SO ORDERED. ITEM NUMBER 2.

6

7 **C.E.O. FUJIOKA:** THANK YOU VERY MUCH. I HAVE SOME VERY BRIEF
8 COMMENTS, BUT I ALSO WANT TO TAKE THE TIME TO PUT THIS, WHAT
9 WE'RE DOING TODAY, IN CONTEXT. BUT FIRST AND FOREMOST, BEFORE
10 I MOVE FORWARD, SOME OF YOU MAY OR MAY NOT KNOW THAT DEBBIE
11 LIZZARI, WHO HAS BEEN OUR BUDGET CHIEF FOR MANY YEARS, HAS
12 BEEN PART OF THE -- FIRST THE C.A.O., THEN THE C.E.O.'S
13 OFFICE, WILL BE RETIRING LATER THIS YEAR. AND I THINK WE NEED
14 TO START THESE DELIBERATIONS, I THINK, I FEEL STRONGLY, BY
15 FIRST RECOGNIZING DEBBIE AND THANK HER FOR EVERYTHING SHE'S
16 DONE AS SHE'S BEEN THAT GOOD SHEPHERD, THE PERSON WHO HAS
17 HELPED DEAL WITH OUR MANY FISCAL CHALLENGES OVER THE YEAR AND
18 ALSO THE C.E.O. BUDGET STAFF. BUT FOR DEBBIE, THANK YOU VERY
19 MUCH. [APPLAUSE] AND AS WE MOVE FORWARD WITH TODAY'S
20 DISCUSSION, IN ADDITION TO OUR FOLKS, THE BUDGET STAFF AND
21 YOUR OFFICES, I ALSO NEED TO RECOGNIZE THE DEPARTMENT HEADS
22 AND THEIR STAFF. THIS IS THE SECOND OF TWO VERY, VERY
23 DIFFICULT YEARS. OVER THE LAST TWO YEARS, WE'VE CUT 494
24 MILLION FROM OUR COUNTY BUDGET. WE'VE ALSO, ON AVERAGE, CUT
25 7.4% FROM EVERY BUDGET. NOW, IT HASN'T BEEN JUST ACROSS THE



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1 BOARD. WE'VE TRIED TO GO THROUGH THIS PROCESS AS CAREFULLY AS
2 POSSIBLE TO MINIMIZE THE IMPACT, BUT THE BOARD NEEDS TO KNOW
3 THAT ALTHOUGH IT'S AN AVERAGE OF 7.4% FOR ALL COUNTY
4 DEPARTMENTS, THERE ARE SOME DEPARTMENTS WHO TOOK A MUCH LARGER
5 CUT. FOR EXAMPLE, THE TREASURER AND TAX COLLECTOR HAS TAKEN AN
6 18% CUT. OUR PARKS AND REC -- I'M SORRY. OUR PROBATION, 10%.
7 MENTAL HEALTH, 10%. DISTRICT ATTORNEY, 10%. COUNTY COUNSEL,
8 10%, AND IT GOES ON AND ON, YET OUR DEPARTMENT OF REC AND
9 PARKS, WHO PROVIDES SOME OF THE MOST CRITICAL PROGRAMS THAT WE
10 HAVE AT THE COMMUNITY LEVEL HAS TAKEN A 5.7% CUT. TODAY'S
11 BUDGET RECOMMENDS \$105 MILLION AND VARIOUS SOLUTIONS TO
12 BALANCE OUR PROJECTED SHORTFALLS. THE 105 MILLION WILL BE
13 ADDRESSED THROUGH A \$53 MILLION, OR 2%, BUDGET CURTAILMENT
14 WITH THE REMAINING \$47 MILLION TO BE ACHIEVED THROUGH A
15 SAVINGS FROM CONTINUING THE HIRING FREEZE, WHICH IN ITSELF IS
16 VERY DIFFICULT FOR DEPARTMENTS TO DEAL WITH. BUT ALSO, WE'RE
17 GOING TO ALSO AGGRESSIVELY MOVE FORWARD TO DEAL WITH OR TO
18 IMPLEMENT SUPERVISOR RIDLEY-THOMAS'S MOTION ON LOOKING AT OUR
19 CONTRACTS. AND WITH THAT, FINDING REDUCTIONS OR SAVINGS AND
20 WORKING CLOSELY WITH THAT CONTRACT COMMUNITY. WE ALSO HAVE
21 \$1.5 MILLION IMBEDDED IN OUR BUDGET FOR THE TELEPHONE LINE
22 AUDIT. ON THAT NOTE, REAL QUICK NOTE, I THINK KUDOS NEEDS TO
23 GO OUT TO TOM TINDALL BECAUSE, AS YOU KNOW, TOM HAS BEEN OUR
24 PERMANENT DIRECTOR OF I.S.D. FOR A VERY, VERY SHORT TIME. AND
25 AS SOON AS HE CAME ON BOARD, HE'S GONE THROUGH THIS WHOLE



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1 DEPARTMENT, AND WITH THAT, THE SERVICES PROVIDED BY I.S.D.,
2 AND LOOKED AT WAYS TO FIND EFFICIENCIES, INCLUDING THIS REVIEW
3 OF TELEPHONE LINES THAT COULD SAVE US UP TO \$3 MILLION. OR
4 MORE IMPORTANTLY, HE HAS A VERY AGGRESSIVE ENERGY EFFICIENCY
5 INITIATIVE GOING FORWARD RIGHT NOW. OUR RECOMMENDATIONS ALSO
6 INCLUDE AN ELIMINATION OF 36 ADDITIONAL POSITIONS. I SAY
7 ADDITIONAL BECAUSE IN THE PROPOSED BUDGET, WE IDENTIFIED 1,684
8 POSITIONS TO BE ELIMINATED. THIS BRINGS THE TOTAL TO 1,720.
9 THIS IS ONE OF OUR MANY STEPS TO LOOK AT WHAT WE'VE
10 CHARACTERIZED AS A STRUCTURAL DEFICIT IN OUR BUDGET. YOU HAVE
11 A STRUCTURAL IMBALANCE WHEN YOUR REVENUES DO NOT MEET YOUR
12 EXPENDITURES. AND WE'RE TAKING AGGRESSIVE ACTIONS TO ELIMINATE
13 THAT. AS I SAID, DEPARTMENTS HAVE BEEN ASKED TO TAKE, ON
14 AVERAGE, 7.4% FROM THEIR RESPECTIVE BUDGETS. BUT IT HAS BEEN,
15 AGAIN, HIGHER FOR A LOT OF THE DEPARTMENTS. ANY OTHER
16 REDUCTIONS WILL RESULT IN LAYOFFS AND OTHER SIGNIFICANT
17 SERVICE REDUCTIONS. AT THIS POINT IN TIME, AND, OF COURSE,
18 THIS IS ABSENT FURTHER ACTIONS BY THE STATE, BUT AT THIS POINT
19 IN TIME, WE DO NOT HAVE ANY LAYOFFS IN OUR BUDGET. BUT AS WE
20 KNOW, WE'RE STILL WAITING FOR THE STATE TO RESOLVE ITS VERY
21 SIGNIFICANT BUDGET GAP BEFORE WE CAN FINALIZE OUR PARTICULAR
22 BUDGET. NOW, WE ALL KNOW THAT IN ADDITION TO THE STATE, OUR
23 OWN LOCAL REVENUE HAS DROPPED. THIS IS THE RESULT OF THE
24 HOUSING MARKET, OTHER PROBLEMS AT NOT ONLY THE STATE BUT ALSO
25 THE FEDERAL LEVEL. TO PUT IT IN CONTEXT, OUR PROPOSITION 172,



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1 OR PUBLIC SAFETY SALES TAX, HAS DECLINED 61 MILLION FROM
2 FISCAL YEAR 2006/2007, FOR ALMOST A 10% REDUCTION. OUR DEED
3 TRANSFER TAX HAS GONE FROM 88 MILLION TO 35 MILLION, A DECLINE
4 OF ALMOST 60% FROM THE SAME PERIOD. OUR V.L.F. AND SALES TAX
5 ALIGNMENT HAS GONE FROM 1.3 BILLION DOLLARS IN '06/'07 TO 1.2
6 BILLION, OR AN 11% DROP, WHICH EQUALS 156 MILLION. AS WE WATCH
7 OUR PROPERTY TAX, KNOW THAT IN THE BUDGET WE HAVE A MINUS
8 1.06% PROJECTION. OUR ASSESSOR HAS SAID THAT IS IMPROVING AND
9 COULD ONLY BE A HALF PERCENT. I STRONGLY RECOMMEND THAT WE DO
10 NOT INCORPORATE THAT MONEY TODAY, IN TODAY'S PROCEEDINGS,
11 BECAUSE WE KNOW THAT COME MAYBE WITHIN THE NEXT 30 DAYS, THE
12 STATE'S GOING TO TAKE AN ACTION THAT WILL FURTHER ERODE OUR
13 REVENUE AND, WITH THAT, OUR BUDGET. AND SO WHAT WE NEED TO DO
14 IS TO CAREFULLY MONITOR THE STATE SITUATION AND WE'LL COME
15 BACK TO AS WE DEAL WITH OUR SUPPLEMENTAL BUDGET LATE IN
16 SEPTEMBER WITH FURTHER RECOMMENDATIONS. AND KNOW THAT BECAUSE
17 THE PROPERTY TAX ASSESSMENT ROLE MAY BE IMPROVING, WE ALSO
18 KNOW THAT SUPPLEMENTAL TAXES ARE DROPPING SIGNIFICANTLY. TODAY
19 WE'RE GOING TO ASK THAT YOU APPROVE THE CONTINUATION OF THE
20 HARD HIRING FREEZE AND ALSO THE FREEZE ON NONESSENTIAL
21 SERVICES AND SUPPLIES AND FIXED ASSETS. WE KNOW THIS HAS
22 PLACED A SIGNIFICANT BURDEN ON DEPARTMENTS, BUT, AGAIN,
23 BECAUSE OF THE UNCERTAINTY WITH WHAT'S HAPPENING WITH THE
24 STATE BUDGET, WE NEED TO MOVE FORWARD PRUDENTLY. AGAIN, WE'LL
25 BE COMING BACK TO YOU AT THE APPROPRIATE TIME, PROBABLY IN THE



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1 SUPPLEMENTAL, TO TELL YOU WHEN, OR AT LEAST TO RECOMMEND WHEN
2 WE SHOULD LIFT THIS FREEZE. THE CONTRACT TERMINATION ISSUE,
3 COUPLED WITH SOME OTHER THINGS I WANT TO TALK ABOUT SHORTLY,
4 AND THAT DEALS WITH SOME OF THE EFFICIENCY MEASURES WE HAVE,
5 WILL HELP US CLOSE THE \$47 MILLION GAP. WITH RESPECT TO THE
6 STATE ISSUE, WE HAVE TWO RECOMMENDATIONS IN FRONT OF YOU. ONE
7 IS TO DELEGATE THE AUTHORITY TO OUR OFFICE TO MAKE THE
8 NECESSARY ADJUSTMENTS AS THE CONSEQUENCE OF ACTIONS TAKEN BY
9 THE STATE. BUT THEN ALSO PROVIDING YOUR BOARD WITH 14 DAYS
10 NOTICE BEFORE TAKING ACTION. ANOTHER OPTION IS TO HAVE A
11 STANDING AGENDA ITEM ON YOUR BOARD'S AGENDA. NOW, BOTH IS
12 REALLY -- I THINK IT FOLLOWS TO YOUR DISCRETION. THE ONE THING
13 I'D CAUTION, THOUGH, IS NOT KNOWING HOW MUCH TIME THE STATE
14 WILL GIVE US AS THEY MOVE FORWARD WITH THEIR CUTS SHOULD THEY
15 MAKE THEIR CUTS, SAY, LATER IN THE FISCAL YEAR, IN AUGUST,
16 WITH A JULY IMPLEMENTATION DATE. ANY DELAY THAT WE TAKE IN
17 CURTAILING THE NECESSARY PROGRAMS OR SERVICES OR THE AFFECTED
18 PROGRAMS AND SERVICES WILL MEAN THAT THE BURDEN CAN FALL ON
19 OUR OWN GENERAL FUND. WHAT WE'RE DEALING WITH TODAY IS NOT
20 GOING TO END BY THE END OF THIS CALENDAR YEAR AND PROBABLY NOT
21 BY THE END OF NEXT CALENDAR YEAR. WE ALSO HAVE A BUDGET THAT'S
22 BALANCED WITH AT LEAST \$115 MILLION IN ONE-TIME MONEY AND \$78
23 MILLION IN FEDERAL STIMULUS MONEYS. SOME OF THAT ONE-TIME
24 MONEY, YOU KNOW, IS TIED TO OUR GENERAL RELIEF PROGRAM WHICH
25 WE SHOWED YOU IS TRACKING STEP BY STEP, SIDE BY SIDE WITH THE



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1 UNEMPLOYMENT SITUATION, AND WE ALL KNOW THAT AS THE EMPLOYMENT
2 PICTURE IMPROVES, OUR GENERAL RELIEF POPULATION WILL REDUCE
3 AND WITH THAT, OUR FINANCIAL OBLIGATION TOWARDS THAT
4 POPULATION. SO THAT'S WHY WE'VE RECOMMENDED USING SOME ONE-
5 TIME MONEY FOR THAT. BUT BECAUSE OF WHAT'S HAPPENING,
6 ESPECIALLY AT THE STATE LEVEL, I'D ASK THAT WE CAREFULLY
7 CONSIDER IT AND, WITH THAT, NOT MOVE FORWARD WITH ANY PROGRAM
8 RESTORATIONS AT THIS TIME UNTIL WE KNOW WITH SOME DEGREE OF
9 CERTAINTY WHAT'S GOING TO HAPPEN ON A GO-FORWARD BASIS. NOW,
10 WITH RESPECT TO THE ONE-TIME MONEY, WE, AND TO A LARGE EXTENT
11 FOR THE FIRST TIME, WE'RE AGGRESSIVELY PURSUING A NUMBER OF
12 EFFICIENCIES THAT I FEEL WILL HELP US DEAL WITH OUR STRUCTURAL
13 PROBLEM. IT INCLUDES OUR COURT IMPROVEMENT INITIATIVE. WE HAVE
14 THE COOPERATION AND INVOLVEMENT IN ENTIRE JUSTICE TEAM
15 INCLUDING THE SHERIFF, THE D.A., PUBLIC DEFENDER, ALTERNATE
16 PUBLIC DEFENDER, PROBATION, AND THE COURTS WORKING SIDE BY
17 SIDE TO IMPROVE OUR COURT PROCESSES. I MENTIONED THE ENERGY
18 IMPROVEMENTS LED BY OUR I.S.D. WE HAVE IMPROVEMENTS WE'RE
19 GOING TO SEND FORWARD AND HOPEFULLY DISCUSS TODAY THAT DEALS
20 WITH THE G.R. PROGRAM. WE FEEL AS WE MOVE THAT FORWARD, WE CAN
21 SAVE UP TO \$22 MILLION NEXT YEAR ALONE. WE HAVE A VERY
22 COMPREHENSIVE PROCESS GOING ON NOW TO IDENTIFY AND IMPLEMENT
23 IMPROVEMENTS IN HUMAN RESOURCES. WE'RE GOING TO COME TO YOU,
24 AND WE HAVE ONE IN THE BUDGET, WE'LL COME TO YOU IN THE FUTURE
25 TO SPEAK TO PROGRAM CONSOLIDATIONS, INCLUDING REDUNDANT -- I



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1 SHOULDN'T SAY REDUNDANT -- INCLUDING OUR COMMISSIONS THAT
2 OFTEN TIMES PERFORM A SIMILAR ROLE. WE'RE GOING TO LOOK AT
3 PROCUREMENT PRACTICES, WE'RE GOING TO LOOK AT A COMPREHENSIVE
4 LEGAL BILL REVIEW PROCESS. WE KNOW THAT OUR REVIEW PROCESS,
5 OUR BILL REVIEW PROCESS NEEDS TO BE STRENGTHENED. AND I NEED
6 TO HIGHLIGHT WHAT'S HAPPENING IN CHILD SUPPORT SERVICES UNDER
7 STEVEN GOLIGHTLY'S LEADERSHIP. HE HAS A COUPLE OF INDIVIDUALS
8 WHO REVIEW EVERY SINGLE BILL AND HAS MADE SUBSTANTIAL
9 IMPROVEMENTS IN THE AMOUNT OF -- THE DOLLAR AMOUNT ASSOCIATED
10 WITH THE LEGAL SERVICES. WE HAVE A PHARMACEUTICAL IMPROVEMENT
11 PROGRAM THAT WILL BE WORKING -- WHERE D.H.S. WILL WORK WITH
12 THE SHERIFF'S DEPARTMENT, AND WE EXPECT SOME SIGNIFICANT
13 SAVINGS THERE. AND LASTLY, WE'RE LOOKING AT OPPORTUNITIES IN
14 OUR CAPITAL PROGRAM TO SEE IF WE CAN USE THE FINANCING OPTIONS
15 THAT ARE CURRENTLY IMBEDDED IN THE STIMULUS PROGRAM, INCLUDING
16 BUILD AMERICA BONDS PROGRAM AND THEN THE RECOVERY BONDS. WHAT
17 IS NECESSARY NOW, WITH THIS DOWNTURN IN THE ECONOMY, WITH ALL
18 OF THE CHALLENGES THAT WE'RE FACING EVERY SINGLE DAY CAUSED BY
19 NOT ONLY OUR LOCAL REVENUES BUT WHAT'S AT THE STATE LEVEL,
20 THIS PRESENTS AN EXCELLENT OPPORTUNITY FOR THE COUNTY TO MOVE
21 FORWARD AND TO LOOK AT PROGRAMS AND SERVICES TO DETERMINE WHAT
22 CAN BE DONE BETTER AND WHAT WE SHOULD BE ELIMINATING AND ALSO
23 WHAT PRACTICES ARE REDUNDANT. AND MAYBE WE CAN DEAL WITH THIS
24 ON NOT ONLY A SHORT-TERM BASIS BUT A LONG-TERM BASIS. THAT'S
25 MY COMMENTS. I'M GOING TO MOVE FORWARD THROUGH THE REST OF THE



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1 AGENDA. AGENDA ITEM NUMBER 3. THESE WERE ISSUES RAISED AT THE
2 PUBLIC BUDGET HEARINGS. I WOULD SUGGEST THAT AT THIS POINT IN
3 TIME, WE RECEIVE AND FILE THIS ITEM. ONLY NUMBER 3.

4

5 **SUP. KNABE, CHAIRMAN:** (OFF MIC)

6

7 **C.E.O. FUJIOKA:** OKAY.

8

9 **SUP. KNABE, CHAIRMAN:** (OFF MIC) THREE SHOWED UP. AM I MISSING
10 SOMEONE?

11

12 **KAREN MORRIS:** I'M SORRY. WE HAD SIGNED UP PATRICIA HARRIS AND
13 STEVE DOMINGUEZ IS HERE JUST AS SUPPORT, HE'S NOT GOING TO BE
14 SPEAKING.

15

16 **SUP. KNABE, CHAIRMAN:** ALL RIGHT, VERY GOOD. THANK YOU.

17

18 **KAREN MORRIS:** SORRY ABOUT THAT, AND UNDERSTAND.

19

20 **SUP. KNABE, CHAIRMAN:** NO PROBLEM.

21

22 **KAREN MORRIS:** GOOD MORNING, SUPERVISORS. MY NAME IS KAREN
23 MORRIS, S.E.I.U. 721. I'M REPRESENTING -- I'M HERE TO ADVOCATE
24 FOR THE SEVERELY MENTALLY ILL SERVED BY OUR DEPUTY PUBLIC
25 GUARDIANS IN THE DEPARTMENT OF MENTAL HEALTH'S OFFICE OF THE



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1 PUBLIC GUARDIAN LANTERMAN-PETRIS-SHORT PROGRAM. SUPERVISORS,
2 EVERY DAY, DEPUTY PUBLIC GUARDIAN STAFF LIKE ALTA POSTAR AND
3 STEVE DOMINGUEZ ARE ASSIGNED TO SERVE AS PROXY FAMILY MEMBERS
4 TO 2,200 SEVERELY MENTALLY ILL INDIVIDUALS PLACED UNDER THEIR
5 CARE BY THE COURTS. CURRENTLY, SOME 30 DEPUTIES CARRY A
6 CASELOAD OF 80 TO 100 GRAVELY DISABLED INDIVIDUALS EACH.
7 PEOPLE WHO HAVE BEEN DEEMED EITHER A DANGER TO THEMSELVES, TO
8 OTHERS, OR INCAPABLE OF PROVIDING FOR THEIR BASIC NEEDS.
9 SUPERVISORS, THEY DO NOT TAKE THEIR COURT-APPOINTED MANDATE
10 LIGHTLY, AND THAT IS WHY WE ARE HERE AGAIN BEFORE YOU TO
11 ADVOCATE FOR THE SEVERELY MENTALLY ILL UNDER THE PUBLIC
12 GUARDIANS' CHARGE. WE COME HERE TODAY WELL AWARE OF THE
13 SERIOUS FISCAL AND BUDGETARY CONSTRAINTS THAT THIS COUNTY IS
14 UNDER, THAT THE DEPARTMENT OF MENTAL HEALTH IS UNDER. AS
15 ELECTED LEADERS OF THIS COUNTY, WE DO NOT ENVY YOU THE
16 DIFFICULT CHOICES THAT ARE BEFORE YOU. BUT, SUPERVISORS,
17 DEPUTY PUBLIC GUARDIANS ARE ALL TOO FAMILIAR WITH LIMITED
18 RESOURCES, DIFFICULT DECISIONS, AND, YES, IMPOSSIBLE MANDATES.
19 WE ARE ALSO AWARE OF THE TANGIBLE AND INTANGIBLE COSTS OF
20 UNTREATED PSYCHIATRIC ILLNESS, COST TO FAMILIES, TO SOCIETY,
21 AND, YES, TO COUNTY. SUPERVISORS, ON ANY GIVEN MONTH, THERE
22 ARE AT LEAST 1,700 ADMISSIONS TO COUNTY-RUN PSYCHIATRIC
23 EMERGENCY SERVICES. AND ON TOP OF PSYCH E.R. VISITS, THE
24 COUNTY IS ALSO SHOULDERED WITH THE COSTS OF PROVIDING NEARLY
25 50,000 PSYCHIATRIC IN-PATIENT DAYS A YEAR. THIS CARE IS



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1 COSTLY. WHEN AN INDIVIDUAL WITH MENTAL HEALTH ISSUES SHOWS UP
2 AT A COUNTY-RUN PSYCH E.R. AND IS PLACED ON A 72-HOUR HOLD AND
3 THEN ADMITTED, THE TAB FOR THEIR CARE APPROXIMATES \$30,000 PER
4 ADMISSION. THE DEPARTMENT OF MENTAL HEALTH PUBLIC GUARDIAN
5 IDEALLY SHOULD BE STEMMING THE TIDE OF THESE ADMISSIONS. BUT
6 LIMITED RESOURCES MAKE THIS A DIFFICULT TASK. CAN I SHARE
7 THEIR TIME? THANK YOU. SUPERVISORS, WHO ARE THE 22 SEVERELY
8 MENTALLY ILL INDIVIDUALS UNDER THEIR CARE? THEY REPRESENT ALL
9 ETHNICITIES, 96% ARE OVER THE AGE OF 25. THE MAJORITY ARE IN
10 WHAT SHOULD BE CONSIDERED THE PRIME OF THEIR LIVES. THREE OUT
11 OF FOUR HAVE A PRIMARY DIAGNOSIS OF SCHIZOPHRENIA. ONE IN
12 SEVEN WERE HOMELESS, ZEV, AT THE TIME OF THEIR COURT
13 APPOINTMENT. ONE IN FOUR ARE KNOWN TO HAVE A CRIMINAL HISTORY.
14 ONE IN THREE DISCLOSE A LONGSTANDING PROBLEM OF SUBSTANCE
15 ABUSE. 85% HAVE CHRONIC LONG NEGLECTED MEDICAL ISSUES, AND
16 MOST HAVE A HISTORY OF CYCLING IN AND OUT OF PSYCHIATRIC
17 EMERGENCY AND IN-PATIENT SETTINGS. WHEN PLACED ON COURT
18 ORDERED CONSERVATORSHIP, THEY ARE NOT ON THE STREET, BUT THEY
19 LIVE IN TREATMENT SETTINGS. 30% IN CONVALESCENT HOMES, SOME OF
20 THEM LOCKED, I.M.D.S, 20%. 25% ARE IN BOARDING CARE
21 FACILITIES, 15% ARE IN STATE, PRIVATE AND COUNTY HOSPITALS,
22 AND SOME ARE IN COUNTY FACILITIES AWAITING APPOINTMENT. ONCE
23 PLACED, A PORTION OF CONSERVATEES ARE WHAT WE WOULD CLASSIFY
24 AS HIGHLY MOBILE. SO WE HAVE 2,200 CONSERVATEES. AND FOR
25 EXAMPLE, THIS LAST YEAR, REQUESTS FOR APPROVAL OF TRANSFER



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1 WERE MADE FOR 533 INDIVIDUALS. MOST REQUESTS WERE FOR A HIGHER
2 LEVEL OF CARE. 65% OF THESE ENDED UP BEING PEOPLE WHO HAD TO
3 BE READMITTED TO A PSYCH FACILITY. 90 OF THE 365 WERE
4 REHOSPITALIZED MULTIPLE TIMES, BETWEEN TWO AND SEVEN TIMES.
5 THESE 90 INDIVIDUALS ARE UNDER CONSERVATORSHIP. IMAGINE HAVING
6 TO KEEP TRACK OF THIS VERY MOBILE POPULATION. SUPERVISORS, I
7 WOULD LIKE TO BE ABLE TO SAY THAT ALL ARE INAPPROPRIATE
8 SETTINGS, BUT IN TRUTH, A LACK OF BEDS AND COMPLEX CASE
9 HISTORIES SUCH AS A HISTORY OF VIOLENCE, FIRE STARTERS,
10 PREGNANCY, A.I.D.S., SEXUAL PREDATORS, HUNTINGTON'S DISEASE,
11 NONCOMPLIANCE, MAKE PLACEMENT DECISIONS AND PLACEMENT
12 AGREEMENTS ESPECIALLY DIFFICULT. SUPERVISORS, IT IS TIME TO
13 ALIGN OUR RESOURCES TO REFLECT NEED. THE DEPARTMENT OF MENTAL
14 HEALTH'S OWN INTERNAL ANALYSIS INDICATED A NEED TO DOUBLE ITS
15 L.P.S. STAFF IN ORDER TO EFFECTIVELY INVESTIGATE AND MANAGE
16 L.P.S. CASES AS THE COURTS MANDATE. WITH SUFFICIENT STAFFING
17 IN THE L.P.S. PROGRAM, THE DEPARTMENT CAN HELP MINIMIZE THE
18 COSTLY AND AVOIDABLE HOSPITALIZATIONS, UNNECESSARY COSTS OF
19 INCARCERATION THAT THIS COUNTY INCURS. IN THIS FISCAL
20 ENVIRONMENT, NET COUNTY COST OBVIOUSLY MUST BE USED PRUDENTLY.
21 SO KINDLY CONSIDER OUR REQUEST FOR MORE STAFF TO BETTER SERVE
22 THOSE MOST IN NEED. THANK YOU SO MUCH FOR YOUR TIME.
23



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1 **SUP. KNABE, CHAIRMAN:** THANK YOU. OKAY. DO WE HAVE ANYONE ELSE
2 SIGNED UP UNDER THAT PARTICULAR ITEM? AND THE RECOMMENDATION
3 ON NUMBER 3 WAS JUST TO RECEIVE AND FILE? WAS THAT IT?

4

5 **C.E.O. FUJIOKA:** YES. RECEIVE AND FILE, PLEASE.

6

7 **SUP. KNABE, CHAIRMAN:** OKAY. SO ORDERED.

8

9 **C.E.O. FUJIOKA:** NUMBER 4, CAN WE HOLD THAT ITEM, PLEASE?

10

11 **SUP. KNABE, CHAIRMAN:** ABSOLUTELY.

12

13 **C.E.O. FUJIOKA:** SAME WITH NUMBER -- I GUESS WE CAN MOVE
14 FORWARD ON NUMBER 5 RIGHT NOW, BUT THIS ALSO WILL BE TIED TO
15 NUMBER 4. WOULD YOU LIKE TO MOVE 4 WITH NUMBER 5 RIGHT NOW?

16

17 **SUP. KNABE, CHAIRMAN:** WE CAN DO THAT. WE HAVE A NUMBER OF
18 PEOPLE THAT ARE SIGNED UP TO SPEAK ON ITEM NUMBER 5. WE'LL
19 CALL THEM. I KNOW THERE WERE SOME MOTIONS, BUT FIRST OF ALL,
20 BART DIENER. WE HAVE 11 SPEAKERS. MICHAEL ALEXANDER, JULIA
21 RODRIGUEZ-ELLIOTT AND SONIA DE LEON DE VEGA. AND THAT WILL BE
22 THE FIRST FOUR. AND THEN AS YOU'RE FINISHED WITH YOUR
23 TESTIMONY, IF YOU WOULD RETURN TO YOUR SEATS AND THEN I'LL
24 CALL UP OTHERS TO JOIN US. SO THE FIRST FOUR SPEAKERS, IF
25 YOU'D COME FORWARD, PLEASE. BART DIENER, MICHAEL ALEXANDER,



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1 JULIA RODRIGUEZ-ELLIOTT, SONIA DE LEON DE VEGA. IF I'VE CALLED
2 YOUR NAME, PLEASE COME FORWARD. THANK YOU. GO AHEAD.

3

4 **MICHAEL ALEXANDER. SORRY, I WAS LOOKING FOR A DOWNBEAT, BEING**
5 **FROM THE ARTS.**

6

7 **>>SUP. KNABE, CHAIRMAN:** IF YOU'RE LOOKING FOR THE DRUMS,
8 THEN...

9

10 **MICHAEL ALEXANDER:** I'M SORRY.

11

12 **SUP. KNABE, CHAIRMAN:** WE'VE GOT A BASS DRUM UP HERE.

13

14 **MICHAEL ALEXANDER:** I KNOW YOU CAN PLAY ONE. I'M MICHAEL
15 ALEXANDER, THE EXECUTIVE DIRECTOR OF GRAND PERFORMANCES. AND
16 I'M HERE TO SPEAK ON BEHALF OF THE ARTS INTERN PROGRAM RUN BY
17 THE COUNTY ARTS COMMISSION. I'M ALSO THE STATE ASSEMBLY'S
18 APPOINTEE TO THE CALIFORNIA ARTS COUNCIL, WHERE I AM THE
19 IMMEDIATE PAST CHAIR AND I ALSO SERVE ON THE BOARD OF ARTS FOR
20 L.A. I HAVE BEEN INTIMATELY INVOLVED IN THE ARTS INTERN
21 PROGRAM SINCE IT BEGAN. AND MY ORGANIZATION HAS HOSTED
22 WORKSHOPS EACH YEAR FOR THE INTERNS, SO I CAN TELL YOU THAT
23 THIS PROGRAM IS ONE EACH OF YOU SHOULD BE PROUD OF. IT IS
24 SERVING YOUNG ADULTS FROM THE MANY COMMUNITIES THAT MAKE UP
25 LOS ANGELES WHILE EXPANDING THEIR HORIZONS ABOUT CAREERS IN



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1 LOS ANGELES'S IMPORTANT NONPROFIT ARTS SERVICE SECTOR. I'M
2 PROUD OF MY COLLEAGUES WORKING THROUGHOUT THE COUNTY WHO HAVE
3 GIVEN INVALUABLE ART WORK EXPERIENCES TO YOUNG PEOPLE
4 REFLECTING THE TRUE DIVERSITY OF LOS ANGELES. AND I URGE YOU
5 TO CONTINUE TO FUND THIS INNOVATIVE JOB TRAINING PROGRAM.

6

7 **SUP. KNABE, CHAIRMAN:** THANK YOU.

8

9 **SONIA DE LEON DE VEGA:** GOOD MORNING, SUPERVISORS. MY NAME IS
10 SONIA MARIE DE LEON DE VEGA, AND I'M THE FOUNDER AND DIRECTOR
11 OF THE SANTA CECILIA ORCHESTRA, ORCHESTRA SANTA CELILIA. OUR
12 SPECIFIC MISSION IS TO PROVIDE MUSIC TO THE LATINO COMMUNITIES
13 OF LOS ANGELES. EACH YEAR, WE PROVIDE OUR NATIONALLY ACCLAIMED
14 MUSIC EDUCATION PROGRAM TO MORE THAN 20,000 LATINO CHILDREN
15 AND THEIR FAMILIES. A HEALTHY COMMUNITY IS A COMMUNITY THAT
16 INCLUDES OPPORTUNITIES FOR ITS RESIDENTS TO SEPARATE
17 THEMSELVES FROM THE VERY REAL STRESSES THAT THEY FACE EVERY
18 DAY. A HEALTHY COMMUNITY IS ALSO A COMMUNITY THAT INCLUDES
19 OPPORTUNITIES FOR ITS RESIDENTS TO PARTICIPATE IN THE ARTS AND
20 CULTURE. MANY COMMUNITY-BASED NONPROFITS, ARTS ORGANIZATIONS
21 PROVIDE THESE ENJOYABLE AND EDUCATIONAL EXPERIENCES AND IN
22 DOING SO, BRING FAMILIES AND COMMUNITIES CLOSER TOGETHER. YOUR
23 SUPPORT OF 125 PAID INTERNSHIPS THROUGHOUT LOS ANGELES COUNTY
24 WILL AMPLIFY OUR ABILITY TO SERVE OUR COMMUNITIES AND YOUR
25 CONSTITUENTS. WE ENCOURAGE YOU TO CONTINUE TO MAKE THIS



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1 STRATEGIC INVESTMENT IN OUR COMMUNITIES. THANK YOU FOR YOUR
2 CONTINUED SUPPORT.

3

4 **SUP. KNABE, CHAIRMAN:** THANK YOU.

5

6 **JULIA RODRIGUEZ-ELLIOTT:** HELLO. GOOD MORNING. MY NAME IS JULIA
7 RODRIGUEZ-ELLIOTT, AND I'M THE FOUNDER, ARTISTIC CO-DIRECTOR
8 OF A NOISE WITHIN. AND WE HAVE BEEN PARTICIPATING IN THE ARTS
9 INTERNSHIP PROGRAM ALMOST SINCE ITS INCEPTION. AND I WOULD
10 LIKE TO SPEAK TO THE WORK FORCE READINESS VALUE OF THE
11 PROGRAM. IT IS A UNIQUE OPPORTUNITY TO BE ABLE TO EXPOSE
12 STUDENTS TO THE UNIQUE REQUIREMENTS OF WORKING FOR A NONPROFIT
13 ORGANIZATION. AND I KNOW I'M NOT ALONE IN THIS, IN JUST THE
14 LAST YEAR, OUR ORGANIZATION HIRED A STUDENT WHO HAD BEEN A
15 PAST PARTICIPANT IN THE PROGRAM, AND I KNOW THAT THIS IS
16 HAPPENING THROUGHOUT THE COUNTY. THANK YOU VERY MUCH FOR YOUR
17 TIME.

18

19 **SUP. KNABE, CHAIRMAN:** THANK YOU.

20

21 **SUP. YAROSLAVSKY:** CAN I ASK THE C.E.O., ON THE INTERNSHIP
22 PROGRAM, THIS IS A SUMMER INTERNSHIP PROGRAM. IS THAT CORRECT?
23 BOY, I'M NOT USED TO SUCH QUICK RESPONSES AROUND HERE. IS THE
24 SUMMER INTERNSHIP FOR THIS SUMMER IS FUNDED. AM I CORRECT, OR
25 AM I MISTAKEN ON THAT?



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1

2 **C.E.O. FUJIOKA:** NO, IT'S NOT FUNDED AT THIS POINT IN TIME.

3

4 **SUP. YAROSLAVSKY:** FOR THIS COMING SUMMER?

5

6 **C.E.O. FUJIOKA:** TRUE.

7

8 **SUP. YAROSLAVSKY:** WHY DON'T YOU COME UP HERE? WHY DON'T YOU
9 COME UP HERE SO WE CAN ALL HEAR YOU.

10

11 **SUP. KNABE, CHAIRMAN:** I THOUGHT IT WAS FUNDED THIS SUMMER.

12

13 **SUP. YAROSLAVSKY:** LET'S FIND OUT FROM THE HORSE'S MOUTH HERE.

14

15 **EMIKO ONO:** HELLO, SUPERVISORS. MY NAME IS EMIKO ONO, I'M THE
16 DIRECTOR OF GRANTS OF PROFESSIONAL DEVELOPMENT AT THE LOS
17 ANGELES COUNTY ARTS COMMISSION. THE CURRENT SUMMER THAT WE'RE
18 EXPERIENCING RIGHT NOW, 2009, IS FULLY FUNDED. WE'RE TALKING
19 ABOUT FUNDING FOR SUMMER 2010.

20

21 **SUP. YAROSLAVSKY:** THANK YOU.

22

23 **SUP. KNABE, CHAIRMAN:** THANK YOU.

24

25 **SUP. MOLINA:** (OFF MIC) -- IS CARRIED OUT?



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1

2 **EMIKO ONO:** CORRECT. BECAUSE THE PAYMENTS GO OUT TO OUR
3 COMMUNITY BEFORE THE END OF THE FISCAL YEAR.

4

5 **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU.

6

7 **SUP. YAROSLAVSKY:** THANK YOU.

8

9 **EMIKO ONO:** THANK YOU.

10

11 **SUP. KNABE, CHAIRMAN:** OKAY. JULIA RODRIGUEZ-ELLIOTT, LUIS
12 RODRIGUEZ, AMANDA HARRIS, JULIUS HAMPTON, IF YOU'D COME
13 FORWARD, PLEASE.

14

15 **LUIS RODRIGUEZ:** GOOD MORNING. MY NAME IS LUIS RODRIGUEZ, AND
16 I'M WITH THE TIA CHUCHA CENTRO CULTURAL IN THE NORTHEAST SAN
17 FERNANDO VALLEY. WE HAVE A PHILOSOPHY AT TIA CHUCA THAT REAL
18 COMMUNITY HAS TO HAVE ARTS AT THE HEART OF IT. ARTS ALLOWS FOR
19 BIG IDEAS, A VITALITY OF INVENTIVENESS AND IMAGINATION. IT
20 ALLOWS FOR PEOPLE TO BREAK THROUGH WHATEVER CONSTRAINTS MIGHT
21 HOLD THEM DOWN, ESPECIALLY IN VERY POOR, WORKING-CLASS
22 COMMUNITIES. WE FEEL THAT THE INTERNSHIP PROGRAM IS VERY
23 IMPORTANT FOR WHAT WE DO. WE HAVE THE ONLY CULTURAL SPACE
24 BOOKSTORE FOR 450,000 PEOPLE IN THE NORTHEAST VALLEY. AND WITH
25 AN INTERN, WE'VE BEEN ABLE TO DRAW FROM THE COMMUNITY YOUNG



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1 PEOPLE, PARTICULARLY THIS ONE PERSON WHO IS WORKING FOR US
2 THIS SUMMER. AT THE SAME TIME TRAINING HER AND ALLOWING HER TO
3 GO BACK INTO THE COMMUNITY AND ENGENDER THE KIND OF ARTS
4 PROGRAMMING THAT WE DO AND THAT WE HOPE CAN EXPAND. SO I'M
5 JUST SPEAKING IN FAVOR OF WHATEVER FUNDING TO KEEP THE INTERNS
6 IN OUR COMMUNITIES AND IN OUR ARTS. THANK YOU VERY MUCH.

7

8 **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

9

10 **AMANDA HARRIS:** GOOD MORNING, HONORABLE SUPERVISORS. MY NAME IS
11 AMANDA HARRIS AND I AM THE DIRECTOR OF DEVELOPMENT FOR THE
12 FRIENDS OF ARTS EDUCATION AT THE CERRITOS CENTER. I ALSO SERVE
13 AS AMBASSADOR FOR THE CERRITOS REGIONAL CHAMBER OF COMMERCE.
14 THE ARTS INTERNSHIP PROGRAM IS A UNIQUE OPPORTUNITY THAT
15 ALLOWS YOUNG PEOPLE TO MAKE CONNECTIONS BETWEEN THE CLASSROOM
16 AND THE WORKPLACE THROUGH HANDS-ON EXPERIENCE. THE CAREFULLY
17 STRUCTURED PROGRAM PROVIDES YOUNG ADULTS WITH AN OPPORTUNITY
18 TO INCREASE THEIR KNOWLEDGE, TO ENHANCE THEIR SKILLS, TO
19 OBTAIN PROFESSIONAL EXPERIENCE, AND TO CONTRIBUTE TO THE
20 WORKFORCE IN VERY MEANINGFUL WAYS. WHILE INTERNS ARE PROVIDED
21 GUIDANCE AND FEEDBACK, THEIR LEARNING EVOLVES FROM THEIR OWN
22 ACTION AND REFLECTION. THE STUDENTS TAKE INITIATIVE, MAKE
23 DECISIONS, AND ARE ACCOUNTABLE FOR THE RESULTS. THROUGH THE
24 HANDS-ON PROGRAM, INTERNS DEVELOP A HOST OF PROFESSIONAL
25 SKILLS, AS WELL AS INCREASED SENSE OF CIVIC ENGAGEMENT AND



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1 RESPONSIBILITY FROM THEIR PLACEMENT IN THE NONPROFIT SECTOR.
2 AT THE FRIENDS, WE HAD SUCH AN OUTSTANDING EXPERIENCE WITH
3 THIS PROGRAM THAT WE HIRED BACK THE PAST ARTS INTERN TO ASSIST
4 US WITH A FUNDRAISING EVENT WHILE SHE IS COMPLETING HER DEGREE
5 AT U.C.L.A. AS A MEMBER OF THE REGIONAL ARTS EDUCATION
6 PROVIDER THAT RECOGNIZES THE IMPORTANCE OF EXPERIENTIAL
7 LEARNING, I CANNOT EMPHASIZE ENOUGH HOW THE ARTS INTERNSHIP
8 PROGRAM FACILITATES A TYPE OF LEARNING THAT CANNOT BE
9 DUPLICATED IN THE CLASSROOM. AS A FORMER MENTOR, YOUTH
10 ADVISOR, AND EMPLOYEE IN THE FIELD OF HEALTH AND HUMAN
11 SERVICES, I CANNOT EMPHASIZE ENOUGH HOW AN INVESTMENT IN YOUTH
12 DEVELOPMENT IS RETURNED EXPONENTIALLY TO THE COMMUNITY. I
13 THANK YOU FOR THIS OPPORTUNITY AND HOPE THAT TODAY YOU WILL
14 CHOOSE TO CONTINUE TO MAKE AN INVESTMENT IN OUR YOUTH THROUGH
15 THIS EXCEPTIONAL PROGRAM. THANK YOU.

16

17 **SUP. KNABE, CHAIRMAN:** THANK YOU. YES, SIR.

18

19 **JULIUS CROW-HAMPTON:** GOOD MORNING. MY NAME IS JULIUS CROW-
20 HAMPTON.

21

22 **SUP. KNABE, CHAIRMAN:** JULIUS, BEFORE WE START YOUR TIME, I'M
23 GOING TO ASK JAMES HERR, STEPHEN VOSS, AND DUANE DENNIS TO
24 JOIN US, PLEASE. OKAY. THANK YOU. GO AHEAD.

25



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1 **JULIUS CROW-HAMPTON:** MY NAME IS JULIUS CROW-HAMPTON, AND
2 THANKS TO YOU, I HAD THE OPPORTUNITY TO SERVE AS AN ARTS
3 INTERN LAST SUMMER BY WORKING AT THE NONPROFIT ARTS ADVOCACY
4 ORGANIZATION, ARTS FOR L.A. THE INTERNSHIP PROGRAM OPENED MY
5 EYES TO ALL THE RICH, CULTURAL AND ARTISTIC RESOURCES THAT WE
6 HAVE IN LOS ANGELES. ELEMENTS THAT, QUITE FRANKLY, I WAS
7 UNAWARE WE HAD PRIOR TO MY PARTICIPATION IN THE PROGRAM. BY
8 LEARNING ABOUT ALL THESE ASSETS IN OUR COMMUNITY, THE
9 INTERNSHIP GAVE TO ME SOMETHING THAT I HAD NOT RECEIVED IN
10 SCHOOL, A CIVIC IDENTITY. I REALIZED THAT I HAD A
11 RESPONSIBILITY TO UPHOLD AND ENSURE THAT OUR ARTISTIC AND
12 CULTURAL LIFE IS UNDERSTOOD AND IS ACCESSIBLE TO ALL. AND I
13 ENCOURAGE YOU TO CONTINUE TO INVEST IN OUR CIVIC FUTURE BY
14 INVESTING IN THIS PROGRAM AND IN PEOPLE LIKE ME. THANK YOU.

15

16 **SUP. KNABE, CHAIRMAN:** THANK YOU. THANKS FOR TAKING THE TIME TO
17 COME DOWN. NEXT?

18

19 **JAMES HERR:** GOOD MORNING. MY NAME IS JAMES HERR, AND I'M THE
20 SENIOR MANAGER OF GLOBAL CORPORATE CITIZENSHIP FOR THE BOEING
21 COMPANY. AND I'M ALSO THE CO-CHAIR OF THE LOS ANGELES CHAMBER
22 OF COMMERCE'S WORKFORCE AND EDUCATION DEVELOPMENT COMMITTEE.
23 IN MY CAPACITY AT BOEING, I LEAD A TEAM OF INVESTMENT
24 PROFESSIONALS WHO INVEST BOEING RESOURCES INTO OUR COMMUNITIES
25 TO CREATE STRONGER, MORE VIBRANT PLACES TO LIVE AND WORK. AS



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1 THE STATE'S LARGEST MANUFACTURING EMPLOYER, WE HAVE A VESTED
2 INTEREST IN HELPING DEVELOP THE EXISTING AND FUTURE WORKFORCE.
3 A STRONG BACKGROUND IN THE ARTS IS A VITAL COMPONENT TO THE
4 DYNAMIC 21ST CENTURY WORKFORCE, WHETHER IT'S FOR AN ENGINEER
5 WHO IS DESIGNING A NEW MODE OF AIR TRANSPORTATION OR FOR ANY
6 OF THE OTHER THOUSANDS OF OTHER NONTECHNICAL EMPLOYEES THAT
7 BOEING AND OTHER COMPANIES HIRE. THE ARTS INTERNSHIP PROGRAM
8 PROVIDES HIGH QUALITY AND FLEXIBLE LEARNING OPPORTUNITIES
9 PREPARING YOUTH FOR A VARIETY OF CAREERS, AS WELL AS
10 CULTIVATING AN APPRECIATION FOR THE ARTS, IMAGINATION AND
11 CREATIVITY. IF I DIDN'T FEEL THAT IT WAS VITALLY IMPORTANT FOR
12 THIS PROGRAM TO CONTINUE, I WOULD NOT BE HERE TODAY. BUT
13 BOEING INVESTS MORE THAN 75% OF OUR PHILANTHROPIC BUDGET ALONE
14 INTO EDUCATION, WORKFORCE DEVELOPMENT, AND ARTS EDUCATION,
15 NEARLY \$4 MILLION ANNUALLY. AND EVEN WITH THE ECONOMIC
16 DOWNTURN, WE STILL MAINTAIN THAT SAME LEVEL OF SUPPORT BECAUSE
17 WE FEEL IT IS THAT IMPORTANT. I HOPE THAT TODAY THAT THE
18 CHAMBER AND THAT THE REST OF US HERE WOULD BE -- THE COUNTY
19 WILL SEE THE IMPORTANCE OF THIS PROGRAM AND CONTINUE TO
20 SUPPORT ITS CRITICAL WORK. THANK YOU.

21
22 **SUP. KNABE, CHAIRMAN:** THANK YOU. NEXT?

23
24 **DUANE DENNIS:** SUPERVISOR KNABE, I'D LIKE TO BRING GRACE CAINOY
25 FROM THE ALLIANCE UP WITH US AS WELL.



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1

2 **SUP. KNABE, CHAIRMAN:** DID SHE SIGN UP? YES OKAY. SHE WAS GOING
3 TO GET CALLED.

4

5 **DUANE DENNIS:** RIGHT.

6

7 **SUP. KNABE, CHAIRMAN:** YOU CAN TESTIFY WITHOUT HER. RIGHT?

8

9 **DUANE DENNIS:** NO. SHE'S MY BOSS, SO I'VE GOT TO TESTIFY WITH
10 HER.

11

12 **SUP. KNABE, CHAIRMAN:** I DIDN'T HAVE THAT ON HERE. OTHERWISE, I
13 WOULD HAVE COVERED YOU.

14

15 **DUANE DENNIS:** (LAUGHTER).

16

17 **GRACE CAINOY:** GOOD MORNING, HONORABLE MEMBERS, BOARD OF
18 SUPERVISORS. WE ARE HERE TODAY TO SPEAK TO AND SUPPORT THE
19 MOTION BEING INTRODUCED BY SUPERVISOR RIDLEY-THOMAS ON HAVING
20 THE COUNTY PLAY A ROLE IN CHANGING THE TWO-THIRDS MAJORITY
21 VOTE IN SACRAMENTO. AND WHERE WE'RE COMING FROM IS WE'RE 13
22 AGENCIES. WE SERVICE 60,000 CHILDREN THROUGHOUT THE COUNTY,
23 THROUGH THE CALWORKS CHILD CARE PROGRAM, ALL THREE STAGES.
24 YOU'RE FAMILIAR WITH STAGE ONE, BUT THERE IS A STAGE TWO AND
25 THREE. WE ALSO SERVICE 5,000 ADDITIONAL LOW INCOME FAMILIES.



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1 TWO-THIRDS OF OUR FUNDING ACTUALLY COMES FROM THE STATE OF
2 CALIFORNIA, AND WHAT WE DO IS WE TRY TO MAKE THIS PROGRAM,
3 THIS CHILD CARE PROGRAM WORK FOR THIS COUNTY. WE ADVOCATE
4 VIGOROUSLY IN SACRAMENTO TO ENSURE THAT WE CAN CONTINUE TO
5 SERVE THE THOUSANDS OF FAMILIES THAT USE SUBSIDIZED CHILD
6 CARE, BUT IT CONTINUES TO GET WORSE. WE'VE NEVER SEEN AN ON-
7 TIME BUDGET THROUGHOUT MOST OF OUR HISTORY AS AGENCIES, BUT
8 WHAT WE'RE SEEING IS THAT THE DISRUPTION AND UNCERTAINTY FOR
9 PARENTS AND PROVIDERS IS CREATING MORE STRESS ON THEM THAN
10 WE'VE EVER SEEN BEFORE. WE DON'T KNOW WHAT SOLUTIONS WILL
11 ARISE IN SACRAMENTO, BUT WE'RE ALWAYS CAUGHT IN A BUDGET
12 CRUNCH. WE DON'T KNOW WHEN WE'RE GOING TO GET PAID, SO WE SEND
13 OUT NOTICES TO PROVIDERS AND PARENTS SAYING THAT WE'RE NOT
14 SURE WHEN A BUDGET IS GOING TO BE SIGNED. AND WHAT WE ALSO DO
15 AS AGENCIES, BECAUSE WE HAVE TO ADMINISTER THESE PROGRAMS, WE
16 TAKE OUT LINES OF CREDIT. THIS YEAR ALONE, WE TOOK OUT CLOSE
17 TO A MILLION DOLLARS IN LINES OF CREDIT. THAT'S A WASTE WITH
18 TAXPAYER RESOURCES. AND IN TERMS OF JUST BEING ABLE TO MANAGE
19 YOUR PROJECTIONS, WE DON'T KNOW WHEN WE'LL GET PAID, SO
20 SOMETIMES WE HOLD BACK ENROLLMENTS. WE DON'T REALLY HAVE A
21 HANDLE ON OUR PROJECTIONS, WE KNOW THE FAMILIES NEED THE
22 SERVICES. THE LARGE MAJORITY OF OUR PROGRAMS ARE ENTITLEMENTS.
23 SO WE SPEND A LOT OF TIME SHIFTING DOLLARS, SHIFTING FAMILIES,
24 HOLDING BACK ENROLLMENT. SO EVERY YEAR WE'RE CONSTANTLY
25 BURDENED. AND NOT TO MENTION THE ADMINISTRATIVE BURDEN THAT WE



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1 EXPERIENCE OF AGENCIES, JUST TO DELIVER THE PROGRAM. AND NOW
2 WITH THE STATE BUDGET EVEN WORSENER, WE REALLY THINK THAT
3 THERE NEEDS TO BE A GREATER ROLE FOR US TO TRY TO HELP SOLVE
4 THE STRUCTURAL PROBLEMS IN SACRAMENTO. SO WE APPRECIATE THAT
5 SUPERVISOR RIDLEY-THOMAS HAS INTRODUCED THIS MOTION.

6

7 **STEPHEN VOSS:** GOOD MORNING, SUPERVISORS. I AM STEPHEN VOSS,
8 I'M CHAIR OF THE L.A. COUNTY CHILD CARE ALLIANCE, WHERE GRACE
9 WORKS. AND I AM ALSO PRESIDENT AND CHIEF EXECUTIVE OFFICER OF
10 ONE OF ITS MEMBER AGENCIES, WHICH IS INTERNATIONAL INSTITUTE
11 OF LOS ANGELES. AND THE ORGANIZATION THAT EMPLOYS ME HAS BEEN
12 IN SERVICE SINCE 1914. AND OUR MISSION HAS ALWAYS BEEN ONE OF
13 HELPING FOLKS WHO ARE STRUGGLING TO GET AHEAD, TO GET ON THEIR
14 FEET, TO MOVE FROM A MORE DEPENDENT TO AN INDEPENDENT STATE,
15 AND, IN FACT, THEN TO BE CONTRIBUTING TAXPAYERS AND
16 CONTRIBUTING MEMBERS OF SOCIETY. WE'RE VERY PROUD OF OUR
17 MISSION AND WE'RE VERY PROUD OF OUR INVOLVEMENT IN THE
18 COUNTY'S CALWORKS STAGE ONE PROGRAM. AND AS GRACE MENTIONED, A
19 VERY IMPORTANT IF NOT KIND OF TECHNICAL PROBLEM IS THE FACT
20 THAT SACRAMENTO'S FAILURE TO ADOPT A BUDGET IN A MORE TIMELY
21 MANNER ACTUALLY HAS A VERY, VERY PROFOUND EFFECT ON THE
22 FAMILIES WE ARE TRYING TO SERVE. AMONG OTHER INFLUENCES, THE
23 FACT THAT THE UNCERTAINTY AND INSTABILITY OF THE AVAILABILITY
24 OF FUNDS EVERY JUNE AND JULY CAUSES FAMILIES TO TRY TO MAKE
25 DECISIONS THAT MAY NOT REALLY NECESSARILY BE IN THEIR BEST



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1 INTEREST, THAT MIGHT, IN FACT, BE SOMETHING THEY WANT TO
2 REVERSE ONCE THE DUST SETTLES ON THE BUDGET IN SACRAMENTO AND
3 THERE'S MORE CLARITY WITH RESPECT TO WHAT SERVICES ARE FUNDED.
4 AND FRANKLY, THE ORGANIZATIONS LIKE OURS WHO ARE HELPING THEM
5 TO MOVE FROM DEPENDENCE TO INDEPENDENCE ARE THEN UNEQUALLY
6 UNCERTAIN. GRACE MENTIONED THAT A NUMBER OF US TAKE OUT LINES
7 OF CREDIT. MY ORGANIZATION IS ADVANTAGED IN TWO WAYS. ONE IS
8 WE HAVE A RELATIVELY SMALL PROGRAM, SO THE AMOUNT OF MONEY WE
9 WOULD NEED TO BORROW TO FLOAT ESSENTIALLY THE STATE'S AND THE
10 COUNTY'S OBLIGATION IS, COMPARED TO SOME OF THE OTHER
11 AGENCIES, RELATIVELY SMALL. THE OTHER ADVANTAGE WE HAVE IS
12 THAT WE HAVE UNENCUMBERED PROPERTY. AND IT'S ONLY ON THAT
13 BASIS THAT OUR LENDERS ARE EVEN WILLING TO TALK TO US ABOUT
14 LENDING US MONEY THAT WE WOULD USE TO TIDE OVER SOME OF THE
15 FAMILIES IN THE ABSENCE OF AN ADOPTED BUDGET. SO THEREFORE
16 WE'RE VERY, VERY INTERESTED AND IN SUPPORT OF SUPERVISORS'
17 MOTION THAT WOULD HELP BREAK SOME OF THAT GRIDLOCK THAT
18 HAPPENS EVERY SINGLE YEAR IN SACRAMENTO, THAT CREATES SUCH
19 UNCERTAINTY FOR FAMILIES. AND PARTICULARLY IN LIGHT OF THE
20 MAJOR CHALLENGES THAT ARE BEING FACED IN SACRAMENTO NOW, WE'RE
21 QUITE WORRIED ABOUT WHEN THE STATE CAN ADOPT SOMETHING THAT
22 CAN GIVE A GREEN LIGHT TO THE LOCAL COUNTIES AND FAMILIES. AND
23 SO WE WOULD SPEAK IN SUPPORT OF THE MOTION AS I UNDERSTAND IT.
24 THANK YOU.

25



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1 **SUP. KNABE, CHAIRMAN:** WE JOIN IN YOUR WORRY.

2

3 **DUANE DENNIS:** SUPERVISOR KNABE, MY NAME IS DUANE DENNIS, AND
4 I'M THE EXECUTIVE DIRECTOR OF PATHWAYS LOCATED IN THE MID-
5 WILSHIRE DISTRICT, AND WE ARE A CHILD CARE AND SPECIAL NEEDS
6 ORGANIZATION, AND FOR THE PAST 45 YEARS, WHEN WE'VE NOT HAD A
7 JULY 1ST ON-TIME BUDGET, IT PRODUCES MANY PROBLEMS FOR OUR
8 CLIENTS. THOSE STALEMATES IN SACRAMENTO ARE HARDSHIPS FOR OUR
9 PARENTS AND OUR PROVIDERS. AND SO THIS YEAR IS A LITTLE
10 DIFFERENT IN THAT WHEREAS I WOULD HAVE GONE TO MY BANK FOR A
11 LINE OF CREDIT, I'M VERY RELUCTANT, AND I WOULD BELIEVE THAT
12 MY BOARD WOULD BE RELUCTANT AROUND THAT AS WELL. I DON'T THINK
13 MY BOARD WOULD SUPPORT ME GOING TO GET A LINE OF CREDIT. AND
14 I'M NOT ASSURED THAT IF I WERE TO GO GET A LINE OF CREDIT,
15 BECAUSE I'M NOT SURE THAT THE STATE WOULD HAVE THE FUNDING TO
16 REPAY ME IF I DID, SO THAT IN ITSELF WOULD HAVE AN IMPACT ON
17 OUR FAMILIES. THE LION'S SHARE OF THE FUNDING THAT ALL THE
18 ALLIANCE AGENCY RECEIVES GOES OUT THE DOOR TO THE CHILD CARE
19 PROVIDERS AND TO PARENTS AND CHILDREN, AND BY NOT HAVING ON-
20 TIME BUDGET, IT IS A HARDSHIP, NOT ONLY TO THE AGENCIES THAT
21 SERVE THE FAMILIES, BUT MORE IMPORTANTLY TO THE PARENTS AND
22 THE PROVIDERS IN THE COMMUNITIES. CHILD CARE IS ONE OF THOSE
23 SERVICES IN WHICH IT HELPS THE COMMUNITIES AND THE ECONOMY
24 ITSELF BY NOT HAVING FUNDING. THOSE ECONOMIES ARE STALLED. SO
25 I WOULD SUGGEST THAT WE SUPPORT THE SUPERVISOR'S MOTION AND



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1 THAT WE MOVE FORWARD LOOKING AT A MAJORITY AS OPPOSED TO THE
2 SUPERMAJORITY WHICH IS NOW IN PLACE IN SACRAMENTO. THANK YOU.
3

4 **SUP. KNABE, CHAIRMAN:** THANKS FOR COMING DOWN. OKAY. ITEM 5 IS
5 BEFORE US. I KNOW -- CALLED HIM TWICE. I CALLED HIM TWICE.
6 OKAY. WHY DON'T YOU SPEAK FOR HIM. DA-DA-DA-DA. THAT'S PRETTY
7 COOL, BART. HA-HA-HA. MAN, YOU MAKE RAMON LOOK LIKE A
8 VISIONARY OUT THERE. HE'S COMING, HE'S COMING. WALKS RIGHT
9 THROUGH THE DOOR.

10

11 **BART DIENER:** TEXT MESSAGING.

12

13 **SUP. KNABE, CHAIRMAN:** GO AHEAD.

14

15 **BART DIENER:** MY NAME IS BART DIENER, I'M ASSISTANT TO THE
16 PRESIDENT OF S.E.I.U. LOCAL 721. WE'RE PLEASED TO BE HERE TO
17 SPEAK IN FAVOR OF THE MOTION. WE, ALONG WITH MANY OTHER
18 OBSERVERS I THINK HAVE COME TO THE CONCLUSION SOME TIME AGO
19 THAT MUCH OF THE GRIDLOCK THAT WE SEE IN SACRAMENTO IS CAUSED
20 BY THE REQUIREMENT OF A TWO-THIRDS SUPERMAJORITY IN ORDER TO
21 PASS A BUDGET. TOO OFTEN THIS HAS LED TO BUDGET SOLUTIONS THAT
22 WERE MORE GIMMICKS THAN REAL SOLUTIONS TO THE PROBLEMS WE'RE
23 FACED WITH. MOST RECENTLY, THE MAY 19TH SPECIAL ELECTION WE
24 SEE AS AN EXAMPLE OF THAT WHERE BECAUSE THERE WASN'T A TWO-
25 THIRDS MAJORITY FOR ANY FUNDAMENTAL SOLUTION, THE LEGISLATURE



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1 KICKED THE PROBLEM TO THE VOTERS. AND IN SO DOING, KIND OF
2 WASTED A LOT OF TIME, AND ALLOWED THE PROBLEM TO GET WORSE.
3 SINCE MAY 19TH, SOME, INCLUDING THE GOVERNOR, HAVE SUGGESTED
4 THAT THE VOTERS WERE VOTING FOR SPENDING CUTS. THERE'S BEEN
5 POLLING THAT'S BEEN DONE THAT I WANTED TO SHARE WITH YOU THAT
6 SUGGESTS THAT THAT'S FAR FROM THE CASE, THAT ONLY 29% OF
7 CALIFORNIA VOTERS RESPONDED THAT THEY THINK THAT THE STATE
8 SHOULD RELY SOLELY ON SPENDING CUTS TO BALANCE THE BUDGET. AND
9 EVEN LESS THAN HALF OF THOSE WHO VOTED "NO" ON PROP 1-A THINK
10 THE GOVERNMENT SHOULD RELY ENTIRELY ON SPENDING CUTS. 75%
11 SUPPORT INCREASING TAXES ON ALCOHOLIC BEVERAGES. 74% SUPPORT
12 INCREASING TAXES ON TOBACCO. 73% SUPPORT IMPOSING AN OIL
13 EXTRACTION TAX, ET CETERA, ET CETERA. AND SO THE VOTERS, WHEN
14 ASKED THESE QUESTIONS, REFLECT REALLY I THINK THE SENTIMENT IN
15 THE LEGISLATURE, BUT WITH THAT TWO-THIRDS REQUIREMENT, WE HAVE
16 NOT BEEN ABLE TO PURSUE THOSE POLICIES. JUST WANTED TO ADD
17 THAT THIS EVENING, ABOUT A THOUSAND OF YOUR EMPLOYEES WILL BE
18 GATHERING ON THE MALL HERE AT THE HALL OF ADMINISTRATION AND
19 MARCHING TO THE STATE BUILDING TO DELIVER A MESSAGE IN
20 OPPOSITION TO ELIMINATION OF THE CALWORKS PROGRAM AND OTHER
21 PROGRAMS. WE WELCOME YOU TO -- AND INVITE YOU TO JOIN US IF
22 YOU'RE SO INCLINED. THIS IS THE FIRST OF SEVERAL ACTIONS THAT
23 WE'LL BE TAKING IN THE COMING WEEK IN AN EFFORT TO REACH A
24 BUDGET SOLUTION THAT PRESERVES PUBLIC SERVICES. THANK YOU.
25



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1 **SUP. KNABE, CHAIRMAN:** OKAY. ITEM 5'S BEFORE US. THAT'S THE
2 LAST OF THE PUBLIC TESTIMONY. IS THAT CORRECT? WE HAVE SOME --
3 MEMBERS HAVE SOME MOTIONS TO BRING IN UNDER ITEM 5. I THINK I
4 WILL BEGIN. I HAVE A COUPLE OF MOTIONS HERE. THE C.E.O.
5 ADVISED COUNTY DEPARTMENTS THAT GIVEN THE COUNTY'S CURRENT
6 FISCAL OUTLOOK, THEY NEED TO RIGHT- SIZE THEIR BUDGET FOR
7 FISCAL YEAR 2009/2010. WHILE I AGREE THAT ALL DEPARTMENTS MUST
8 LOOK FOR COST REDUCTIONS, I AM CONCERNED THAT THIS APPROACH
9 WILL RESULT IN DEPARTMENTS PROPOSING FUNDING CUTS FOR AUDIT
10 SERVICES SUCH AS COMPLIANCE AUDITS, MANDATED REVIEWS, COUNTY-
11 WIDE CONTRACT REVIEWS, FRAUD INVESTIGATIONS AND OTHER AUDIT-
12 RELATED SERVICES PROVIDED BY OUR AUDITOR-CONTROLLER. THE
13 PRACTICE OF THE AUDITOR-CONTROLLER BILLING DEPARTMENTS FOR
14 AUDIT SERVICES STARTED ABOUT 30 YEARS AGO IN RESPONSE TO THE
15 FEDERAL OFFICE OF MANAGEMENT AND BUDGET CIRCULAR A-87 AS A WAY
16 TO INCREASE THE TIMELINESS OF OUR COUNTY COST RECOVERY. IN THE
17 AUDITOR-CONTROLLER'S CURRENT BUDGET, IT CONTAINED COST
18 RECOVERY FOR AUDIT SERVICES FROM BOTH SAVINE DEPARTMENTS AND
19 GENERAL FUND DEPARTMENTS. WHILE SAVINE DEPARTMENTS MAY HAVE
20 THE OPPORTUNITIES FOR REIMBURSEMENT FROM STATE OR FEDERALLY
21 FUNDED PROGRAMS, THE OTHER GENERAL FUND DEPARTMENTS ARE
22 BEARING THE FULL COSTS OF THE ABOVE-MENTIONED AUDIT SERVICES.
23 WHEN OVERALL BUDGET CLIMATE IS WORSENING, THE AUDITOR-
24 CONTROLLER IS NOW EXPERIENCING FUNDING REDUCTION PROPOSALS
25 FROM VARIOUS COUNTY DEPARTMENTS. INTERNAL AUDITING STANDARDS



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1 REQUIRE THE A.C. TO AUDIT BASED ON RISK, WITH THE HIGHEST-RISK
2 AREAS BEING GIVEN THE HIGHEST PRIORITY. HOWEVER, THE NEED TO
3 BILL THE DEPARTMENTS IN ORDER TO MEET THE A.C.'S BUDGET HAS
4 CREATED CONFLICTS WITH THESE INTERNAL AUDITING STANDARDS. IT
5 ALSO MAY JEOPARDIZE THEIR ABILITY TO RESPOND TO BOARD REQUESTS
6 HERE EACH AND EVERY WEEK AND TO PERFORM ESSENTIAL AUDIT
7 SERVICES THAT WE EXPECT ON AN ONGOING BASIS. SO I WOULD MOVE
8 THAT THE C.E.O., IN CONJUNCTION WITH THE AUDITOR-CONTROLLER,
9 REPORT BACK WITHIN 60 DAYS WITH A PLAN TO FUND THE ABOVE-
10 MENTIONED AUDIT SERVICES TO ULTIMATELY REDUCE THE RISK OF
11 COUNTY DEPARTMENTS, FISCAL NONCOMPLIANCE AND OUR EMPLOYEES OR
12 CONTRACTORS' FRAUDULENT ACTIVITIES. SO WITH THAT, THERE WOULD
13 BE A MOTION TO REPORT BACK, SECONDED BY SUPERVISOR ANTONOVICH,
14 WITHOUT OBJECTION, SO ORDERED. THE NEXT ONE IS A MOTION BY
15 MYSELF AND SUPERVISOR YAROSLAVSKY. THIS 2009/2010 PROPOSED
16 BUDGET INCLUDES THE MERGER OF THE LOS ANGELES COUNTY
17 COMMISSION ON AGING AND THE AREA AGENCY ON AGING ADVISORY
18 COUNCIL UNDER THE UMBRELLA OF OUR DEPARTMENT OF COMMUNITY AND
19 SENIOR SERVICES. ITEM 4 ON TODAY'S AGENDA IS A RECOMMENDATION
20 TO DELEGATE AUTHORITY TO THE DIRECTOR OF COMMUNITY AND SENIOR
21 SERVICES TO COORDINATE THE RESTRUCTURING OF THE TWO INTO ONE
22 BODY WITHIN 90 DAYS OF JULY 1ST, 2009 AND FOR THE BOARD TO
23 ADOPT AN ORDINANCE AMENDING THE COUNTY CODE TO REMOVE AND,
24 WHERE APPROPRIATE, MODIFY VARIOUS PROVISIONS APPLYING TO BOTH
25 BODIES. ITEM 5 IS A RECOMMENDATION TO REMOVE THE STIPEND



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1 PROVISION FOR MEMBERS. DIRECTOR OF COMMUNITY AND SENIOR
2 SERVICES HAS BEEN ASKED TO FORM A STEERING COMMITTEE COMPRISED
3 OF MEMBERS OF BOTH GROUPS TO DEVELOP A DETAILED IMPLEMENTATION
4 PLAN FOR THE MERGER. THE STEERING COMMITTEE IS BEING ASKED TO
5 COMPLETE THIS TASK AND RETURN TO THE BOARD WITHIN 90 DAYS. I
6 RECOMMEND THAT ANY CHANGE OF ORDINANCE OR PAY PROVISION
7 REGARDING L.A.C.C.O.A. DEFERRED UNTIL THE HEARING ON OUR
8 2009/2010 SUPPLEMENTAL BUDGET. THEN, SUPERVISOR YAROSLAVSKY
9 AND I, OURSELVES, MOVE THAT THE -- DELEGATE THE AUTHORITY TO
10 THE DIRECTOR OF COMMUNITY AND SENIOR SERVICES TO LEAD THE
11 RESTRUCTURING OF L.A.C.C.O.A. AND THE A.A.A. ADVISORY COUNCIL,
12 FORM A STEERING COMMITTEE COMPRISED OF BOTH GROUPS TO DEVELOP
13 A DETAILED PLAN TO MERGE THE TWO BODIES TO BE FILED WITH THE
14 BOARD ON OR BEFORE THE HEARING OF OUR 2009/2010 SUPPLEMENTAL
15 BUDGET, AND DEFER ANY CHANGE OF ORDINANCE OR PAY PROVISION
16 REGARDING THE TWO UNTIL THE HEARING OF THE 2009/2010
17 SUPPLEMENTAL BUDGET. SECONDED BY SUPERVISOR YAROSLAVSKY.
18 WITHOUT OBJECTION, SO ORDERED. SUPERVISOR MOLINA? YOUR MOTIONS
19 PLEASE. START WITH THE FIRST DISTRICT.

20

21 **SUP. MOLINA:** (OFF MIC) ...QUALITY OF LIFE IN OUR COMMUNITIES
22 AND THE WELFARE OF OUR PEOPLE IN LOS ANGELES COUNTY. THE
23 GOVERNOR'S "CUTS ONLY" BUDGET PROPOSAL WOULD DEPRIVE MILLIONS
24 OF CALIFORNIANS BASIC HEALTHCARE, HOME CARE, AND OTHER
25 SERVICES THAT CHILDREN, SENIORS AND PEOPLE WITH DISABILITIES



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1 NEED TO SURVIVE. AND THE GOVERNOR'S BUDGET PROPOSAL WOULD
2 LEAVE HUNDREDS OF THOUSANDS OF PEOPLE UNEMPLOYED, INCLUDING
3 LOS ANGELES COUNTY RESIDENTS, PUTTING ENORMOUS PRESSURE ON
4 COUNTY SERVICES AND DRIVING CALIFORNIA FURTHER INTO RECESSION.
5 THE GOVERNOR'S BUDGET PROPOSAL WILL SIGNIFICANTLY CUT MONEY
6 THAT THE STATE IS LEGALLY REQUIRED TO PAY TO COUNTIES WHICH IN
7 TURN WOULD CATASTROPHICALLY IMPACT THE LOS ANGELES COUNTY
8 BUDGET, IMPACT PUBLIC SAFETY, AND IMPACT VITAL SERVICES, WHEN
9 THEY'RE NEEDED TO MAINTAIN A STRONG AND VIBRANT COMMUNITY.
10 PUBLIC OPINION RESEARCH CONDUCTED IN THE MAY 2009 SPECIAL
11 ELECTION SHOWED THAT ALL VOTERS OF ALL POLITICAL BACKGROUNDS
12 OPPOSE THE GOVERNOR'S PROPOSED BUDGET. IN FACT, 65% BELIEVE
13 THE BUDGET CRISIS MUST BE SOLVED WITH A MIXTURE OF CUTS AND
14 NEW TAXES, NOT JUST CUTS ALONE AS THE GOVERNOR IS PROPOSING.
15 WE THEREFORE MOVE THAT THE BOARD OF SUPERVISORS CALL ON THE
16 GOVERNOR AND THE LEGISLATURE TO PRODUCE A COMMON SENSE BUDGET
17 THAT STRIKES A FAIR BALANCE BETWEEN ALL STAKEHOLDERS. NOW I
18 PUT IN THIS MOTION TO SPEAK BROADLY TO THE ISSUES OF WHAT IS
19 GOING ON IN SACRAMENTO. I THINK THAT ALL OF US COULD COME UP
20 WITH DIFFERENT WAYS AS TO HOW TO PROPOSE THIS BUDGET, BUT IT
21 REALLY IS INCUMBENT THAT SACRAMENTO HAS TO DELIVER A BUDGET AS
22 SOON AS POSSIBLE TO US. WE ARE PASSING A BUDGET TODAY THAT
23 WILL BE BALANCED. AND WE'RE PROUD OF IT. IT DOES INCLUDE
24 CERTAIN CUTS, AND CUTTING BACK ON CERTAIN SERVICES. BUT AT THE
25 SAME TIME, IMPLEMENTING VARIOUS PROGRAMS AND LOOKING INTO OUR



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1 RESERVES AND OTHER AREAS TO SUPPLEMENT SOME OF THE PROGRAMS.
2 AND THAT'S BECAUSE OF AN ONGOING PROCESS OF PLANNING THAT L.A.
3 COUNTY HAS DONE. UNFORTUNATELY IN SACRAMENTO, THERE HASN'T
4 BEEN THAT BALANCE. AND I'M NOT GOING TO BLAME JUST THE
5 REPUBLICANS. AND I THINK BOTH SIDE OF THE AISLES ARE
6 RESPONSIBLE HERE. THERE IS SO MUCH SPECIAL INTEREST GOING ON
7 THAT INSTEAD OF LEGISLATORS RESPONDING TO THE NEEDS OF THEIR
8 CONSTITUENTS, TO THE NEEDS OF THE STATE, PARTICULARLY A STATE
9 THAT IS FAILING RIGHT NOW IN ITS RESPONSIVENESS AND MAYBE
10 UNDER RECEIVERSHIP VERY SOON, IT REALLY REQUIRES A COMMON
11 SENSE APPROACH. I THINK THAT THE ADVICE THAT THEY RECEIVE FROM
12 FORMER SENATOR LOGEARY, AND NOW OUR -- WHAT? LIEUTENANT
13 GOVERNOR, RIGHT? I SHOULD KNOW THAT. BUT THE POINT IS THAT I
14 THINK THE BEST ADVICE THEY RECEIVE IS TO MAKE A BUDGET THAT
15 LOOKS LIKE IT MIGHT BE THE LAST BUDGET AS ELECTED OFFICIALS.
16 SO WE ARE DESPERATE HERE. OUR BUDGET TODAY IS TO HOPEFULLY
17 GOING TO MOVE FORWARD. BUT THE REALITY IS WE HAVE NO IDEA WHAT
18 THE EFFECT WILL BE OF A REAL BUDGET UNTIL SACRAMENTO PASSES
19 ITS BUDGET, THEN WE'RE GOING TO HAVE TO EVALUATE AND
20 UNDERSTAND THE IMPLICATIONS OF WHAT THOSE CUTS ARE GOING TO
21 BE, THE IMPLICATIONS OF THE REVENUE INCREASES, HOPEFULLY, AND
22 THEN TRY AND GET IN PLACE A BUDGET, A RECONCILIATION OF A
23 BUDGET, FOR SEPTEMBER THAT HOPEFULLY IS NOT GOING TO HAVE A
24 HUGE IMPACT AND REQUIRE ANY MORE CUTS FROM US. BUT WE WON'T
25 KNOW UNTIL THEY ROLL UP THEIR SLEEVES, MAKE THE TOUGH



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1 DECISIONS, AND GET THE JOB DONE. I HOPE IT WILL BE A COMMON
2 SENSE BUDGET.

3

4 **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR MOLINA, SECONDED BY
5 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.
6 ANYTHING ELSE?

7

8 **SUP. MOLINA:** DO YOU WANT ME TO READ MY SECOND ONE?

9

10 **SUP. KNABE, CHAIRMAN:** YEAH, JUST GO AHEAD.

11

12 **SUP. MOLINA:** THE NEXT ONE I HAVE IS BASICALLY IS DEALING WITH
13 THE ISSUE OF CODE ENFORCEMENT. AND THIS IS, AS WE ALL KNOW,
14 OUR CODE ENFORCEMENT PROGRAM THAT AGAIN, HAS BEEN WORKING IN
15 CONJUNCTION WITH THE DISTRICT ATTORNEY'S CODE ENFORCEMENT
16 PROGRAM, HAS BEEN TREMENDOUSLY SUCCESSFUL, THE KIND OF
17 PARTNERSHIP THAT WE HAVE HAS BEEN TREMENDOUS, AND WE SAW THAT
18 AND WE EXPANDED THEIR BUDGET IN 2006/2007 BECAUSE WE KNEW THAT
19 THE DEMANDS WERE GREAT AND THEY WERE DOING A TREMENDOUS JOB.
20 UNFORTUNATELY, THERE'S BEEN A CURTAILMENT IN THAT BUDGET AT
21 THIS POINT IN TIME, AND IT REPRESENTS OVER A 52% REDUCTION. SO
22 THAT MIGHT REQUIRE RESTRUCTURING OF THE PROGRAM. I'M NOT
23 READING THE ENTIRE MOTION, BUT YOU HAVE THE MOTION BEFORE YOU.
24 SO I AM ASKING THAT WE THEREFORE MOVE THAT THE C.E.O. REPORT
25 BACK DURING THE SUPPLEMENTAL BUDGET PHASE WITH FUNDING OPTIONS



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1 TO MAINTAIN THE CODE ENFORCEMENT ACTIVITIES IN THE
2 UNINCORPORATED AREAS FOR A THREE-YEAR PERIOD. THOSE ARE MY TWO
3 MOTIONS.

4

5 **SUP. KNABE, CHAIRMAN:** OKAY. (OFF MIC) -- SO ORDERED.
6 SUPERVISOR RIDLEY-THOMAS, YOU'RE UP NEXT, PLEASE.

7

8 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN, COLLEAGUES. THERE
9 ARE THREE ITEMS THAT I WISH TO CALL TO THE BOARD'S ATTENTION.
10 I BEGIN WITH THE ITEM THAT WAS SPOKEN TO EARLIER BY WAY OF THE
11 ARTS INTERNSHIP PROGRAM. IT'S ALREADY BEEN ASSERTED HOW
12 EFFECTIVE IT'S BEEN, AND I DOUBT THAT THERE'S ANY DEBATE TO
13 THAT EFFECT. THIS PROGRAM CELEBRATES ITS TENTH YEAR, AND IS
14 SET FOR THE PLACEMENT OF SOME 125 INTERNS IN 95 PARTICIPATING
15 ORGANIZATIONS, THAT IS ARTS ORGANIZATIONS. IT SHOULD BE NOTED
16 THAT THIS PROGRAM HAS PRODUCED SOME OF THOSE WHO HAVE
17 ESSENTIALLY BECOME LEADERS IN THEIR VARIOUS DISCIPLINES
18 ASSOCIATED WITH ARTS, THE CREATIVE ENTERPRISES IN OUR COUNTY
19 AS WELL AS BUSINESSES THROUGHOUT THE COUNTY. THEY ADVANCE
20 POLICY DEVELOPMENT, AND THEY DO SO IN BOTH THE PUBLIC AND
21 PRIVATE SECTORS. MR. CHAIRMAN AND COLLEAGUES, WHEN THERE'S AN
22 ECONOMIC DOWNTURN, I SUSPECT IT'S FAIR TO SAY THAT THIS IS
23 WHEN THE SITUATION GETS MOST CHALLENGING. AND NO SECRET TO ANY
24 OF US HERE THAT WE HAVE TOUGH DECISIONS TO MAKE AND WE WILL,
25 IN FACT, MAKE THEM. THE MOTION BEFORE YOU CALLS UPON US TO BE



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1 PROACTIVE, BE PREVENTIVE WITH RESPECT TO THIS INTERNSHIP
2 PROGRAM, A DECADE IN EXISTENCE AND THAT WHICH IS DONE JUST
3 SIMPLY VERY, VERY SMART, STRATEGIC WORK. IT IS WISE INVESTMENT
4 OF OUR RESOURCES, \$500,000 IS WHAT IS BEING CALLED FOR HERE.
5 THE MOTION ESSENTIALLY HAS TWO PARTS AND IT SERVES THE
6 INTEREST OF THE OBJECTIVE TO MOVE THIS FORWARD. I'M PREPARED
7 TO BIFURCATE ACCORDINGLY, PARTICULARLY IN LIGHT OF THE
8 SUGGESTION MADE BY THE C.E.O., BUT IF WE HAVE THE ONE-TIME
9 ALLOCATION FOR \$500,000, I THINK THAT WILL TAKE CARE OF THE
10 UPCOMING YEAR AND WE CAN BE COMFORTABLE IN OUR PROJECTION
11 THERE. AND SECONDLY, TO WORK WITH THE EXECUTIVE DIRECTOR OF
12 THE ARTS COMMISSION TO FIRST IMPROVE AND REVAMP THE PROGRAM TO
13 MAKE THE PROGRAM MORE COMPETITIVE FOR FUNDING IN 2010, 2011,
14 THAT IS, TO SEEK OTHER SOURCES. IN ADDITION TO THAT, IDENTIFY
15 OTHER GRANT SOURCES TO HELP UNDERWRITE THE COST OF THE
16 PROGRAM, 2010, 2011. AND FINALLY REPORT BACK IN WRITING EVERY
17 THREE MONTHS ON THE PROGRESS OF BOTH "A" AND "B" OF THE
18 MOTION. AND, MR. CHAIRMAN, I'M PREPARED TO MOVE THAT AND
19 BIFURCATE AS IS DEEMED APPROPRIATE.

20
21 **SUP. KNABE, CHAIRMAN:** I'M GOING TO ASK A QUESTION OF C.E.O..
22 OBVIOUSLY, I DON'T THINK ANY OF US -- WE ALL SUPPORT THE ARTS
23 INTERNSHIP PROGRAM. BUT THE MONEY IS COVERED FOR THIS THIS
24 SUMMER. IS THAT CORRECT? I JUST WANT TO HEAR IT AGAIN. RIGHT?
25 BECAUSE THEY'RE ALREADY IN PLACE. MY CONCERN WITH THIS MOTION



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1 AS IT RELATES TO NEXT SUMMER, ALTHOUGH IT WOULD BE NICE, IF WE
2 FIND OURSELVES, WHEN WE DO SUPPLEMENTALS, IN A COMPETITIVE
3 POSITION BETWEEN AN INTERNSHIP PROGRAM AND PROGRAM DOLLARS FOR
4 THE VARIOUS COMMUNITY-BASED ARTS GROUPS, I AM ONE THAT WOULD
5 SUPPORT PROGRAM OVER INTERNSHIPS. AS MUCH AS I LIKE THE
6 INTERNSHIP PROGRAM, AND IT'S BEEN SO SUCCESSFUL, I JUST THINK
7 THAT ALLOCATING DOLLARS FOR THE 2010 SUMMER AT THIS PARTICULAR
8 POINT WOULD BE PREMATURE BECAUSE THERE WILL BE A DEBATE SHOULD
9 SOME OF THOSE CUTS GO INTO EFFECT THAT WOULD PUT US IN A
10 SITUATION, IF WE'VE ALREADY ALLOCATED HALF A MILLION DOLLARS
11 FOR AN INTERNSHIP PROGRAM, THAT MIGHT BE HALF A MILLION
12 DOLLARS WE CAN'T USE FOR PROGRAMS FOR THE ARTS COMMISSION. AND
13 I'M JUST STATING WHERE I'M COMING FROM AS IT RELATES TO THAT.
14 I DON'T KNOW IF THERE'S ANY OTHER COMMENTS.

15

16 **SUP. RIDLEY-THOMAS:** THAT'S A GOOD INSIGHT, MR. CHAIRMAN. IF I
17 MAY, I WOULD JUST SIMPLY WISH TO OFFER THIS PERSPECTIVE. IT'S
18 NOT NECESSARILY A MATTER OF EITHER/OR. BECAUSE WHEN WE TALK
19 ABOUT THE FUNDING OF THOSE COMMUNITY-BASED ENTITIES, WHICH WE
20 BOTH SUPPORT, I PRESUME ALL FIVE OF US DO. IN MANY INSTANCES,
21 THESE INTERNS SUPPORT THESE COMMUNITY-BASED ORGANIZATIONS IN
22 SUCH A WAY THAT THEY ARE A VALUE ADDED TO THE WORK THAT'S
23 GOING ON DURING THE SUMMER MONTHS FOR THESE PROGRAMS. AND SO I
24 LOOK AT IT HOLISTICALLY. AND TO THE EXTENT THAT THAT IS THE



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1 CASE, I WOULD THINK THAT WE SHOULD BE THINKING ABOUT THEM BOTH
2 TOGETHER, RATHER THAN INDIVIDUALLY OR SEPARATELY.

3

4 **SUP. KNABE, CHAIRMAN:** MR. YAROSLAVSKY.

5

6 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, YOUR POINT, MR. CHAIRMAN, IS
7 ONE WITH WHICH I AM IN TOTAL AGREEMENT AS TO PROGRAMS VERSUS
8 OTHER THINGS. THE INTERNSHIP PROGRAM IS FUNDED FOR THE SUMMER,
9 IT IS A GOOD PROGRAM, IT IS A SOLID PROGRAM. WHAT I DON'T
10 THINK, WHAT HAS BEEN MISSING IN THE DISCUSSION, WHAT DID WE
11 END UP -- WHAT DID YOU END UP RECOMMENDING ON THE ARTS GRANTS
12 PROGRAM? DIDN'T YOU CUT IN THIS PROPOSAL \$100,000?

13

14 **DEBBIE LIZZARI:** CORRECT.

15

16 **SUP. YAROSLAVSKY:** ARE YOU AWARE OF THAT?

17

18 **DEBBIE LIZZARI:** THE ARTS INTERNSHIP PROGRAM -- I MEAN THE ARTS
19 --

20

21 **SUP. YAROSLAVSKY:** NOT THE INTERNSHIP, ARTS GRANTS.

22

23 **DEBBIE LIZZARI:** ORGANIZATIONAL GRANTS PROGRAMS WERE CUT BY
24 \$100,000.

25



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1 **C.E.O. FUJIOKA:** AS WAS THE HOLIDAY CELEBRATION.

2

3 **SUP. YAROSLAVSKY:** YES, I KNOW, AND IN MY OPINION, NEITHER ONE
4 OF THEM SHOULD HAVE BEEN CUT, BUT THAT'S NOT MY -- APPARENTLY
5 NOT MY CALL. BUT IN ANY CASE, WE'VE ALREADY BEGUN THE CUT
6 THROAT PROCESS IN THIS DEPARTMENT. AND THE INTERNSHIP PROGRAM
7 WAS ONE OF WE DISCUSSED IN APRIL, WHENEVER IT WAS, APRIL OR
8 MAY. AND WE WERE ASSURED, AND CORRECTLY ASSURED, THAT THE
9 INTERNSHIP PROGRAM WAS BEING HELD HARMLESS AT THAT POINT. AND
10 SO WHAT I WOULD SUGGEST IS THAT THE ITEM RELATING TO THE HALF
11 A MILLION DOLLARS BE DEFERRED UNTIL THE SEPTEMBER FINAL
12 CHANGES, SO WE HAVE A BETTER PICTURE OF WHERE WE ARE.

13

14 **SUP. KNABE, CHAIRMAN:** I THINK THAT MIGHT BE APPROPRIATE.

15

16 **SUP. YAROSLAVSKY:** AND THE OTHER ITEMS, I DON'T HAVE ANY
17 PROBLEMS WITH THE OTHER ITEMS OF YOUR MOTION. I THINK THAT
18 WOULD STILL BE APPROPRIATE TODAY.

19

20 **SUP. RIDLEY-THOMAS:** YOU MIGHT HAVE RECALLED THAT I DID SAY
21 THAT THE OPTION TO BIFURCATE WAS CERTAINLY ACCEPTABLE TO ME.

22

23 **SUP. YAROSLAVSKY:** THAT'S WHAT I'M SUGGESTING.

24



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1 **SUP. KNABE, CHAIRMAN:** OKAY. SO ON ITEM NUMBER 1, THAT WOULD BE
2 CONTINUED UNTIL THE SEPTEMBER FINAL CHANGES MEETING, I THINK
3 IT WOULD BE SEPTEMBER 15TH, SOMEWHERE AROUND THERE. AND THEN
4 ITEM 2, "A," "B" AND "C" WOULD BE MOVED BY SUPERVISOR RIDLEY-
5 THOMAS, THE CHAIR WOULD SECOND. WITHOUT OBJECTION, SO ORDERED.

6

7 **SUP. RIDLEY-THOMAS:** ALL RIGHT. THANK YOU. THAT AFFORDS THE
8 ARTS AND BUSINESS TO CONTINUE WHAT NEEDS TO BE DONE IN TERMS
9 OF ECONOMIC OPPORTUNITY FOR COMMUNITIES THROUGHOUT THE COUNTY.
10 MAY I MOVE TO MY SECOND MOTION, MR. CHAIRMAN? YOU'VE HEARD
11 PERSONS COME AND TESTIFY ABOUT THE ISSUE OF THE BUDGET. THEY
12 NEEDN'T SEEK TO PERSUADE THIS BODY IN LIGHT OF THE RANGE OF
13 DECISIONS THAT WE'VE HAD TO MAKE, THE CUTS THAT WE HAVE
14 SUSTAINED AND THOSE WITH0 WHICH WE CURRENTLY GRAPPLE. SO THE
15 MOTION BEFORE US NOW, MR. CHAIRMAN AND COLLEAGUES, IS
16 ESSENTIALLY ONE THAT REFLECTS MY MOST RECENT EXPERIENCE AS A
17 MEMBER OF THE LEGISLATURE. IT IS TO SAY IN NO UNCERTAIN TERMS
18 THAT THE CURRENT SET OF CIRCUMSTANCES WITH RESPECT TO PASSING
19 A BUDGET PUTS THE STATE OF CALIFORNIA IN THE COMPANY OF TWO
20 OTHER STATES, NAMELY RHODE ISLAND AND ARKANSAS, CAUSING US TO
21 REACH A TWO-THIRDS VOTE BEFORE ANYTHING CAN HAPPEN. IT WREAKS
22 HAVOC. NOTHING SHORT OF DYSFUNCTION AT THE STATE LEVEL AND IT
23 MOVES THROUGH THE JURISDICTIONS OF THE STATE, SUBDIVISIONS OF
24 THE STATE, CALL THEM COUNTIES, MUNICIPALITIES THROUGHOUT THE
25 STATE, WE ALL SUFFER. IT IS AVOIDABLE, AND WHILE, IN FACT,



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1 WHAT WE HAVE IS A FISCAL CRISIS IN THE STATE OF CALIFORNIA,
2 BEYOND THAT, AN ECONOMIC CRISIS IN THE NATION AS A WHOLE THAT
3 HAS INTERNATIONAL IMPLICATIONS, THERE IS NO DENYING THE FACT
4 THAT THE CIRCUMSTANCE IN WHICH THE STATE OF CALIFORNIA FINDS
5 ITSELF AND THE SHARP IMPACTS ON THE COUNTY OF LOS ANGELES, AS
6 WELL AS OTHER JURISDICTIONS, AS I MENTIONED, ARE SIMPLY A
7 FUNCTION OF THE INABILITY OF THE LEGISLATURE TO PASS A BUDGET.
8 THE THRESHOLD IS JUST TOO DIFFICULT, AND IF YOU WANT A
9 CONTEMPORARY ILLUSTRATION OF THE TYRANNY OF THE MINORITY AS IT
10 IS SOMETIMES CALLED, THIS IS A CLEAR EXAMPLE OF SUCH. IT IS
11 NOT FISCAL, IT IS NOT FINANCIAL, IT IS NOT ECONOMIC, IT IS
12 OFTEN SIMPLY PARTISAN. AND WE DON'T SPEND A LOT OF TIME AN
13 PARTISANSHIP HERE AS A NONPARTISAN BODY, BUT THE LEGISLATURE
14 IS PARTISAN TO US TO THE EXTENT THAT IT HAS WREAKED NOTHING
15 BUT PURE HAVOC ON THEIR OWN FISCAL DECISION-MAKING PROCESSES.
16 AND SO I WISH TO URGE OUR LEGISLATIVE ADVOCATES IN SACRAMENTO
17 TO TAKE UP THE MANTLE, TO DO WHAT NEEDS TO BE DONE TO DEAL
18 WITH THE ISSUE OF BRINGING RATIONALITY, GOOD SENSE, GOOD
19 PLANNING, FISCAL RESPONSIBILITY TO OUR STATE'S CAPITAL. AND IF
20 THE C.E.O. WERE TO WORK WITH THE SACRAMENTO ADVOCATES TO
21 PURSUE THE FOLLOWING POSITION, THAT IS, INCREASING BUDGET
22 ACCOUNTABILITY BY REDUCING A TWO-THIRDS VOTE REQUIREMENT FOR
23 ENACTING A BUDGET AND INCREASING APPROPRIATE REVENUES, THAT IS
24 TO SAY TO BALANCE THE STATE'S BUDGET, I THINK THE COUNTY AND
25 THE ENTIRETY OF THE STATE AND BY EXTENSION OTHER PARTS OF THE



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1 NATION WOULD BE MORE FAVORABLY IMPACTED. MR. CHAIRMAN, I SO
2 MOVE.

3

4 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

5

6 **SUP. MOLINA:** AYE.

7

8 **CLERK SACHI HAMAI:** SUPERVISOR RIDLEY-THOMAS?

9

10 **SUP. RIDLEY-THOMAS:** AYE.

11

12 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

13

14 **SUP. YAROSLAVSKY:** YES.

15

16 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

17

18 **SUP. ANTONOVICH:** NO.

19

20 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

21

22 **SUP. KNABE, CHAIRMAN:** NO. MOTION PASSES, 3-2.

23

24 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. MAY I MOVE TO THE
25 FINAL VOTE, WHICH DEALS WITH INTERJURISDICTIONAL PURCHASING



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1 AGREEMENTS. AGAIN, IN LIGHT OF THE CHALLENGING ECONOMIC TIMES
2 AND PROJECTIONS OF LESSER-THAN-ANTICIPATED REVENUE, THE COUNTY
3 OF LOS ANGELES MUST EXPLORE ALL POSSIBLE OPTIONS TO MINIMIZE
4 THE IMPACT OF THESE FORECASTED REDUCTIONS AND INCREASE
5 OPERATING EFFICIENCIES. IN PRIVATE INDUSTRY, MR. CHAIRMAN AND
6 COLLEAGUES, COOPERATIVES AND ASSOCIATIONS ARE FORMED TO
7 INCREASE NEGOTIATING AND BUYING POWER. THERE ARE EXAMPLES OF
8 THIS IN THE PUBLIC SECTOR AS WELL. CURRENTLY, THE COUNTY
9 PARTICIPATES IN A NATIONAL COOPERATIVE PURCHASING PROGRAM FOR
10 GOODS AND COMMODITIES. THE COUNTY SHOULD ALSO EXPLORE SIMILAR
11 PARTNERSHIPS WITH PUBLIC ENTITIES, SUCH AS THE CITY OF LOS
12 ANGELES, THE LOS ANGELES UNIFIED SCHOOL DISTRICT, AND OTHER
13 MUNICIPALITIES WITHIN THE COUNTY TO ACHIEVE SAVINGS FOR
14 PURCHASES OF SPECIALIZED SERVICES SUCH AS HEALTHCARE INSURANCE
15 RATES, ESPECIALLY AS INDUSTRY EXPERTS HAVE BEEN PROJECTING AN
16 INCREASE IN HEALTHCARE COSTS. THEREFORE I WOULD LIKE TO MOVE
17 THAT WE INSTRUCT THE C.E.O. TO WORK WITH THE INTERNAL SERVICES
18 DEPARTMENT TO DO THE FOLLOWING, PURSUE GREATER INTER-
19 JURISDICTIONAL COORDINATION IN THE PURCHASE OF SERVICES IN AN
20 EFFORT TO ACHIEVE SAVINGS BY LEVERAGING THE PURCHASING POWER
21 OF THE COUNTY AS WELL AS THE MARKET POWER MULTI-JURISDICTIONAL
22 COLLABORATION AND FINALLY, TO REPORT BACK IN 30 DAYS WITH THE
23 MECHANISMS AND PROCESS FOR IMPLEMENTATION, AS WELL AS A
24 PROJECTION OF THE SAME COST SAVINGS. I SO MOVE, MR. CHAIR.

25



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1 **SUP. KNABE, CHAIRMAN:** (OFF MIC)

2

3 **SUP. RIDLEY-THOMAS:** THANK YOU. THAT CONCLUDES THE ITEMS THAT I
4 HAVE AT THIS TIME, MR. CHAIR.

5

6 **SUP. YAROSLAVSKY:** I HAVE THREE MOTIONS, MR. CHAIRMAN. THIS
7 ONE, I'M JOINED BY SUPERVISOR MOLINA. AMONG THE BUDGET
8 RECOMMENDATIONS TODAY, THE C.E.O. HAS INCREASED THE PROBATION
9 DEPARTMENT'S FISCAL YEAR '09/'10 BUDGET BY \$9.6 MILLION,
10 INCLUDING 1.6 MILLION IN NEW ONGOING NET COUNTY COSTS AND \$8
11 MILLION IN ONE-TIME FUNDS FROM THE DESIGNATION FOR PROBATION.
12 WE, HOWEVER, REMAIN OPTIMISTIC THAT THE PROBATION DEPARTMENT
13 WILL TAKE MEASURES TO REDUCE ITS RELIANCE ON OVERTIME NEXT
14 YEAR. AS SUCH, AND I BELIEVE IT IS PREMATURE TO PROVIDE A \$9.6
15 MILLION INCREASE IN THEIR BUDGET AT THIS TIME. IN ADDITION,
16 GIVEN THE CURRENT ECONOMIC CLIMATE AND IMPENDING STATE BUDGET
17 REDUCTIONS, IT WOULD BE MORE FISCALLY PRUDENT TO SET THESE
18 FUNDS ASIDE FOR OTHER EMERGENT AND IMMEDIATE NEEDS. WE
19 THEREFORE MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE C.E.O.
20 TO, ONE, TRANSFER BACK THE \$1.6 MILLION FROM THE PROBATION
21 BUDGET TO THE PROVISIONAL FINANCING USES ACCOUNT FOR ECONOMIC
22 RESERVES ONGOING FUNDS. AND, 2, TRANSFER BACK THE \$8 MILLION
23 IN ONE-TIME FUNDS FROM THE PROBATION DEPARTMENT'S OPERATING
24 BUDGET TO THE DESIGNATION FOR PROBATION. NEXT MOTION IS JOINED
25 BY YOU, MR. CHAIRMAN, I'LL TRY TO SHORTEN THE -- AS THE



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1 ECONOMIC CLIMATE HAS WORSENERED OVER THE PAST YEAR, THE COUNTY
2 HAS FACED DECLINING REVENUES AND STATE BUDGET CUTS. TO ENSURE
3 A BALANCED BUDGET, THE BOARD OF SUPERVISORS HAS TAKEN SWIFT
4 ACTION TAKEN TO REDUCE SPENDING, OR SEEK FUNDING SOURCES FOR
5 IMPORTANT COUNTY SERVICES. SINCE APRIL OF LAST YEAR, THE
6 DEPARTMENTS HAVE CURTAILED THEIR OPERATING BUDGETS BY \$190.7
7 MILLION. THE LATEST ROUND OF 2% ACROSS-THE-BOARD REDUCTIONS
8 INCLUDED IN TODAY'S RECOMMENDATIONS FOR F.Y. '09/'10 WILL HAVE
9 VARYING IMPACT ON THE DEPARTMENTS. FOR MOST DEPARTMENTS, THESE
10 CUTS HAVE MINIMAL IMPACT ON DIRECT SERVICES AND ENTAIL ACTIONS
11 SUCH AS REDUCING FUNDING FOR PAPER USAGE, COMPUTER EQUIPMENT,
12 VHS TAPE REPAIRS, OVERTIME, NEWS LETTERS, OUT-OF-STATE
13 WORKSHOPS AND TEMPORARY VACANT POSITIONS. FOR OTHER
14 DEPARTMENTS, INCLUDING THE DEPARTMENT OF CHILDREN AND FAMILY
15 SERVICES, PROBATION, PUBLIC SOCIAL SERVICES AND TREASURER AND
16 TAX COLLECTOR, IT SEEMS CLEAR THAT 2% CURTAILMENTS WILL HAVE A
17 GREATER IMPACT ON DIRECT SERVICES AND THAT ANY ADDITIONAL CUTS
18 WILL AFFECT CASELOADS OR RESULT IN REDUCED REVENUES. AND
19 FINALLY, FOR A FEW DEPARTMENTS, INCLUDING THE DEPARTMENT OF
20 PUBLIC HEALTH, PARKS AND RECREATION, AND THE ARTS COMMISSION,
21 THE 2% REDUCTIONS WILL HAVE A SIGNIFICANT IMPACT ON PROGRAMS
22 AND DIRECT SERVICES AND MAY EVEN REQUIRE LAYOFFS. CURRENTLY
23 THE C.E.O. IS WORKING WITH DEPARTMENTS TO IDENTIFY ANOTHER 1-
24 2% IN FURTHER ACROSS-THE-BOARD CUTS. GIVEN THE WIDE RANGE OF
25 CONSEQUENCES THAT RESULTED FROM THE LAST SUCH CURTAILMENT, THE



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1 C.E.O. SHOULD CONSIDER EACH DEPARTMENT'S CUT IN THE CONTEXT OF
2 ITS TOTAL BUDGET AND CONSIDER ALTERNATIVES TO MINIMIZE THE
3 IMPACT OF THE REDUCTIONS. ONE OPTION WOULD BE TO TAKE A MORE
4 TARGETED AND SURGICAL APPROACH TO IDENTIFYING THE APPROPRIATE
5 LEVEL OF FUNDING TO CUT IN EACH DEPARTMENT. THIS WOULD REQUIRE
6 THE C.E.O. CLOSELY EXAMINE EACH DEPARTMENT'S BUDGET TO
7 DETERMINE WHETHER, FOR EXAMPLE, A 0% OR A 5% REDUCTION WOULD
8 BE IN THE BEST INTEREST OF THE COUNTY AND ITS RESIDENTS. WE
9 THEREFORE MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE C.E.O.
10 TO ACHIEVE THE CURRENT ROUND OF COST CUTTING AND ANY FUTURE
11 ROUNDS OF COST CUTTING BY WORKING WITH EACH COUNTY DEPARTMENT
12 TO IDENTIFY CURTAILMENTS THAT WILL ACHIEVE THE MAXIMUM AMOUNT
13 OF SAVINGS POSSIBLE WITH MINIMAL IMPACT TO DIRECT SERVICES AND
14 BY AVOIDING LAYOFFS TO THE EXTENT POSSIBLE. AND IF I COULD
15 JUST ADD, IN ADDITION TO THE TEXT OF THAT MOTION, MR. FUJIOKA
16 KNOWS THIS BETTER THAN ANYBODY, THE DEPARTMENTS HAVE A HABIT
17 OF GIVING C.E.O. OR THE BOARD THOSE CUTS WHICH WOULD BE MOST
18 UNPALATABLE FOR THE C.E.O. OR THE BOARD TO MAKE. THEY TEND TO
19 RECOMMEND CUTS THAT ARE DIRECT SERVICE CUTS AND THINGS THAT
20 WILL HURT OUR CONSTITUENCY AND OUR CLIENTS. I WOULD REALLY
21 SUGGEST, IN THIS EXERCISE, THAT C.E.O., MS. LIZZARI AND HER
22 TEAM CONTINUE TO WORK WITH OUR DEPUTIES, WHO I THINK HAVE SOME
23 SENSE, A GOOD SENSE OF -- OR LET ME JUST -- A GOOD SNIFFING
24 METER FOR DISINGENUOUS BUDGETARY PROPOSALS BY DEPARTMENTS.
25 THAT'S A LONG WAY OF SAYING WHAT I NORMALLY WOULD SAY. YOU



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1 HEARD IT LOUD AND CLEAR. YOU HEARD IT ON TELEVISION, IF MY
2 MEMORY SERVES ME CORRECTLY, SO I WON'T DO THAT AGAIN, BUT
3 SERIOUSLY, OUR STAFFS, OUR BUDGET AND POLICY DEPUTIES HAVE A
4 PRETTY GOOD IDEA OF WHERE THE BODIES MAY BE BURIED, AND I
5 DON'T THINK THERE NEEDS TO BE ANY KIND OF SIGNIFICANT CUT IN
6 THE DIRECT SERVICES WITH A ONE OR EVEN A 2% CUT. THERE ARE
7 OTHER PLACES TO CUT BEFORE WE CUT DIRECT SERVICES. SO THAT'S
8 THE PURPOSE BEHIND THIS MOTION.

9

10 **SUP. KNABE, CHAIRMAN:** SECONDED. WITHOUT OBJECTION, SO ORDERED.

11

12 **SUP. YAROSLAVSKY:** LAST MOTION IS PLACEMENT OF COUNTY -- I'M
13 SORRY. THE PLACEMENT OF COMMUNITY IMBEDDED PUBLIC HEALTH
14 INVESTIGATORS HAS BEEN A SUCCESSFUL COMPONENT OF THE SYPHILIS
15 AND SEXUALLY TRANSMITTED DISEASE CONTROL PLAN SINCE THE FALL
16 OF 2006. THE INVESTIGATORS ARE PEERS OF THE MEN WHO HAVE SEX
17 WITH MEN COMMUNITY EMPLOYED BY TWO COMMUNITY-BASED
18 ORGANIZATIONS, THE LOS ANGELES GAY AND LESBIAN CENTER AND
19 A.I.D.S. HEALTHCARE FOUNDATION TO NOTIFY CLIENTS WHO HAVE BEEN
20 NEWLY DIAGNOSED WITH SYPHILIS. THE DEPARTMENT OF PUBLIC HEALTH
21 REPORTS THAT THE C.E.P.H.I.S HAVE BEEN INSTRUMENTAL IN
22 CONTACTING M.S.M. CLIENTS AND THEIR PARTNERS TO ADVISE THEM OF
23 POSSIBLE SYPHILIS EXPOSURE AND TO GET THEM INTO TREATMENT,
24 THUS STEMMING THE FURTHER SPREAD OF THE DISEASE IN THE
25 COMMUNITY. I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS



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1 INSTRUCT THE C.E.O. TO TRANSFER \$130,000 FROM THE THIRD
2 DISTRICT P.F.U. TO THE DEPARTMENT OF PUBLIC HEALTH ON A ONE-
3 TIME BASIS FOR FISCAL YEAR '09/'10 TO FUND THE TWO COMMUNITY
4 IMBEDDED PUBLIC HEALTH INVESTIGATORS AT THE LOS ANGELES GAY
5 AND LESBIAN CENTER AND THE A.I.D.S. HEALTHCARE FOUNDATION.

6

7 **SUP. KNABE, CHAIRMAN:** SECONDED. WITHOUT OBJECTION, SO ORDERED.
8 SUPERVISOR ANTONOVICH?

9

10 **SUP. ANTONOVICH:** THERE'S A MOTION CO-AUTHORED BY SUPERVISOR
11 RIDLEY-THOMAS. THE COUNTY OF LOS ANGELES IS FACED WITH
12 DIFFICULT DECISIONS AND TOUGH CHALLENGES WITH THE CURRENT
13 UNCERTAINTIES WITH THE STILL UNKNOWN FISCAL IMPACTS BY THE
14 STATE OF CALIFORNIA. THE COUNTY HAS THE RESPONSIBILITY TO KEEP
15 OUR CHILDREN AND RESIDENTS ACTIVE AND HEALTHY AND PROVIDE THEM
16 WITH SAFE RECREATIONAL OPPORTUNITIES. ONE OF THE MOST POPULAR
17 AND MOST UTILIZED RECREATIONAL FACILITIES WITHIN THE COUNTY IS
18 OUR 27 POOLS. AS A PART OF THIS NEW FISCAL BUDGET CURTAILMENT,
19 C.E.O. IS RECOMMENDING THAT WE REDUCE THE SESSION BY TWO
20 WEEKS. AT THE SAME TIME, WE'RE DEVELOPING A PLAN TO INCREASE
21 FEES AT THE COUNTY POOLS TO COVER THE COSTS OF THE PROGRAMS.
22 TO KEEP THESE POOLS DURING THESE ECONOMIC TIMES, WHEN
23 RECREATION OPTIONS ARE LIMITED, WE WOULD MOVE THAT THE BOARD
24 DIRECT THE C.E.O. TO DEFER ANY CUTS TO THE POOL'S PROGRAM
25 UNTIL AFTER THE BOARD HAS HAD THE OPPORTUNITY TO DETERMINE



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1 WHETHER ENACTING FEES FOR POOL PROGRAMS WOULD PROVIDE
2 SUFFICIENT REVENUES TO CONTINUE THESE PROGRAMS. AND I HAVE A
3 SECOND MOTION. THERE'S AN OVER EXPENDITURE OF \$15.7 MILLION IN
4 THE TRIAL COURT OPERATIONS BUDGET. OF THAT AMOUNT, 14.9
5 MILLION IS THE RESULT OF INCREASED COSTS FOR INDIGENT DEFENSE
6 COMBINED WITH A DROP OF AB-233 REVENUES IN THE AMOUNT OF
7 \$3.271 MILLION. THIS BUDGET IS CREATING AN INCREASED DEMAND
8 FOR SCARCE COUNTY GENERAL FUNDS. THE C.E.O. HAS REQUESTED A
9 FORMAL REVIEW OF THE T.C.O. BUDGET BY THE AUDITOR-CONTROLLER.
10 SO I'D MOVE THAT THE BOARD DIRECT THE C.E.O. TO TRANSFER THE
11 \$15.7 MILLION FOR THE TRIAL OPERATION COURT -- OPERATIONS INTO
12 THE P.F.U. UNTIL THE BOARD HAS RECEIVED AN AUDIT ON THE TRIAL
13 COURT'S OPERATIONS BUDGET, WHICH SHOULD INCLUDE A LIST OF THE
14 CATEGORIES OF EXPENDITURES AND WHETHER THEY ARE MANDATED OR
15 NONMANDATED SERVICES. AND THE LAST MOTION IS CO-AUTHORED BY
16 SUPERVISOR RIDLEY-THOMAS, THE C.E.O.'S FINAL CHANGES FOR
17 FISCAL YEAR 2009/2010 INCLUDE THE ELIMINATION OF THREE POLICE
18 OFFICERS' POSITIONS AT A TOTAL COST OF \$257,000 FROM THE PARKS
19 SERVICE BUREAU. CURTAILING PARK POLICE, ESPECIALLY DURING THE
20 SUMMER MONTHS, GENERALLY A TIME WHEN CRIME RATES INCREASE,
21 WOULD BE INCONSISTENT WITH THE BOARD'S FOCUS AND COMMITMENT TO
22 THE SUMMER GANG SUPPRESSION PROGRAM. WE WOULD MOVE THAT THE
23 BOARD DIRECT THE C.E.O. TO APPLY THE CUTS OF 257,000 TO THE
24 LAST NINE MONTHS OF THE FISCAL YEAR TO MAINTAIN THE EXISTING



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1 LEVEL OF LAW ENFORCEMENT PRESENT AT THE PARK DURING THE SUMMER
2 MONTHS.

3

4 **SUP. KNABE, CHAIRMAN:** (OFF MIC)

5

6 **SUP. ANTONOVICH:** THANK YOU.

7

8 **SUP. KNABE, CHAIRMAN:** OKAY. I THINK THAT TAKES -- IS THERE ANY
9 OTHER ADDITIONAL MOTIONS ON ITEM NUMBER 5? YES, SUPERVISOR
10 MOLINA?

11

12 **SUP. MOLINA:** I WAS OVER ON THE SIDE, UNFORTUNATELY, AND
13 THERE'S A MOTION THAT CAME BY THAT I'D LIKE TO BE RECORDED AS
14 A "NO" VOTE. I THINK IT WAS -- IT DOESN'T HAVE A NUMBER. IT'S
15 WITH REGARD TO THE COUNTY COMMISSION ON AGING. I'D LIKE TO BE
16 RECORDED AS A "NO" VOTE ON THAT MOTION.

17

18 **SUP. KNABE, CHAIRMAN:** OKAY. THE MOTION IS RECONSIDERED. SO
19 ORDERED. AND PLEASE RECORD SUPERVISOR MOLINA AS A "NO" VOTE ON
20 SUPERVISOR YAROSLAVSKY AND KNABE'S MOTION.

21

22 **C.E.O. FUJIOKA:** TURNING BACK TO THE AGENDA, PLEASE. WITH
23 RESPECT TO NUMBER 4, COULD I ASK FOR APPROVAL FOR 1, 2, AND --
24 I'M SORRY. FOR 1, 3, AND 4. THAT'S TO ADOPT THE CHANGES IN OUR
25 2009/2010 PROPOSED BUDGET TO REAFFIRM THE HARD HIRING FREEZE



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1 AND ALSO TO INSTRUCT OUR OFFICE TO WORK WITH THE AUDITOR-
2 CONTROLLER TO FREEZE SERVICES AS THIS APPLIES TO FIXED ASSETS
3 AND OTHER NONESSENTIAL PURCHASES.

4

5 **SUP. KNABE, CHAIRMAN:** SO THERE'S A MOTION TO APPROVE ITEMS 1,
6 3 AND 4.

7

8 **SUP. ANTONOVICH:** A QUESTION. ON THE HIRING FREEZE, DOES THAT
9 INCLUDE NURSES?

10

11 **C.E.O. FUJIOKA:** NO. IT WOULD EXCLUDE CRITICAL HEALTH AND
12 SAFETY POSITIONS.

13

14 **SUP. ANTONOVICH:** THANK YOU. I WANTED THAT CLARIFICATION.

15

16 **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
17 BY SUPERVISOR YAROSLAVSKY TO ADOPT ITEMS 1, 3 AND 4. WITHOUT
18 OBJECTION, SO ORDERED.

19

20 **C.E.O. FUJIOKA:** WITH RESPECT TO 4.2, PLEASE, WE HAVE TWO
21 VERSIONS BEFORE YOU. ONE IS AS STATED UNDER 4.2. THE SECOND IS
22 ON THE GREEN SHEET. THE GREEN SHEET SPEAKS TO HAVING AN ITEM
23 ON THE AGENDA WHERE WE CAN COME BACK ON A REGULAR AND WITH
24 THAT A VERY TIMELY BASIS. THE SECOND IS DELEGATING THE



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1 AUTHORITY TO OUR OFFICE WITH A REQUIREMENT THAT WE NOTIFY YOUR
2 BOARD WITHIN 14 DAYS OF THE ACTION.

3

4 **SUP. KNABE, CHAIRMAN:** I WOULD JUST SPEAK TO THE GREEN SHEET
5 ITEM. I THINK THE APPROPRIATENESS OF HAVING IT ON THE AGENDA
6 EACH AND EVERY WEEK WOULD NOT ONLY DEAL WITH THE ISSUE OF THE
7 14 DAYS, BUT ALSO GIVE US THE ABILITY VERY QUICKLY TO MOVE ON
8 ANY SIGNIFICANT CHANGES. SO I WOULD MOVE THE GREEN SHEET ITEM,
9 THAT WE CREATE AN ITEM ON THE AGENDA FOR A WEEKLY REPORT BACK.
10 I MEAN, NOT WEEKLY, BUT THE ABILITY TO ACT UPON ANY CHANGES.
11 IS THERE A SECOND?

12

13 **SUP. YAROSLAVSKY:** IS THIS ON ITEM 4.2?

14

15 **SUP. KNABE, CHAIRMAN:** ITEM 4.2, YES.

16

17 **SUP. YAROSLAVSKY:** THAT'S AS OPPOSED TO THE C.E.O. BEING
18 AUTHORIZED TO DO IT?

19

20 **SUP. KNABE, CHAIRMAN:** RIGHT AND THE 14-DAY NOTICE. BECAUSE 14
21 DAYS CAN BE TOO LATE. SO I THINK IT'S BETTER JUST TO HAVE THE
22 ITEM ON THE AGENDA EACH AND EVERY WEEK.

23



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1 **SUP. YAROSLAVSKY:** WHY WOULD IT NECESSARILY BE TOO LATE IF YOUR
2 FOLKS WERE INSTRUCTED NOT TO EXECUTE ANYTHING UNTIL AFTER THE
3 14 DAYS WERE UP?

4

5 **C.E.O. FUJIOKA:** THE CONCERN WAS, AND CONTINUES TO BE, SHOULD
6 THE STATE IDENTIFY A PROGRAM WHERE FUNDING FOR THIS ENTIRE
7 FISCAL YEAR IS CUT -- SAY THEY TAKE AN ACTION, THE BUDGET
8 TAKES UNTIL AUGUST TO APPROVE. AND THEY SAY FUNDING FOR X
9 PROGRAM HAS BEEN ELIMINATED FOR THE ENTIRE FISCAL YEAR. IF WE
10 HAVE TO WAIT ANOTHER 14 DAYS, IT REPRESENTS 14 DAYS, WHERE
11 WE'LL BE ABSORBING THE COST. THAT'S THE ONLY CONCERN. WE JUST
12 THOUGHT IT WOULD BE QUICKER --

13

14 **SUP. YAROSLAVSKY:** WASN'T 14 DAYS YOUR RECOMMENDATION
15 ORIGINALLY?

16

17 **C.E.O. FUJIOKA:** THAT WAS OUR RECOMMENDATION. WE LOOKED AT IT,
18 WE STARTED TALKING ABOUT IT, AND THAT'S WHEN WE CAME FORWARD
19 WITH THE AMENDED RECOMMENDATION TO PUT SOMETHING ON THE
20 AGENDA.

21

22 **SUP. YAROSLAVSKY:** SO NOW INSTEAD OF HAVING A DECISION MADE BY
23 THE ADMINISTRATION SUBJECT TO 14-DAY APPEAL, BASICALLY, TO THE
24 BOARD, NOW EVERY CUT'S GOING TO BE COMING TO THE BOARD.

25



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1 **SUP. ANTONOVICH:** SO WHY WOULDN'T YOU DO IT EVERY 30 DAYS?

2

3 **SUP. YAROSLAVSKY:** AND YOU THINK THAT'S GOING TO BE FASTER?

4

5 **SUP. KNABE, CHAIRMAN:** IT'S GOING TO BE ON EVERY WEEK.

6

7 **SUP. YAROSLAVSKY:** BUT EVERY WEEK, SOMEBODY IS GOING TO SAY, I
8 WANT TWO WEEKS TO THINK ABOUT IT. I'M JUST THINKING AHEAD.

9

10 **SUP. ANTONOVICH:** WHY WOULDN'T YOU HAVE IT EVERY 30 DAYS, IF AN
11 EMERGENCY COMES UP, WE CAN PUT IT ON THE GREEN SHEET, BUT HAVE
12 IT ON PERHAPS EVERY 30 DAYS?

13

14 **SUP. KNABE, CHAIRMAN:** I'LL DO WHAT YOU WANT. THE PROBLEM IS
15 THAT WE'VE HAD SITUATIONS IN THE PAST ON THIS 14-DAY PIECE,
16 NOT ONLY THE TIMING, BUT WE GET ABOUT 16 TONS OF PAPERWORK.
17 AND ALL OF A SUDDEN, SOMETHING COMES UP AND IT DOESN'T GET
18 NECESSARILY GET ACROSS OUR DESK AND THE 14 DAYS ARE PASSING
19 YOU, AND EVERYBODY GOES, WHAT HAPPENED? WHY WEREN'T WE
20 NOTIFIED OR WHY DIDN'T WE GET A CHANCE TO ACT UPON THIS? I
21 MEAN, I'M WILLING TO DO THE 14 DAYS OR 30 DAYS OR WHATEVER YOU
22 WANT, BUT I STILL THINK IT WOULD BE APPROPRIATE TO HAVE AN
23 ITEM ON THE AGENDA EACH AND EVERY WEEK SO THAT WE CAN DEAL
24 WITH A STATE CUT.

25



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1 **SUP. ANTONOVICH:** BUT HE COULD ADD IT AS A GREEN SHEET ITEM FOR
2 THAT SPECIFIC STATE CUT.

3

4 **SUP. KNABE, CHAIRMAN:** WHY NOT JUST HAVE IT THERE, LIKE ON ANY
5 AGENDA?

6

7 **SUP. ANTONOVICH:** YOU'RE GOING TO HAVE THE NORMAL CIRCUS JUST
8 TO PARTICIPATE AND CREATING DELAYS INSTEAD OF HAVING US FOCUS
9 ON WHEN WE DO ACTUALLY HAVE A CUT.

10

11 **SUP. KNABE, CHAIRMAN:** WELL, THE ONLY TIME IT'LL BE UTILIZED IS
12 IF WE DO HAVE A CUT.

13

14 **SUP. ANTONOVICH:** PEOPLE WILL SPEAK ON THE ITEM JUST TO SPEAK
15 ON THE ITEM, IS WHAT I'M TALKING ABOUT.

16

17 **SUP. KNABE, CHAIRMAN:** OKAY. I GET THAT PART. [LAUGHTER]

18

19 **SUP. ANTONOVICH:** THAT'S WHAT I'M TALKING ABOUT.

20

21 **SUP. KNABE, CHAIRMAN:** NO, AS CHAIR, I UNDERSTAND TOTALLY. I
22 STILL THINK IT WOULD BE APPROPRIATE TO KEEP AN ITEM ON THE
23 AGENDA.

24

25 **SUP. ANTONOVICH:** LIKE THE GONG SHOW.



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1

2 **SUP. YAROSLAVSKY:** SO LET ME UNDERSTAND IT. IF THE ITEM IS ON
3 THE AGENDA, IT WOULD BE? A GENERIC ITEM?

4

5 **SUP. KNABE, CHAIRMAN:** YEAH. IT'D BE LIKE THE REWARDS ISSUE,
6 WHEN WE OFFER REWARDS. SOMETHING COMES IN WITHIN THE WEEK WE
7 CAN PULL IT.

8

9 **SUP. YAROSLAVSKY:** SO DOES THAT MEAN THAT EVERY CUT THAT THE
10 STATE MAKES, THAT THE C.E.O. FEELS NEEDS TO BE FOLLOWED BY A
11 CUT HERE WOULD BE BROUGHT HERE FOR DISCUSSION AND SUBJECT TO
12 OUR APPROVAL ON EACH AND EVERY ONE OF THOSE CUTS?

13

14 **C.E.O. FUJIOKA:** WE THOUGHT IT WOULD BE SOMETHING THAT WOULD BE
15 PUT ON THE A AGENDA. IT WOULD SPEAK TO THE CONSEQUENCES OR THE
16 IMPACT OF THE STATE BUDGET. TO BE VERY CANDID, WE ARE VERY
17 TORN WITH THIS. WE COULD ARGUE BOTH SIDES OF THIS EQUATION.
18 BECAUSE FOR -- I UNDERSTAND WHAT HAPPENS WHEN YOU PUT
19 SOMETHING ON THE AGENDA AND THE DISCUSSION WITH THAT, THE
20 DIFFICULTY THAT THAT PRESENTS. AT THE SAME TIME, IF WE MOVE
21 FORWARD AND CUT SOMETHING THAT POSSIBLY IS INCONSISTENT WITH
22 YOUR POLICY DECISIONS, THEN THAT ALSO CREATES SOME REAL
23 DIFFICULTIES. SO AT THIS POINT, THE INTENT WAS TO FILL TWO
24 OPTIONS OUT THERE AND HAVE THIS DISCUSSION. EITHER WAY WORKS.
25 BUT IT'S THE ONE THING I'M REAL CONCERNED WITH, BECAUSE



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1 KNOWING HOW THE STATE OPERATES, AND WE'VE ALL SEEN IT BEFORE,
2 WE WILL GET THE CUT IN AUGUST THAT SAYS, WE CUT YOUR PROGRAM
3 SINCE JULY 1ST. AND THEN WE'RE GOING TO OWN AN ADDITIONAL NET
4 COUNTY IMPACT. AND THAT'S MY PRINCIPAL CONCERN.

5

6 **SUP. KNABE, CHAIRMAN:** WHAT ABOUT THIS? CAN YOU NOT JUST
7 APPROVE BOTH? ONE, YOU KEEP IT SO THAT WE HAVE THE ABILITY
8 WITHIN THAT 14 DAYS TO BRING IT UP. TWO, YOU MAKE THE
9 RECOMMENDATION THAT WE HAVE 14 DAYS TO RESPOND. YOU CAN DO
10 BOTH.

11

12 **SUP. RIDLEY-THOMAS:** MR. CHAIR, IF I MAY. IS THE THRUST OF THE
13 C.E.O.'S RECOMMENDATION ONE THAT HEIGHTENS TRANSPARENCY AND
14 BRINGS THE VOTING PUBLIC, AS WELL AS OTHER STAKEHOLDERS, MUCH
15 MORE CLOSE TO THE DIFFICULTIES WITH WHICH WE CONTEND IN TERMS
16 OF BALANCING OUR BUDGET OWING TO THE CUTS THAT EMANATE FROM
17 THE STATE LEVEL? DOES THIS DO THAT? IS THAT AN ENHANCEMENT? IS
18 THERE ANYTHING MUCH MORE TO THIS THAN THAT, MR. FUJIOKA?

19

20 **C.E.O. FUJIOKA:** YOU'RE ABSOLUTELY CORRECT, BUT IT'S ALSO THE
21 EXPEDIENCY. AND ALSO, BY PUTTING IT ON THE AGENDA, I THINK WE
22 HIGHLIGHT THE FACT THAT THIS BOARD AND THE COUNTY DID NOT MAKE
23 THESE CUTS, IT WAS A CONSEQUENCE OF DECISIONS MADE IN
24 SACRAMENTO. BECAUSE IT'S DIFFICULT FOR THE GENERAL PUBLIC TO
25 UNDERSTAND WHY WE'RE CUTTING SOMETHING. AND WHEN IT'S US



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1 TAKING ACTION, THEY ASSUME IT'S BECAUSE OF OUR FAILURE TO
2 MANAGE OUR PROGRAMS OR MANAGE OUR BUDGET AND SO ON, WHEN, IN
3 FACT, I THINK WE NEED TO HIGHLIGHT, OR I FEEL WE NEED TO
4 HIGHLIGHT THE FACT THAT IT WAS THROUGH ACTIONS OUT OF OUR
5 CONTROL. TIED TO THIS, WE CAN FINISH OUR DISCUSSION WITH THIS,
6 BUT TIED TO THIS, I WOULD ALSO WANT TO GO ON RECORD AND SAY
7 THAT WHEN IT COMES TO ACTIONS TAKEN BY THE STATE, WE SHOULD
8 NOT, AS A MATTER OF POLICY, BACKFILL BEHIND THOSE CUTS.
9 BECAUSE ONCE WE GO DOWN THAT ROAD, AND THAT'S SEPARATE AND
10 APART FROM THESE, BUT JUST TO MAKE THAT STATEMENT. BECAUSE
11 ONCE WE GO DOWN THAT ROAD, IT'S GOING TO HAVE AN IMPACT ON ALL
12 OF OUR PROGRAMS THAT WE FUND THROUGH LOCAL DOLLARS.

13

14 **SUP. RIDLEY-THOMAS:** I TAKE THAT POINT, MR. FUJIOKA. HOWEVER,
15 THAT'S A PRESCRIPTION FOR CUTS, WHICH IS A STEP AHEAD OF WHAT
16 THE BOARD HAS FROM THE POLICY PERSPECTIVE AFFIRMATIVELY
17 INVOKED. THEREFORE, IT SEEMS TO ME THAT WE NEED TO TAKE JUST A
18 STEP BACK FROM THAT ACKNOWLEDGING THAT BACKFILLING HAS
19 IMPLICATIONS FOR AVOIDING OR FORESTALLING CUTS UNTIL WE
20 AFFIRMATIVELY MAKE THOSE POINTS. IN FACT, IF WE WERE TO CHOOSE
21 TO DO SO. I THINK WE SHOULD KEEP THE RECOMMENDATION OF THE
22 C.E.O. PRETTY MUCH SELF-CONTAINED, THAT IS, TO FLAG WHAT IS
23 GOING ON WITH THE DEGREE OF REGULARITY THAT MAKES SENSE. I DO
24 NOT KNOW WHY THE SUGGESTION OF THE CHAIR DOESN'T EFFECTIVELY
25 SYNTHESIZE BOTH OPTIONS. IT ESSENTIALLY MAXIMIZES OR PRESERVES



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1 THE OPTION OF DOING WHAT YOU ARE RECOMMENDING, WHILE AT THE
2 SAME TIME AFFORDING YOU THE OPTION TO DO OTHERWISE IF DEEMED
3 APPROPRIATE. AND SO IF IT DOESN'T MINIMIZE THE THRUST OF YOUR
4 SUGGESTION, IT SEEMS TO ME THAT THE RECOMMENDATION OF CHAIR
5 HAS MERIT. AM I MISSING SOMETHING HERE? MR. CHAIRMAN? WHY
6 DON'T WE MOVE FORWARD ACCORDINGLY.

7

8 **SUP. YAROSLAVSKY:** IF YOU'RE GOING TO PUT IT ON EVERY WEEK,
9 THERE'S NO NEED TO HAVE THE OTHER ONE, IT WILL BE COVERED.

10

11 **SUP. KNABE, CHAIRMAN:** AND I THINK, TO ADDRESS AND CONCURRING
12 WITH SUPERVISOR RIDLEY-THOMAS, I MEAN, PART OF MY ISSUE IS,
13 AGAIN, IT'S LIKE TODAY AND AS WE TRY TO TAKE CARE OF OUR OWN
14 HOUSE HERE AND BALANCE OUR BUDGET. FROM THIS POINT FORWARD,
15 THESE SECOND AND THIRD-ROUND CUTS FROM THE STATE ARE GOING TO
16 HAVE A DRAMATIC IMPACT IN THE SERVICES. AND I THINK IT'S BEEN
17 ISOLATED AND POINTED OUT AS SUCH, AND IT'S NOT A
18 RECOMMENDATION OF THE C.E.O. TO GO IN AND WHACK A PARTICULAR
19 PROGRAM WITHOUT THE WORLD KNOWING THAT IT'S COMING BECAUSE OF
20 A RESULT OF A STATE IMPLICATION. AND THAT WAS THE REAL PURPOSE
21 OF JUST KEEPING A VERY GENERIC ITEM LIKE WE DO FOR, YOU KNOW,
22 ITEMS THAT COME UP WITHIN 72 HOURS AND WE DO FOR REWARDS AND
23 WHATEVER IT MAY BE, THAT WE ARE ABLE TO DEAL WITH IT ON A VERY
24 EXPEDIENT LEVEL AND TO BE ABLE TO POINT OUT WHY WE ARE HAVING
25 TO MAKE THESE CUTS. BECAUSE IT'S NOT GOING TO BE A SIMPLE



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1 RECOMMENDATION OF THE C.E.O., THE C.E.O'S GOING TO BE MAKING
2 RECOMMENDATIONS BECAUSE OF OUR BUDGETARY ISSUES COMING OUT OF
3 SACRAMENTO. SO THAT'S SIMPLY ALL IT WAS, SO IF THAT IS OKAY,
4 THE WE'LL MOVE TO KEEP THE GREEN SHEET ITEM, THE GENERIC ITEM,
5 ON THE AGENDA EACH WEEK. SECONDED BY RIDLEY-THOMAS--

6

7 **SUP. YAROSLAVSKY:** I DO WANT TO UNDERSTAND WHAT THE METHODOLOGY
8 IS, BECAUSE -- WHAT THE PROCESS IS GOING TO BE. ARE WE STILL,
9 ARE YOU STILL, UNDER YOUR RECOMMENDATION, THE ONE THAT
10 SUPERVISOR KNABE IS PROPOSING, STILL DELEGATED THE AUTHORITY
11 TO TERMINATE CONTRACTS?

12

13 **C.E.O. FUJIOKA:** THE RECOMMENDATION BEFORE YOU ACTUALLY PUTS IT
14 ON THE AGENDA SO THAT WHEN THE --

15

16 **SUP. YAROSLAVSKY:** SO YOU WILL NOT TERMINATE ANY CONTRACTS?

17

18 **C.E.O. FUJIOKA:** WE WILL NOT. AS SOON AS WE UNDERSTAND THAT
19 THERE'S AN ACTION BEING TAKEN BY THE STATE, WE WILL BRING IT
20 QUICKLY TO THIS BOARD AND THEN WE CAN HAVE THAT DISCUSSION
21 WITHOUT THE POLICY IMPLICATIONS.

22

23 **SUP. KNABE, CHAIRMAN:** BECAUSE I DON'T THINK YOU WANT -- I KNOW
24 THAT I DON'T WANT CONTRACTS TERMINATED THAT LOOKS LIKE A



**The Meeting Transcript of
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1 C.E.O. ACTION WHEN IT'S REALLY A RESULT OF WHAT THE STATE HAS
2 DONE TO US.

3

4 **SUP. YAROSLAVSKY:** WELL, EITHER WAY, I AGREE WITH YOU, DON,
5 EITHER WAY, WHETHER IT'S THE BOARD OR WHETHER IT'S THE C.E.O.,
6 I DON'T HAVE A PROBLEM WHETHER IT'S THE BOARD. I JUST AM
7 CONCERNED THAT -- WELL, FINISH MY PREVIOUS THOUGHT. EITHER
8 WAY, IT'S GOING TO LOOK LIKE THE COUNTY IS RESPONSIBLE. IT'S
9 JUST THE WAY IT IS. AND THE MORE -- I THOUGHT WHAT THE
10 C.E.O.'S ORIGINAL RECOMMENDATION WAS WHEN HE PROPOSED THE 14-
11 DAY CONCEPT WAS TO -- BECAUSE I BELIEVE IT IS, IF NOT EVERY
12 MEMBER OF THE BOARD, I THINK THE MAJORITY OF THE BOARD
13 BELIEVES THAT BACKFILLING AS A MATTER OF POLICY IS NOT THE
14 COUNTY POLICY FOR STATE CUTS. THAT DOESN'T MEAN THAT IN
15 INDIVIDUAL SITUATIONS WE MAY WANT TO DO SOMETHING, BUT AS A
16 MATTER OF COURSE, WE SIMPLY CAN'T AFFORD TO BACKFILL ANY OF
17 THE CUTS THAT THE STATE'S BEEN TALKING ABOUT. AND WE STILL
18 DON'T KNOW WHAT THOSE ARE GOING TO BE.

19

20 **SUP. KNABE, CHAIRMAN:** I'M NOT DOING THIS TO BACKFILL.

21

22 **SUP. YAROSLAVSKY:** I KNOW. I KNOW YOU'RE NOT. I THINK THAT'S
23 WHAT WAS MOTIVATING THE C.E.O. ORIGINALLY, IS TO TRY TO MOVE
24 EXPEDITIOUSLY SO THAT WE DON'T START INCURRING A FINANCIAL
25 LIABILITY WHEN PROGRAMS CEASE TO BE FUNDED. IN A MONTH, YOU



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1 COULD RUN UP \$100 MILLION IN NO TIME, OR MORE, DEPENDING WHAT
2 THE CUTS ARE IF WE DON'T DEAL WITH THEM. SO I THOUGHT THE ONUS
3 WAS GOING TO BE ON US, UNDER HIS ORIGINAL RECOMMENDATION, THE
4 ONUS WOULD BE ON US TO CALL IT UP AND STOP IT, RATHER THAN TO
5 HAVE EVERYONE SUBJECT TO OUR APPROVAL, AND THIS IS CONTRARY TO
6 WHAT I USUALLY THINK. I'M USUALLY THE ONE WHO WANTS TO LOOK AT
7 EVERYTHING. BUT I KNOW IT'S GOING TO HAPPEN WHEN WE LOOK AT
8 EVERYTHING, NOTHING'S GOING TO HAPPEN. I'M JUST CONCERNED
9 NOTHING'S GOING TO HAPPEN, AND THERE WILL BE A -- EVERY DAY,
10 EVERY TUESDAY WILL BE A -- THIS BUILDING WILL HAVE A BULLSEYE
11 ON IT AND WE'RE GOING TO HAVE PEOPLE COMING DOWN HERE AND
12 TESTIFYING ON EVERY SINGLE ITEM. AND I KNOW WHAT HAPPENED OVER
13 THE LAST FEW YEARS ON SOME OF THE CONTRACTS WHERE THE BOARD
14 WANTED TO DO IT, THE C.E.O. WANTED TO DO IT, AND THEN WE
15 BACKED AWAY. WE'RE NOT GOING TO HAVE THAT LUXURY THIS TIME,
16 AND EVERY WEEK AND EVERY MONTH THAT GOES ON, WE'RE BUILDING UP
17 A LIABILITY, BECAUSE THE STATE'S JUST GOING TO STOP FUNDING
18 IT, AND I THOUGHT THAT'S WHAT YOU WERE DRIVING AT. PUTTING IT
19 ON THE AGENDA EVERY WEEK IS FINE, BUT IF YOU'RE NOT GOING TO -
20 - IF IT'S -- WHAT'S GOING TO BE -- ARE YOU GOING TO COME EVERY
21 WEEK AND SAY THE STATE JUST LAST WEEK CUT THE MENTAL HEALTH
22 PROGRAMS, SO YOU'RE RECOMMENDING WE'RE TO CUT \$75 MILLION IN
23 MENTAL HEALTH CONTRACTS SUBJECT TO OUR APPROVAL? IS THAT THE
24 WAY IT'S GOING TO WORK? MECHANICALLY, HOW IS IT GOING TO WORK?
25 DO YOU KNOW?



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1

2 **C.E.O. FUJIOKA:** IT WILL BE MORE THAN THAT. LET ME BACK UP A
3 LITTLE BIT.

4

5 **SUP. YAROSLAVSKY:** IF YOU CAN JUST ANSWER IT. BACK UP IN A
6 SECOND, BUT I WANT YOU TO ANSWER THAT BEFORE I FORGET IT.

7

8 **C.E.O. FUJIOKA:** SAY THE STATE CUT \$75 MILLION IN MENTAL HEALTH
9 CONTRACTS. WE WOULD NOT MERELY STATE JUST CUT 75 MILLION. WE
10 WOULD HAVE TO EXPLAIN THE CONSEQUENCES, AND IT MAY BE
11 CONTRACTS WITH SOME OF OUR PRIVATE PROVIDERS. IT COULD BE
12 PROGRAMS AND SERVICES WE'LL HAVE TO CURTAIL, THERE COULD BE A
13 CONSEQUENCE OF STAFF. BUT I WOULD EXPECT THAT YOU'D WANT THAT
14 DEGREE OF DETAIL TO KNOW EXACTLY WHAT WE'RE CUTTING. AND IT
15 MAY BE CONTRACTS IMBEDDED WITHIN THE OVERALL RECOMMENDATION
16 THAT ON A POLICY BASIS YOU WOULD NOT WANT US TO CUT FOR A HOST
17 OF REASONS. AND IT MAY BE, MAYBE YOU WILL NOT AGREE WITH THE
18 ENTIRE CUT, THE \$75 MILLION, BUT THERE MAY BE PIECES OF IT
19 WHERE YOU HAVE PROBLEMS WITH. PROBABLY NOT THE BEST EXAMPLE.
20 BUT IT'S BEEN MY EXPERIENCE THAT IF WE DO SOMETHING -- IF WE
21 GO FORWARD, AND THIS IS WHERE WE CAME UP WITH THE GREEN SHEET
22 ITEM, IF WE GO FORWARD AND MAKE THE CUTS, I KNOW I'M GOING TO
23 GET CRITICISM AT ONE POINT THAT WE DIDN'T GIVE YOU SUFFICIENT
24 DETAIL. BUT EVEN MORE IMPORTANT, I THINK THAT POLICY
25 DISCUSSION AND WITH THAT THE CONSEQUENCES, THE SERVICE



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1 CONSEQUENCES, I JUST THINK SHOULD BE DISCUSSED. BUT ALSO THE
2 TIME DELAY IS A REAL BIG CONCERN, SO IT'S A COMBINATION. WE'RE
3 PRESENTING YOU OPTIONS RIGHT NOW, BUT I KNOW AS WE MOVE
4 FORWARD, IT'S THAT PROVERBIAL DETAIL THAT WE'RE GOING TO HAVE
5 TO DEAL WITH THAT I FEEL THAT WE NEED TO SUBMIT TO YOU.

6

7 **SUP. KNABE, CHAIRMAN:** GO BACK TO MY ORIGINAL POINT, WHY CAN WE
8 NOT ADOPT THE 14-DAY RECOMMENDATION, BUT HAVE THE GENERIC ITEM
9 ON THE AGENDA SO WE CAN DEAL WITH THE DETAIL? INSTEAD OF
10 SLIPPING BY -- WHAT I'M WORRIED ABOUT IS GOING TO HAPPEN IS
11 EVERYBODY IS GOING TO GET UPSET BECAUSE ON THE 15TH DAY, ALL
12 OF A SUDDEN IN THEIR STACK OF MAIL THEY SEE A NOTICE. THE
13 STAFF FORGETS TO GIVE IT TO YOU OR SOMETHING.

14

15 **SUP. YAROSLAVSKY:** HE WOULD STILL BE AUTHORIZED THEN TO DO IT.

16

17 **SUP. KNABE, CHAIRMAN:** HE'D BE AUTHORIZED TO DO IT, 14 DAYS,
18 BUT WE HAVE THE ABILITY ON A WEEKLY BASIS TO PULL IT BACK.

19

20 **SUP. YAROSLAVSKY:** I WOULD SECOND THAT MOTION.

21

22 **C.E.O. FUJIOKA:** IT'S A HYBRID.

23

24 **SUP. KNABE, CHAIRMAN:** HYBRID OF THE TWO.

25



**The Meeting Transcript of
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1 **C.E.O. FUJIOKA:** IF THAT MAKES SENSE.

2

3 **SUP. KNABE, CHAIRMAN:** WHY DO YOU KEEP GOING IN AND OUT ON YOUR
4 MICROPHONE? I THINK YOU MIGHT WANT TO CHECK IT OUT. YOU EITHER
5 HAVE A BAD WIRE OR ZEV'S GOT A PEDAL.

6

7 **C.E.O. FUJIOKA:** IT'S MY PACEMAKER CUTS IN AND SHORTS IT OUT.

8

9 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. WITHOUT OBJECTION ON THE
10 HYBRID, SO ORDERED.

11

12 **SUP. YAROSLAVSKY:** PACEMAKER AND MY SUGAR COUNTER.

13

14 **C.E.O. FUJIOKA:** BEFORE WE FINISH NUMBER 4, SHEILA HAS ONE LAST
15 ITEM SHE WOULD LIKE TO READ INTO THE RECORD.

16

17 **SUP. KNABE, CHAIRMAN:** YEAH, IT MADE ME NERVOUS WHEN SHE SHOWED
18 UP. I SAW HER SNEAKING UP THERE.

19

20 **SHEILA SHIMA:** DIDN'T SNEAK VERY WELL, APPARENTLY. I'M SHEILA
21 SHIMA, DEPUTY C.E.O. OF HEALTH AND MENTAL HEALTH SERVICES. I
22 WANTED TO MENTION TWO PROVISIONS THAT ARE IN OUR FINAL CHANGES
23 BOARD LETTER THAT WE ARE GOING TO DEFER TO SUPPLEMENTAL. THE
24 FIRST ONE RELATES TO BOTH THE DEPARTMENT OF HEALTH SERVICES
25 AND DEPARTMENT OF PUBLIC HEALTH. AND IT'S THE PROPOSED



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1 TRANSFER OF THE HALT TEAM FROM THE DEPARTMENT OF PUBLIC HEALTH
2 TO THE DEPARTMENT OF HEALTH SERVICES. IN THE BUDGET ACTION
3 THAT WE PROVIDED, WE DIDN'T GO INTO A DISCUSSION OF THE REVIEW
4 THAT WE HAD WORKED ON WITH THE DEPARTMENT IN HEALTH SERVICES
5 AND PUBLIC HEALTH. SO WE'RE GOING TO ASK TO DEFER THAT ACTION
6 TO SUPPLEMENTAL. AND IN THE INTERIM, ACTUALLY PROVIDE A REPORT
7 NOT ONLY ON THE HALT PROGRAM, BUT OTHER PROGRAMS THAT WE'RE
8 LOOKING AT FOR POTENTIAL TRANSFER FROM PUBLIC HEALTH TO OTHER
9 COUNTY DEPARTMENTS AS REQUESTED BY BOARD.

10

11 **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU.

12

13 **SHEILA SHIMA:** THAT'S ON THE FIRST ITEM.

14

15 **SUP. KNABE, CHAIRMAN:** APPRECIATE THAT.

16

17 **SHEILA SHIMA:** THE SECOND ITEM --

18

19 **SUP. MOLINA:** WAIT, WAIT, WAIT. WHY ARE YOU RECOMMENDING THAT?

20

21 **SHEILA SHIMA:** WE WERE ACTUALLY -- WE BELIEVE THAT THAT'S THE
22 RECOMMENDATION THAT SHOULD OCCUR BUT WE DIDN'T PROVIDE IN THE
23 BUDGET ACTION THE POLICY REVIEW THAT WE HAD DISCUSSED WITH THE
24 DEPARTMENT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** WHEN WAS THAT POLICY REVIEW REQUESTED?

2

3 **SHEILA SHIMA:** IT WAS REQUESTED IN 2006.

4

5 **SUP. MOLINA:** AND WHY HASN'T IT BEEN DONE?

6

7 **SHEILA SHIMA:** WE'VE BEEN WORKING WITH THE DEPARTMENTS ON
8 LOOKING AT VARIOUS PROGRAMS AND WE HADN'T COMPLETED THAT
9 REVIEW.

10

11 **SUP. MOLINA:** WHY NOT?

12

13 **SHEILA SHIMA:** I DON'T HAVE AN ANSWER FOR THAT.

14

15 **SUP. MOLINA:** I THINK YOU DO. JUST DIDN'T DO IT.

16

17 **SHEILA SHIMA:** WE JUST DIDN'T DO IT.

18

19 **SUP. MOLINA:** WELL, I THINK THAT'S INAPPROPRIATE. AND I'M GOING
20 TO ASK DON, WHO MADE THE MOTION ON THIS ONE. BECAUSE THIS HALT
21 TEAM ISSUE IS, AGAIN, I RESPECT WHAT THE MOTION WAS DOING. AND
22 I THINK THE ANSWER SHOULD HAVE COME BACK RIGHT AWAY. FOR
23 SOMETHING TO SIT IN YOUR OFFICE FOR TWO YEARS IS TOTALLY
24 IRRESPONSIBLE.

25



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1 **SHEILA SHIMA:** I AGREE.

2

3 **SUP. MOLINA:** WHAT WE HAVE NOTICED IN THE HALT TEAM, AND NO
4 DISRESPECT TO THE DEPARTMENT OF PUBLIC HEALTH, IT JUST DID NOT
5 HAVE THE KIND OF LIFE AND VITALITY IN THE DEPARTMENT THAT WE
6 WOULD LIKE TO HAVE SEEN IT. THIS IS A PROJECT THAT WE
7 ESTABLISHED WAY BACK WHEN SACHI WAS OVER THERE. AND IT HAD
8 UNBELIEVABLE SUCCESSES, OVER AND OVER AGAIN, ILLEGAL
9 PHARMACEUTICALS, ALL KINDS OF ILLEGAL DENTISTS THAT WERE
10 OPERATING IN GARAGES, DOCTORS WITHOUT LICENSES, UNBELIEVABLE
11 KINDS OF THINGS THAT WERE GOING ON. THEN WE SAW NOTHING
12 HAPPENING FOR A WHILE. AND THEN I THOUGHT, GEE, WE TOOK CARE
13 OF THESE THINGS, HOW WONDERFUL THAT THERE ISN'T THIS GOING ON
14 ANYMORE. I WALKED INTO ONE OF MY LOCATIONS IN THE COMMUNITY
15 AND I SAW A LOT OF PEOPLE WAITING FOR THEIR SHOT. AND WHEN I
16 CALLED, WHY ISN'T THIS GOING ON, FOR WHATEVER REASON, THERE
17 WASN'T THE ENERGY LEVEL THAT IT HAD IN THE DEPARTMENT OF
18 HEALTH SERVICES. SO I ASKED FOR IT TO BE RETURNED BACK, WHICH
19 HEALTH SERVICES WAS MORE THAN WILLING TO TAKE BACK. AND IT'S
20 MY UNDERSTANDING PUBLIC HEALTH WAS MORE THAN WILLING TO SEND
21 BACK, WHICH WAS A NICE COMPROMISE BECAUSE WE WANTED TO GET
22 BACK INTO THE VITALITY INTO THAT KIND OF PROGRAM. IT'S WON
23 AWARDS. WE'VE APPLAUDED IT. WHAT I'M CONCERNED ABOUT IS I
24 DON'T WANT TO BE DISRESPECTFUL, AS YOU HAVE BEEN TO SUPERVISOR
25 KNABE'S MOTION. I THINK WHEN WE ASK FOR A MOTION, THERE IS A



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1 RESPONSIBILITY TO GET US THE INFORMATION. NOW, IF YOU CAN'T
2 GET THE INFORMATION, THERE'S NOTHING WRONG WITH ASKING US TO
3 CONTINUE THE ITEM OR TO ASK FOR A FORMAL EXTENSION. TO JUST
4 PLAIN IGNORE IT IS IRRESPONSIBLE. AND WORST OF ALL IS THAT
5 NOW, BECAUSE I THINK I WANT TO MAKE THIS AND IT'S SORT OF BEEN
6 A COMPROMISE, I THINK THAT OUR EFFORTS ARE BEING JEOPARDIZED,
7 NOT BY SUPERVISOR KNABE'S MOTION, WHICH I THINK IS MORE THAN
8 APPROPRIATE, BECAUSE HE DIDN'T GET THIS INFORMATION. I DIDN'T
9 KNOW THAT HE HADN'T GOTTEN IT. I THINK HE'S ENTITLED TO GET
10 IT. AND I'M GOING TO ASK SUPERVISOR KNABE IF YOU WOULDN'T MIND
11 LETTING THIS PROJECT GO WITH THE IDEA -- NOW, WHAT IS YOUR
12 INTENTION OF GETTING THIS REPORT TO THIS BOARD?

13

14 **SUP. KNABE, CHAIRMAN:** PRIOR TO SEPTEMBER.

15

16 **SUP. MOLINA:** IN THE NEXT TWO YEARS?

17

18 **SHEILA SHIMA:** NO. IT WOULD BE PRIOR TO THE SUPPLEMENTAL
19 ACTIONS BY THE BOARDS.

20

21 **SUP. KNABE, CHAIRMAN:** IN SEPTEMBER.

22

23 **SUP. MOLINA:** WHAT MAKES YOU THINK SO, IF YOU DIDN'T DO IT FOR
24 THE LAST TWO YEARS?

25



**The Meeting Transcript of
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1 **SUP. KNABE, CHAIRMAN:** WE GOT THEIR ATTENTION, I THINK.

2

3 **SHEILA SHIMA:** YOU DEFINITELY HAVE OUR ATTENTION ON THIS ONE.

4

5 **SUP. MOLINA:** WELL, ISN'T IT A SHAME THAT WE ARE IGNORED WHEN
6 WE PUT MOTIONS ACROSS THE BOARD HERE. I MEAN, THE INTENT IS
7 THAT THEY'RE SUPPOSED TO COME BACK. THERE'S SUPPOSED TO BE A
8 RESPECT OF INFORMATION THAT WE'RE SUPPOSED TO BE GETTING.
9 SUPERVISOR KNABE, CAN I ASK YOUR INDULGENCE ON THIS TO ALLOW
10 THIS ONE TO GO THROUGH? THERE SEEMS TO HAVE BEEN A COMPROMISE.
11 WE TALKED TO BOTH DEPARTMENTS BEFOREHAND. I THINK IT'S A GOOD
12 FIT, IT WORKS. AND I THINK IT'S A PROGRAM THAT'S HAD
13 TREMENDOUS SUCCESSES. AND IF YOU LOOK AT, FOR WHATEVER REASON,
14 AND I CAN'T EVEN BEGIN, NOBODY KNOWS THE REASON, AS TO WHY IT
15 DIDN'T HAVE THE HIGH LEVEL ENERGY. I DON'T KNOW WHY, BUT I
16 JUST THINK THAT THIS IS A PROGRAM THAT REALLY NEEDS TO
17 CONTINUE TO FUNCTION AND OPERATE IN THE ORIGINAL DEPARTMENT
18 THAT IT WAS PLACED IN, SO I BEG YOUR INDULGENCE.

19

20 **SUP. KNABE, CHAIRMAN:** I DON'T REALLY HAVE A PROBLEM. TO GIVE
21 THEM JUST A LITTLE DUE HERE, THEY DID ASK FOR AN EXTENSION. I
22 JUST CAN'T REMEMBER WHEN, I THINK IT WAS QUITE A WHILE AGO.
23 BUT ON THE OTHER HAND, I'M WITH SUPERVISOR MOLINA. THIS
24 PROGRAM HAS BEEN INCREDIBLY SUCCESSFUL, PARTICULARLY FOR THOSE
25 OF US THAT HAVE LARGE UNINCORPORATED AREAS. I CAN'T TELL YOU



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1 HOW MANY DENTAL OFFICES HAVE BEEN SET UP IN GARAGES OUT THERE,
2 PHARMACEUTICALS OUT OF THE THIRD BEDROOM OF A 3-BEDROOM HOME,
3 ALL KINDS OF DIFFERENT THINGS. SO WHEN YOU SAY GO FORWARD, GO
4 FORWARD LEAVING THE PROGRAM WITHIN PUBLIC HEALTH. IS THAT
5 CORRECT?

6

7 **SUP. MOLINA:** NO. THAT WE WOULD ASK -- WE HAD ASKED FOR THE
8 TRANSFER. THE TRANSFER WAS TO MOVE IT FROM PUBLIC HEALTH TO
9 HEALTH SERVICES. IT WAS ORIGINALLY IN HEALTH SERVICES. AND
10 THEN WHEN THERE WAS A SEPARATION, THIS WENT WITH IT. AND WHEN
11 WE STARTED INVESTIGATING, BECAUSE I HAD SEEN SOME ACTIVITY IN
12 MY DISTRICT. AND I SAID, "WELL, WHY ISN'T IT FUNCTIONING?" I
13 DON'T WANT TO PLACE BLAME. IT'S JUST THE FIT WAS BETTER. AND I
14 THINK THAT'S THE ASSESSMENT THAT YOU'RE WAITING FOR.

15

16 **SUP. KNABE, CHAIRMAN:** I'M ACTUALLY WAITING NOT SO MUCH FOR THE
17 ASSESSMENT, IS TO REJUVENATE IT TO WHERE IT WAS.

18

19 **SUP. MOLINA:** BUT IT'S NOT JUST THIS ONE PROGRAM. IT WAS MY
20 UNDERSTANDING THAT YOU WERE LOOKING AT ASKING WHICH OF THE
21 PROGRAMS THAT WENT OVER TO PUBLIC HEALTH ARE IN THE
22 APPROPRIATE --

23

24 **SUP. KNABE, CHAIRMAN:** YOU'RE SAYING KEEP THE HALT PROGRAM AND
25 THEN THE REST COME BACK IN SEPTEMBER? IS THAT RIGHT?



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1

2 **SUP. MOLINA:** TO CONTINUE WITH THE TRANSFER, IF YOU DON'T MIND.
3 BUT I REALLY DO THINK THAT I WANT TO SEND A LARGER MESSAGE
4 HERE TO ALL OF THE STAFF THAT WHEN WE ASK FOR THESE THINGS, WE
5 ASK FOR A REASON. LIKE IN THIS ASSISTANCE, WE'RE ASKING FOR
6 REPORTS. THE REASON WE'RE ASKING FOR THESE REPORTS IS TO MAKE
7 A DECISION. SO THE FACT THAT FOR TWO YEARS SUPERVISOR KNABE'S
8 MOTION WAS IGNORED IS TOTALLY INAPPROPRIATE. AND I WANT IT TO
9 GO NOTED. AND I APPRECIATE THAT HE'S TRYING TO GET YOUR
10 ATTENTION. BECAUSE I WAS -- SO I WANT TO SUPPORT HIM IN THAT
11 REGARD. BUT I THINK -- AND I DON'T KNOW HOW MANY MOTIONS ARE
12 OUT THERE OUTSTANDING, I'M GOING TO ASK SACHI TO DO AN
13 INVENTORY OF HOW MANY MOTIONS ARE OUTSTANDING THAT HAVE NOT
14 GOTTEN A RESPONSE. I KNOW SHE DOES KEEP A TAB IN THE CALENDAR,
15 BUT I AM CONCERNED.

16

17 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. SO I DON'T HAVE A PROBLEM
18 WITH THE TRANSFER GOING THROUGH.

19

20 **SUP. MOLINA:** OKAY. GOOD.

21

22 **SUP. KNABE, CHAIRMAN:** ON THE REMAINDER THEN, YOU'LL BE BACK TO
23 US BY SEPTEMBER WHEN YOU DO THE SUPPLEMENTAL.

24



**The Meeting Transcript of
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1 **SHEILA SHIMA:** YES. I DO WANT TO CLARIFY, THOUGH. I DON'T WANT
2 TO GIVE THE IMPRESSION -- WE ABSOLUTELY ARE LATE, BUT WE HAVE
3 NOT IGNORED THE MOTION. THE REVIEW THAT WE HAVE TO CONDUCT IS
4 PRETTY COMPREHENSIVE, LOOKING AT A NUMBER OF DIFFERENT
5 PROGRAMS. AND WE ABSOLUTELY AGREE, THOUGH, THERE'S BEEN AN
6 UNACCEPTABLE DELAY AND WE WILL COMPLETE OUR REPORT AND GET IT
7 BACK TO THE BOARD.

8

9 **SUP. KNABE, CHAIRMAN:** THANK YOU.

10

11 **SHEILA SHIMA:** THE OTHER CLARIFICATION THAT I WANTED TO PROVIDE
12 RELATES AGAIN TO THE DEPARTMENT OF PUBLIC HEALTH, THAT ONE OF
13 THE ITEMS THAT WAS INDICATED IN THE REPORT -- OR THE
14 RECOMMENDATION, IS THEIR PORTION OF THE 2% CURTAILMENT. I
15 WANTED TO CLARIFY THAT BECAUSE THE DEPARTMENT OF PUBLIC HEALTH
16 HAS A LARGER CURTAILMENT THAT THEY ARE GOING TO BE WORKING ON
17 AND THAT THEY ARE DEVELOPING A CURTAILMENT PLAN FOR, WE ARE
18 NOT GOING TO MOVE FORWARD WITH ANY PORTION OF THE 2%
19 CURTAILMENT UNTIL WE HAVE THE COMPLETE PACKAGE THAT WE CAN
20 PROVIDE TO YOUR BOARD.

21

22 **SUP. YAROSLAVSKY:** WHAT IS THE LARGER CURTAILMENT? WHAT DO YOU
23 MEAN? LARGER THAN 2%?

24



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1 **SHEILA SHIMA:** CORRECT, BECAUSE THERE WERE UNIDENTIFIED
2 CURTAILMENTS FROM THE PROPOSED BUDGET THAT WERE PRIMARILY
3 RELATED TO SHORTFALLS IN VEHICLE LICENSE FEES AND SALES TAX
4 REVENUE. THAT DEFICIT INCREASED DURING THE FINAL CHANGES
5 BECAUSE OF AN ADDITIONAL SHORTFALL, BOTH IN SALES TAX AND
6 VEHICLE LICENSE FEES. AND SO THAT AMOUNT PLUS THE PROPOSED 2%
7 CURTAILMENT --

8

9 **SUP. YAROSLAVSKY:** IS THAT STATE SALES TAX?

10

11 **SHEILA SHIMA:** CORRECT. THE REALIGNMENT STATE SALES TAX.

12

13 **SUP. YAROSLAVSKY:** WHEN DID YOU FOLKS BECOME AWARE OF THAT?

14

15 **SHEILA SHIMA:** DURING THE PROPOSED BUDGET, WE ALREADY HAD
16 PROJECTIONS THAT SHOWED THAT BOTH OF THOSE REALIGNMENT FUNDING
17 SOURCES WOULD BE LESS THAN WE ANTICIPATED IN THE BUDGET. SO WE
18 WERE AWARE OF THAT AT THAT TIME. AND THEN A FEW MONTHS AGO, WE
19 WERE AWARE THAT BOTH THE REALIGNMENT SALES TAX, AS WELL AS THE
20 VEHICLE LICENSE FEES WERE COMING IN EVEN LOWER THAN WE HAD IN
21 THE PROPOSED BUDGET.

22

23 **SUP. YAROSLAVSKY:** AND HOW MUCH LOWER? WHEN YOU ADD IT ALL UP?
24 HOW MUCH LOWER? WHAT'S THE DIFFERENCE BETWEEN WHAT YOU HAD



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1 ORIGINALLY ANTICIPATED AND WHAT BECAME CLEARER DURING THE
2 BUDGET PREPARATION PERIOD?

3

4 **SHEILA SHIMA:** IT'S AN ADDITIONAL \$1.9 MILLION FROM BOTH THE
5 SALES TAX AND THE VEHICLE LICENSE FEES, AND AN ADDITIONAL \$1.7
6 MILLION RELATED TO THE 2% CURTAILMENT. SO THE TOTAL
7 CURTAILMENT THAT THE DEPARTMENT OF PUBLIC HEALTH IS DEVELOPING
8 A PLAN FOR IS \$9.1 MILLION.

9

10 **SUP. YAROSLAVSKY:** WAIT A SECOND. SO 1.9 AND 1.7 IS 3.6. AND
11 THEN ON TOP OF THAT --

12

13 **SHEILA SHIMA:** THERE WAS AN ADDITIONAL AMOUNT THAT WE HAD
14 IDENTIFIED DURING THE PROPOSED BUDGET.

15

16 **SUP. YAROSLAVSKY:** THAT WAS 5.5?

17

18 **SHEILA SHIMA:** YES.

19

20 **SUP. YAROSLAVSKY:** THAT WAS IDENTIFIED AS POTENTIAL -- AS
21 SHORTFALLS CAUSED BY THE SAME THINGS?

22

23 **SHEILA SHIMA:** CORRECT.

24

25 **SUP. YAROSLAVSKY:** BY THE REALIGNMENT CUTBACKS?



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1

2 **SHEILA SHIMA:** YES.

3

4 **SUP. YAROSLAVSKY:** SO THE REALIGNMENT IS GOING TO BE NOW,
5 INSTEAD OF 5.5, IT'S GOING TO BE 7.4?

6

7 **SHEILA SHIMA:** WELL, THAT'S THE SHORTFALL. I DON'T HAVE THE
8 TOTAL AMOUNT OF --

9

10 **SUP. YAROSLAVSKY:** ALL CAUSED BY REALIGNMENT SHORTFALLS?

11

12 **SHEILA SHIMA:** CORRECT. SO THE VEHICLE LICENSE FEES TOTAL WAS
13 \$4.6 MILLION DURING PROPOSED. AND THERE WAS AN ADDITIONAL \$1.1
14 MILLION VEHICLE LICENSE FEES THAT COMBINED AS A SHORTFALL. SO
15 THAT'S \$5.7 MILLION. FOR SALES TAX, DURING THE PROPOSED
16 BUDGET, WE KNEW THAT THE DEPARTMENT WOULD BE SHORT \$1.3
17 MILLION IN SALES TAX. AND DURING THE FINAL CHANGES
18 ADJUSTMENTS, WE WERE AWARE OF AN ADDITIONAL \$800,000.

19

20 **SUP. YAROSLAVSKY:** SO THE TOTAL SHORTFALL NOW IS 9.1?

21

22 **SHEILA SHIMA:** YES. THAT INCLUDES THE 2% CURTAILMENT AND THE
23 REALIGNMENT SHORTFALLS. CORRECT. JUST A SUPPLEMENTAL.

24



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1 **SUP. YAROSLAVSKY:** WHAT DO THESE FUNDS PAY FOR, THE DEPARTMENT?
2 WHAT ARE THEY USED FOR?

3

4 **SHEILA SHIMA:** THEY ARE A VARIETY OF PROGRAMS. THEY ARE
5 BASICALLY FOR THEM AMOUNTS THAT -- FOR THE VEHICLE LICENSE
6 FEES, IT'S THE NET COUNTY COSTS. SO THEIR NET COUNTY COST IS
7 USED TO MATCH FEDERAL GRANTS, ALSO USED TO PROVIDE THEIR
8 M.O.E., MAINTENANCE OF EFFORT.

9

10 **SUP. YAROSLAVSKY:** FOR WHAT PROGRAM?

11

12 **SHEILA SHIMA:** IT'S ALL OF THE PROGRAMS. THE ALCOHOL AND DRUG
13 PROGRAMS, THE CHILDREN'S MEDICAL SERVICES. THESE ARE THE
14 BOTTOM LINE DOLLARS THEY USE TO MATCH THE DOLLARS. THE
15 REALIGNMENT SALES TAX, I'D HAVE TO ASK THE DEPARTMENT FOR MORE
16 SPECIFICS, BUT I DON'T KNOW THAT THEY BREAK IT DOWN BY
17 PROGRAM.

18

19 **SUP. YAROSLAVSKY:** SO YOU'RE NOW AWARE THAT THERE IS ADDITIONAL
20 CUT-BACKS AND THE RESPONSE IS TO HOLD BACK ON ANY CUTS FOR
21 THREE MONTHS?

22

23 **SHEILA SHIMA:** THEY ACTUALLY HAVE ONLY IDENTIFIED ABOUT
24 \$700,000 OF THAT AMOUNT, THE 9.1. THEY ARE DEVELOPING A LARGER
25 PLAN TO DEAL WITH THE CURTAILMENT.



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1

2 **SUP. YAROSLAVSKY:** WHAT DO YOU MEAN, THEY'VE IDENTIFIED THE
3 700,000?

4

5 **SHEILA SHIMA:** IN THE ADJUSTMENT THAT'S INCLUDED ON PAGE 30, WE
6 TALK ABOUT \$1.7 MILLION AS A 2% CURTAILMENT. WHAT THE
7 DEPARTMENT HAS DONE WAS ACTUALLY IDENTIFY ABOUT \$600,000 TO
8 \$700,000 IN REDUCTIONS FOR A MOBILE VAN TO PROVIDE SEXUALLY
9 TRANSMITTED DISEASES SERVICES. THERE ARE ALSO A COUPLE OF
10 OTHER PROGRAMS WHERE THEY WERE GOING TO REDUCE THE SERVICES,
11 TOTALING AROUND \$600,000. WHAT WE WANTED TO DO WAS TO
12 UNDERSTAND THAT THOSE \$600,000 OF CURTAILMENTS, COMPARED TO
13 THE LARGER CURTAILMENT THAT THEY'RE WORKING ON CURRENTLY SO
14 THAT WE'D UNDERSTAND WHAT THE TOTAL IS.

15

16 **SUP. YAROSLAVSKY:** WHAT IS THE LARGER CURTAILMENT? IS THAT THE
17 9.6?

18

19 **SHEILA SHIMA:** THE TOTAL, 9.1.

20

21 **SUP. YAROSLAVSKY:** 9.1?

22

23 **SHEILA SHIMA:** CORRECT.

24



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1 **SUP. YAROSLAVSKY:** I GUESS WHAT BOTHERS ME, MAYBE I'M
2 MISUNDERSTANDING THIS, IS THAT YOU'RE ASKING FOR A THREE-MONTH
3 DELAY, ESSENTIALLY A THREE-MONTH DELAY IS WHAT I HEAR YOU
4 SAYING, ON THE IMPLEMENTATION OF ANY CUTS IN THAT DEPARTMENT
5 BECAUSE YOU NOW KNOW THAT THERE'S A GREATER SHORTFALL THAN YOU
6 PREVIOUSLY THOUGHT. AND TO ME THAT'S COUNTERINTUITIVE. YOU'RE
7 DIGGING YOURSELF A BIGGER HOLE.

8

9 **SHEILA SHIMA:** RIGHT, AND ACTUALLY THEY UNDERSTOOD WHAT THE
10 CUTS WERE. IT'S A MATTER OF BEING ABLE TO UNDERSTAND THE
11 \$600,000 WORTH OF CUTS THAT THEY CURRENTLY HAVE IN THE CONTEXT
12 OF THEIR OVERALL PROGRAM CURTAILMENTS.

13

14 **SUP. YAROSLAVSKY:** BUT BILL, THIS REALLY IS YOUR CALL. THREE
15 MONTHS INTO THE FISCAL YEAR, YOU'RE GOING TO HAVE TO DO IN
16 NINE MONTHS, YOU'RE GOING TO HAVE TO MAKE \$9.1 MILLION WORTH
17 OF CUTS THAT WILL BE MUCH MORE COMPLICATED, IT'LL BE 25% MORE
18 COMPLICATED THAN IF YOU DID IT NOW. AND I'M NOT CLEAR AS TO
19 WHY, IF THEY KNOW THAT THEY HAD -- THEY KNOW THAT THEY HAD 5.5
20 MILLION, MAYBE EVEN MORE THAN THAT IN CUTS. WHY ARE THEY ONLY
21 AT 700,000, IDENTIFYING HOW THEY'RE GOING TO DEAL WITH
22 700,000? MAYBE, MR. FREEDMAN, YOU CAN ADDRESS THAT.

23

24 **JONATHAN FREEDMAN:** SUPERVISOR, JON FREEDMAN, DEPARTMENT OF
25 PUBLIC HEALTH. IT'S BEEN A CHALLENGE. FOR THE DEPARTMENT TO



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1 WORK ON CUT PLANS THAT SOLVE THE REALIGNMENT AS WELL AS THE
2 NET COUNTY COSTS PROBLEM. WE'RE LOOKING AT PUBLIC HEALTH IS
3 NOT JUST AUTOMATICALLY SCALABLE THERE. SO WE HAVE CHOICES TO
4 MAKE, DRIVEN OFF OF HOW MUCH OF A REDUCTION TO LOOK AT, WILL
5 DETERMINE WHAT TYPE OF CONFIGURATION OF REDUCTION WE CAN MAKE.
6 THERE'S BEEN SOMEWHAT OF A MOVING TARGET FOR US. WE'VE KNOWN
7 WE'VE HAD, YES, CORRECT, ABOUT A \$5 MILLION PROBLEM NEXT YEAR,
8 NEXT FISCAL YEAR. AND WE'RE WORKING ON REDUCTION PLANS
9 ASSOCIATED WITH THAT. AND IN FACT, WE PROVIDED THE C.E.O. WITH
10 A REDUCTION PLAN THAT LOOKED AT UPWARDS OF A 7% REDUCTION IN
11 PUBLIC HEALTH THAT INCLUDED CLOSURE OF CERTAIN PUBLIC HEALTH
12 CENTERS AND SOME OTHER CORE PUBLIC HEALTH ACTIVITIES THERE. ON
13 TOP OF THAT, WE'VE ALSO HAD THE NET COUNTY COST REDUCTIONS
14 THAT ARE INITIATED BY THE C.E.O. THAT HAVE ADDED A DYNAMIC TO
15 THIS THAT IT'S VERY DIFFICULT FOR THE DEPARTMENT TO FIGURE OUT
16 HOW MUCH OF IT'S CUTTING BECAUSE IT'S SOMEWHAT BEEN A MOVING
17 TARGET HERE. SO WE'RE ON A PLAN RIGHT NOW TO DEVELOP 5 AND 10%
18 REDUCTIONS, WHICH AT THE 10% LEVEL GET UP TO ABOUT \$9.1
19 MILLION OF REDUCTION.

20
21 **SUP. YAROSLAVSKY:** WHAT'S THE BUDGET IN YOUR DEPARTMENT?

22
23 **JONATHAN FREEDMAN:** BUDGET IS -- GROSS APPROPRIATION IS AROUND
24 \$770 MILLION. NET COUNTY COST IS ABOUT \$170 MILLION. HOWEVER,
25 NOT ALL OF THAT NET COUNTY COST IS REDUCIBLE, BECAUSE IT IS A



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1 MANDATORY SPENDING OR FEE OFFSET, LIKE ENVIRONMENTAL HEALTH
2 PROVISION, AREAS OF THE DEPARTMENT. THE REDUCIBLE PART OF THAT
3 NET COUNTY COST IS ABOUT \$90 MILLION. AND THAT \$90 MILLION,
4 YOU ASK WHAT DOES THAT SERVE, WHAT DOES THAT FUND? THAT FUNDS
5 OUR CORE PUBLIC HEALTH ACTIVITIES, THE COMMUNICABLE DISEASE
6 CONTROL, THE HEALTH CENTERS, THE FIELD WORK, AND THE CENTRAL
7 PROGRAMS LIKE THE LABORATORY AND ACUTE COMMUNICABLE DISEASE,
8 T.B. CONTROL, SEXUALLY TRANSMITTED DISEASE CONTROL.

9

10 **SUP. YAROSLAVSKY:** HAVE YOU ALREADY BEEN SHORTED THE MONEY THAT
11 WE'RE TALKING ABOUT?

12

13 **JONATHAN FREEDMAN:** YES. THERE HAVE BEEN -- THERE HAS BEEN
14 DECLINES IN REALIGNMENT REVENUES, BOTH VEHICLE LICENSE FEES
15 AND SALES TAX SINCE THE DOWNTURN OF THE ECONOMY, WHICH GOES
16 BACK TO THE '07 --

17

18 **SUP. YAROSLAVSKY:** SO HOW ARE YOU PAYING FOR IT?

19

20 **JONATHAN FREEDMAN:** BALANCING THIS?

21

22 **SUP. YAROSLAVSKY:** YEAH.

23

24 **JONATHAN FREEDMAN:** THE C.E.O. IS, THE GENERAL FUND IS
25 BALANCING HERE. WE HAVE TAKEN REDUCTIONS. LAST FISCAL YEAR,



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1 WE'VE TAKEN A SERIES OF REDUCTIONS THAT ARE ALREADY IN THE
2 PROPOSED BUDGET HERE TO HELP CHIP AWAY AT THAT PROBLEM.

3

4 **C.E.O. FUJIOKA:** BY THE TIME THE SUPPLEMENTAL COMES AROUND, WE
5 WILL HAVE CLOSED OUR BOOKS, WE WILL HAVE LOOKED AT -- WE'LL
6 HAVE THREE MONTHS INTO A COUPLE OF OUR INITIATIVES, INCLUDING
7 TO WHAT EXTENT THE HARD HIRING FREEZE WILL HELP US TO THE END
8 OF THIS YEAR, THE BEGINNING OF THE FIRST FEW MONTHS WE'LL HAVE
9 POSSIBLY, HOPEFULLY TWO MONTHS INTO THE CONTRACT INITIATIVE.
10 THE CUTS THAT HAVE BEEN IDENTIFIED RIGHT NOW, BECAUSE WE DO
11 HAVE THEM, BUT THEY'RE SO SIGNIFICANT AND THEY SPEAK TO
12 CLOSING ONE IF NOT TWO PUBLIC HEALTH CENTERS. THEY SPEAK TO A
13 SIGNIFICANT REDUCTION IN SOME OF THEIR CORE PUBLIC HEALTH
14 SERVICES. WE DID NEED SOME ADDITIONAL TIME TO SEE TO WHAT
15 EXTENT THAT NOT ONLY JUST TO DO THE CUTS, BUT TO WHAT EXTENT
16 WE CAN MITIGATE THOSE CUTS THROUGH OTHER RESOURCES.

17

18 **SUP. YAROSLAVSKY:** MR. FREEDMAN, DOES THE DEPARTMENT CHARGE
19 FEES FOR EVERYTHING IT'S ENTITLED TO CHARGE FEES FOR?

20

21 **JONATHAN FREEDMAN:** YES.

22

23 **SUP. YAROSLAVSKY:** IS THERE ANYTHING YOU'RE NOT CHARGING FEES
24 FOR THAT YOU COULD HAVE CHARGED FEES FOR?

25



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1 **JONATHAN FREEDMAN:** THERE MAY BE CERTAIN -- AND IN FACT, IT WAS
2 ONE OF THE THINGS THAT WE ADDED INTO THE ALTERNATIVE REVENUE
3 STRATEGIES FOR THE STATE PROCESS. THERE MAY BE CERTAIN ASPECTS
4 OF COMMUNICABLE DISEASE WORK THAT WE COULD CHARGE INTO THE
5 ENVIRONMENTAL HEALTH FEE. BUT THERE'S A BODY OF WORK THERE,
6 WHICH THERE ARE NO PAYERS, THERE IS NOBODY TO CHARGE OFF THE
7 FEE. WE ARE LOOKING, HOWEVER, AT SOME FEES IN OUR CERTAIN
8 COMMUNICABLE DISEASE AREAS SUCH AS IMMUNIZATIONS, A NOMINAL
9 FEE.

10

11 **C.E.O. FUJIOKA:** EVERY DEPARTMENT, AS I STATE EARLIER, HAS
12 TAKEN SIGNIFICANT CUTS. THIS IS THE ONE DEPARTMENT, IF, AS WE
13 MOVE FORWARD AND WE'RE ABLE TO CLOSE THE BOOKS ON NOT ONLY OUR
14 PROPERTY TAX AND IF OUR SUPPLEMENTAL PROPERTY TAX HAPPENS TO
15 COME IN A LITTLE BIT HIGHER OR UNCLAIMED PROPERTY TAX ALSO
16 MATERIALIZES, THIS IS PROBABLY THE ONLY DEPARTMENT WE COULD
17 COME BACK TO AND SAY WE NEED TO REDUCE THE CURTAILMENT. RIGHT
18 NOW, TAKING THE CUTS NOW, AND IF -- WITHIN THE NEXT FEW DAYS,
19 WE'D BE MORE THAN HAPPY TO GIVE YOU THAT LIST, CREATES A VERY
20 SIGNIFICANT IMPACT ON THE PROGRAMS THEY PROVIDE AND ALSO
21 SPECIFICALLY PROGRAMS IN YOUR RESPECTIVE DISTRICTS. THAT'S WHY
22 RIGHT NOW WHERE WE ARE ASKING FOR A FEW MORE MONTHS TO LOOK AT
23 THIS TO SEE TO WHAT EXTENT WE CAN MITIGATE THE SEVERITY OF
24 THOSE CUTS. PUBLIC HEALTH WAS HIT LAST YEAR, THEY'VE BEEN
25 IMPACTED BY THE STATE BUDGET AT SOMEWHAT OF A DISPROPORTIONATE



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1 RATE. THEY'LL CONTINUE TO BE IMPACTED BY THE STATE BUDGET, AND
2 IT WILL SEVERELY ERODE OUR PROGRAMS AND SERVICES IN THAT
3 DEPARTMENT.

4

5 **SUP. YAROSLAVSKY:** ALL RIGHT. I DON'T HAVE ANY QUESTIONS.

6

7 **SUP. ANTONOVICH:** WHY ARE WE NOT DEFERRING THE SHERIFF'S CUTS
8 TO SUPPLEMENTAL MR. FUJIOKA?

9

10 **C.E.O. FUJIOKA:** BECAUSE AGAIN, WE LOOKED AT EVERY SINGLE
11 DEPARTMENT HAS SERIOUS CUTS. IN LOOKING AT THE SHERIFF'S
12 DEPARTMENT, WE HAVE TWO CUTS. ONE IS A \$26 MILLION IN THE
13 PROPOSED BUDGET THAT WE'RE DELAYING AS WE GO FORWARD. IT'S A
14 COURT INITIATIVE. THE SECOND IS A 25-MILLION-DOLLAR CUT THAT'S
15 ATTRIBUTED TO THE ADDITIONAL TWO PERCENT. UNLIKE PUBLIC
16 HEALTH, WE FEEL THAT THE SHERIFF HAS THE ABILITY TO IDENTIFY
17 THOSE CUTS WITHOUT SEVERELY IMPACTING THEIR CURRENT PROGRAMS
18 AND SERVICES. THE SHERIFF HAS COMMITTED TO WORKING WITH US TO
19 DEVELOP THOSE CUTS. I'M SURE IF HE ISN'T SURE OF THAT
20 COMMITMENT, HE WOULD LET YOU KNOW.

21

22 **SUP. ANTONOVICH:** HE DID.

23

24 **C.E.O. FUJIOKA:** IT MAY HAVE BEEN ON A PERSONAL BASIS. WE'VE
25 TALKED TO HIM AT SEVERAL POINTS IN THIS PROCESS. IF YOU LOOK



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1 AT THE RELATIVE CONTEXT, YOU LOOK AT THE SIZE OF THE SHERIFF'S
2 BUDGET. AND A CUT OF THAT TYPE REPRESENTS, YOU KNOW, I WON'T
3 SAY A SMALL, BUT A RELATIVELY SMALL PERCENTAGE. WHEN YOU LOOK
4 AT WHAT'S BEEN CUT OUT OF PUBLIC HEALTH, THE SERVICES PROVIDED
5 BY PUBLIC HEALTH THAT ARE FUNDED THROUGH OUR GENERAL FUND, WE
6 DIDN'T THINK THAT ONE OFFICE, LET ALONE SEVERAL, WOULD BE
7 WILLING TO SHUT DOWN PUBLIC HEALTH CENTERS IN THEIR DISTRICTS.
8 WHEN I SAW THE CLOSURE OF A PUBLIC HEALTH CENTER IN THE
9 DISTRICT, I DIDN'T THINK THAT WAS SOMETHING WE'D MOVE FORWARD
10 IMMEDIATELY IF WE HAD A CHANCE OF FINDING OTHER OPTIONS. WE
11 HAD STAFF, BECAUSE THIS WAS DISCUSSED AT SHEILA'S CLUSTER
12 MEETING, AND UNDERSTAND SOME OF THE -- I THINK THE BUDGET
13 STAFF WERE INVITED TO THAT. AND WE HAVE STAFF IN SOME OF THE
14 OFFICES WHO HAD SERIOUS CONCERNS. EVEN WITH THAT VAN. ONE
15 OFFICE IN PARTICULAR HAD SERIOUS CONCERNS WITH ELIMINATING
16 THAT S.T.D. VAN. SO THAT'S WHY WE FEEL WE SHOULD -- THIS IS
17 THE ONE DEPARTMENT WE NEED TO SLOW DOWN AND WE NEED TO LOOK AT
18 WHATEVER OPTIONS WE CAN TO SAVE SOME OF THOSE PROGRAMS AND
19 SERVICES.

20

21 **SUP. ANTONOVICH:** YOUR BUDGET INCLUDES \$15.2 MILLION FOR
22 SHIFTING THE COST OF I.S.D.'S BUILDING MAINTENANCE FROM A
23 BILLABLE COST TO VARIOUS GENERAL FUND DEPARTMENTS TO THE
24 I.S.D. BUDGET. WHICH DEPARTMENTS ARE INCLUDED IN THE PILOT
25 PROJECT?



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1

2 **C.E.O. FUJIOKA:** WE'LL GET YOU A LIST OF THAT.

3

4 **DEBBIE LIZZARI:** SUPERVISOR, WE DO HAVE A LIST. IT WILL EXCLUDE
5 SAVINE DEPARTMENTS. BUT I DO HAVE A LIST, IF I CAN GET MY
6 HANDS ON IT AND PROVIDE IT TO YOU. MOST OF THE GENERAL FUND
7 DEPARTMENTS THAT DON'T RELY SIGNIFICANTLY ON STATE AND FEDERAL
8 REVENUES.

9

10 **SUP. ANTONOVICH:** WHILE YOU'RE LOOKING FOR THAT, WOULD THOSE
11 DEPARTMENTS HAVE A REDUCTION IN THEIR GENERAL FUND BUDGETS
12 THAT REFLECT THIS \$15 MILLION INCREASE TO THE I.S.D. BUDGET?
13 THANK YOU. QUESTION WAS, WILL THESE DEPARTMENTS HAVE A
14 REDUCTION IN THEIR GENERAL FUND BUDGETS THAT REFLECT THE 15-
15 MILLION-DOLLAR INCREASE TO THE I.S.D. BUDGET?

16

17 **DEBBIE LIZZARI:** WHAT WE DID IS WE TRANSFERRED LIKE APPROP,
18 YES, FROM DEPARTMENTS TO I.S.D. THEY SAW A REDUCTION.

19

20 **SUP. ANTONOVICH:** SO THE DEPARTMENTS THEN WILL HAVE A
21 REDUCTION. HOW WOULD BUILDING SERVICE, MAINTENANCE WORK BE
22 DONE IN THE PILOT DEPARTMENTS?

23

24 **DEBBIE LIZZARI:** I THINK THE -- ELLEN IS COMING UP, BUT I THINK
25 THE -- I UNDERSTAND THE SERVICES WILL CONTINUE IN THE SAME



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1 MANNER. IT'S JUST THAT I.S.D. WILL NOT BE BILLING THE
2 DEPARTMENTS.

3

4 **ELLEN SANDT:** WE'RE GOING TO HAVE SERVICE LEVEL AGREEMENTS LIKE
5 WE'VE HAD IN THE PAST AND IT'S JUST A MATTER OF FRONT-FUNDING
6 I.S.D. THE WAY OTHER COUNTY DEPARTMENTS ARE FRONT-FUNDED.

7

8 **SUP. ANTONOVICH:** SO THE CHANGE WILL REDUCE THE OVERALL AMOUNT
9 THAT I.S.D. CHARGES IN OVERHEAD TO OTHER DEPARTMENTS THAT ARE
10 NOT INCLUDED IN THE PILOT?

11

12 **ELLEN SANDT:** YES. WHAT WE'RE GOING TO DO IS NET COUNTY COST-
13 FUNDED DEPARTMENTS WILL BE HANDLED THIS WAY BUT I.S.D. WILL
14 STILL BE BILLING THE SAVINE DEPARTMENTS. WE HAVE TO BE REALLY
15 CAREFUL, AND WE'VE BEEN WORKING WITH THE AUDITOR-CONTROLLER ON
16 THAT ISSUE. BECAUSE WE NEED TO BE SURE THAT THE WAY WE CHARGE
17 DEPARTMENTS HAS TO BE CONSISTENT FROM DEPARTMENT TO
18 DEPARTMENT.

19

20 **SUP. ANTONOVICH:** MR. FUJIOKA, YOUR \$25 MILLION IN CUTS TO THE
21 SHERIFF'S DEPARTMENT, WHAT ARE THE EFFORTS THAT WOULD BE MADE
22 TO ENSURE THAT THE PATROL POSITIONS IN THE -- AND ALSO THE
23 COPS TEAMS AND OTHER FRONT-LINE PUBLIC SAFETY EFFORTS WOULD
24 REMAIN INTACT?

25



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1 **C.E.O. FUJIOKA:** THAT'S THE COMMITMENT, ESPECIALLY THOSE IN THE
2 UNINCORPORATED AREAS. THAT'S THE COMMITMENT. WHEN WE COME BACK
3 WITH THE FINAL LIST, WE ARE WORKING WITH THE DEPARTMENT, THE
4 DEPARTMENT UNDERSTANDS THE NEED TO CUT THAT \$25 MILLION ON A
5 GO-FORWARD BASIS, THAT THE LIST WITH SPECIFIC DETAIL WILL BE
6 PROVIDED TO THIS BOARD.

7

8 **SUP. ANTONOVICH:** AND BESIDES SERVICES AND SUPPLIES, WHAT OTHER
9 TYPES OF CUTS ARE BEING CONSIDERED?

10

11 **C.E.O. FUJIOKA:** WE NEED TO REACH AN AGREEMENT WITH THE
12 SHERIFF. I FEEL IN SOME OF HIS ADMINISTRATIVE FUNCTIONS --

13

14 **SUP. ANTONOVICH:** PERSONALLY OR PUBLICLY?

15

16 **C.E.O. FUJIOKA:** BOTH.

17

18 **SUP. ANTONOVICH:** YOU MADE THE DIFFERENCE.

19

20 **C.E.O. FUJIOKA:** BUT I DO FEEL THAT IN SOME OF THE
21 ADMINISTRATIVE FUNCTIONS TO ENSURE IT DOESN'T IMPACT THE FRONT
22 LINE LAW ENFORCEMENT DUTIES. THERE'S ROOM FOR CURTAILMENTS
23 ALONG THAT VEIN.

24



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1 **SUP. ANTONOVICH:** AND ARE THERE OTHER TYPES OF SAVINGS BEYOND
2 THAT? ARE THERE OTHER EFFICIENCIES THAT WE COULD CREATE TO
3 GENERATE SAVINGS?

4

5 **C.E.O. FUJIOKA:** THAT'S WHAT WE'RE LOOKING FOR.

6

7 **SUP. ANTONOVICH:** RELATIVE TO THE ISSUE OF DEPARTMENT OF
8 HEALTH, PAGE 7 OF THE FINAL CHANGES INDICATES THAT THERE'S NO
9 CHANGE IN ESTIMATED FUND BALANCE FOR THE HOSPITAL ENTERPRISE
10 FUNDS. YET ON PAGE 9, IT INDICATES AN ADDITIONAL REVENUE
11 REDUCTION OF \$10.6 MILLION FROM A DECLINE IN VALUE IN THE
12 STATE'S V.L.F. FUNDS. SO DOES THIS MEAN THAT THE STATE DEFICIT
13 FOR HEALTH SERVICES IS ACTUALLY \$288 MILLION AND NOT \$278
14 MILLION?

15

16 **SHEILA SHIMA:** NO. THE ACTUAL DEFICIT IS \$278 MILLION. AND THAT
17 INCLUDES THE PROJECTED SHORTFALL AND REALIGNMENT FUNDS. THE
18 COMMENT EARLIER ON ABOUT FUND BALANCE IS THE ESTIMATE OF THE
19 AMOUNT OF FUNDS THAT THEY'LL HAVE FROM THE PRIOR YEAR THAT
20 WILL HELP THEM FUND THE BUDGET YEARS. SO AT THIS POINT AND IN
21 THE PROPOSED BUDGET, THE DEPARTMENT DID NOT ANTICIPATE THEY
22 WOULD HAVE ANY SAVINGS FROM THE '08/'09 BUDGET IN ORDER TO
23 HELP THEM WITH THE '09/'10 BUDGET, AND THAT DID NOT CHANGE
24 DURING FINAL CHANGES.

25



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1 **SUP. ANTONOVICH:** HAVE THERE BEEN ANY VERIFIED SAVINGS ACHIEVED
2 THROUGH THE DEPARTMENTS DEFICIT MITIGATION PLAN?

3

4 **SHEILA SHIMA:** YES. THE DEPARTMENT ACTUALLY HAS VERIFIED SOME
5 SUBSTANTIAL SAVINGS FROM THAT EFFORT. AND WE CAN PROVIDE
6 ADDITIONAL INFORMATION TO THE BOARD.

7

8 **SUP. ANTONOVICH:** APPROXIMATELY HOW MUCH HAVE THEY SAVED?

9

10 **SHEILA SHIMA:** I DON'T HAVE THE NUMBER OFF THE TOP OF MY HEAD.
11 I THINK IT'S CLOSE TO THE \$90 MILLION THAT THEY HAD PROJECTED
12 THEY WOULD BE SAVING.

13

14 **SUP. ANTONOVICH:** WHAT ARE THE REALISTICALLY ACHIEVABLE MAXIMUM
15 SAVINGS THAT COULD BE ACHIEVED IN THE DEPARTMENT'S MITIGATION
16 PLAN?

17

18 **SHEILA SHIMA:** AT THIS POINT, I THINK THE LAST BUDGET COMMITTEE
19 OF THE WHOLE REPORT ACTUALLY INCLUDED A NUMBER OF REVENUE AND
20 SAVINGS PROJECTIONS THAT THEY FELT, WHILE DIFFICULT, COULD BE
21 ACHIEVED. AND THAT WOULD GET THEM TO A SHORTFALL OF AROUND
22 \$150 MILLION. I THINK THE DEPARTMENT DOES FEEL THAT SOME OF
23 THE REVENUES THEY'RE LOOKING AT, SOME OF THE ADDITIONAL
24 EFFICIENCIES ARE REASONABLE.

25



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1 **C.E.O. FUJIOKA:** THAT'S DOWN FROM ABOUT \$400 MILLION. RIGHT?

2

3 **SHEILA SHIMA:** THAT IS.

4

5 **C.E.O. FUJIOKA:** THAT'S TAKING IT DOWN FROM -- EARLIER IN THE
6 YEAR WE PROJECTED A DEFICIT IN EXCESS OF \$400 MILLION. BUT
7 THROUGH THE DEPARTMENT'S EFFORTS, AND THERE'S A NUMBER OF
8 STEPS THAT HAVE BEEN DISCUSSED AT THE BUDGET COMMITTEE AS A
9 WHOLE, THAT THEY CAN BRING THAT DOWN TO APPROXIMATELY 150. AND
10 THEY FEEL THAT'S ACHIEVABLE.

11

12 **SUP. ANTONOVICH:** WHAT SPECIFIC ADDITIONAL REVENUES HAVE BEEN
13 IDENTIFIED BY THE DEPARTMENT AS PART OF THE DEFICIT MITIGATION
14 PLAN? AND HOW MUCH OF THAT REVENUE IS ACHIEVABLE IN THE COMING
15 FISCAL YEAR?

16

17 **SHEILA SHIMA:** JOHN SCHUNHOFF IS GOING TO BE JOINING US NOW AND
18 CAN ADDRESS THAT QUESTION.

19

20 **JOHN SCHUNHOFF:** SUPERVISOR, LOOKING AT NEXT FISCAL YEAR, NOT
21 YET INCLUDED IN THE BUDGET BUT WHICH WE THINK ARE ACHIEVABLE
22 ARE REVENUES FROM ADDITIONAL MANAGED CARE RATE SUPPLEMENTS,
23 THROUGH HEALTH NET AND ADDITIONAL FUNDS THAT WILL COME BOTH TO
24 MENTAL HEALTH AND TO HEALTH BECAUSE OF AN AMENDMENT TO THE
25 STATE PLAN REGARDING THE MENTAL HEALTH SERVICES. THOSE ARE THE



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1 KEY ONES THAT ARE NOT YET IN THE BUDGET BUT WE THINK ARE
2 ACHIEVABLE IN THIS NEXT YEAR.

3

4 **SUP. ANTONOVICH:** SO ARE THERE ANY OTHER KNOWN COSTS THAT HAVE
5 NOT BEEN INCLUDED IN THE DEPARTMENT'S PROJECTED BUDGET?

6

7 **JOHN SCHUNHOFF:** ANY KNOWN COSTS?

8

9 **SUP. ANTONOVICH:** YES.

10

11 **JOHN SCHUNHOFF:** AS I INDICATED WHEN WE DID THE FISCAL
12 FORECAST, SUPERVISOR, THERE ARE NOT COSTS INCLUDED IN THE
13 BUDGET FOR THE ELECTRONIC HEALTH RECORD, THAT THERE'S VERY
14 MINIMAL COSTS INCLUDED FOR THE ELECTRONIC HEALTH RECORD.

15

16 **SUP. ANTONOVICH:** AND HAVE YOU DEVELOPED AN ALTERNATIVE PLAN TO
17 ADDRESS THE PROJECTED \$278 MILLION DEFICIT?

18

19 **JOHN SCHUNHOFF:** WELL SUPERVISOR, THE POTENTIAL SOLUTIONS THAT
20 WE SUBMITTED WITH THE LAST FISCAL FORECAST ARE THE LIST OF ALL
21 THE VARIOUS THINGS WE'RE WORKING ON. THERE'S ANOTHER PROPOSAL
22 THAT'S BEING CONSIDERED AT THE STATE LEVEL WHICH HAS TO DO
23 WITH THE HOSPITAL FEE, HOSPITAL PROVIDER FEE, THAT HAS THE
24 POTENTIAL TO BRING ADDITIONAL REVENUE, BUT IT'S VERY IFFY SORT
25 OF THING AT THIS POINT. WE WOULDN'T WANT TO COUNT ON THAT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** SO YOU'RE LOOKING AT THE ELECTIVE PROGRAMS
3 THAT YOU PROVIDE SERVICES?

4

5 **JOHN SCHUNHOFF:** YES, SUPERVISOR.

6

7 **SUP. ANTONOVICH:** AND WHEN DO YOU COME TO THAT CONCLUSION?

8

9 **JOHN SCHUNHOFF:** SUPERVISOR, WE HAVE JUST FINISHED THE DRAFT OF
10 THE RESPONSE TO YOUR MOTION ASKING US FOR THE NON-CRITICAL,
11 THE OPTIONAL PROGRAMS. YOU'LL GET THAT VERY SHORTLY. THE
12 LARGEST DOLLAR PIECE OF THAT IS ACTUALLY IN DENTAL,
13 SUPERVISOR, WHICH IS A REAL CONCERN PROGRAMMATICALLY,
14 PARTICULARLY AS THE STATE HAS CUT OUT DENTI-CAL FROM THE
15 OPTIONAL SERVICES.

16

17 **SUP. ANTONOVICH:** YOU REFERENCED IN THE LAST HEALTH
18 DEPARTMENT'S LAST FISCAL PRESENTATION THE NEED TO IDENTIFY
19 SUFFICIENT SAVINGS TO CARRY YOU OVER TO THE NEXT WAIVER. HAS A
20 NEW WAIVER PROPOSAL BEEN DRAFT? AND WHAT ARE THOSE
21 EXPECTATIONS FOR SERVICE AND OPERATIONAL PERFORMANCE AND DOES
22 THE ANTICIPATED REVENUE MEET THE DEPARTMENT'S NEEDS?

23

24 **JOHN SCHUNHOFF:** SUPERVISOR, WE HAVE BEEN TALKING WITH THE
25 STATE DEPARTMENT OF HEALTH CARE SERVICES AND OTHER



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1 STAKEHOLDERS INCLUDING MEMBERS OF THE DISH TASK FORCE AT THE
2 STATE LEVEL ABOUT THE NEW WAIVER, AND WE'VE BEEN WORKING TO
3 DEVELOP PROGRAM PROPOSALS FOR HOW THAT MIGHT LOOK. IT'S A
4 TRICKY SITUATION RELATIVE TO HEALTHCARE REFORM BECAUSE OF HOW
5 HEALTHCARE REFORM DEVELOPS AT THE FEDERAL LEVEL WILL DEPEND
6 UPON --

7

8 **SUP. ANTONOVICH:** SO YOU HAVEN'T DEVELOPED ANYTHING YET.

9

10 **JOHN SCHUNHOFF:** WE HAVE BEEN DEVELOPING SOME PLANS. THERE'S
11 NOTHING THAT HAS BEEN ADVANCED BY THE STATE TO THE FEDS YET.
12 WE'VE BEEN WORKING WITH THE STATE. THEY ULTIMATELY HAVE TO
13 DEVELOP THE FINAL PROPOSAL AND ACCEPT IT.

14

15 **SUP. ANTONOVICH:** AND WHAT IS THEIR TIMELINE?

16

17 **JOHN SCHUNHOFF:** THEY'VE STATED THAT THEY WANT TO HAVE THAT IN
18 BY SEPTEMBER.

19

20 **SUP. ANTONOVICH:** IS THAT THE SAME TYPE OF PROJECTION AS THEY
21 INDICATE THEY WANT A BUDGET PASSED?

22

23 **JOHN SCHUNHOFF:** SUPERVISOR, I HOPE THEY --

24

25 **SUP. ANTONOVICH:** IS IT A HARD NUMBER, A MONTH?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **JOHN SCHUNHOFF:** SEPTEMBER IS NOT A HARD NUMBER FOR THAT
3 BECAUSE IN FACT, THE WAIVER DOES NOT EXPIRE UNTIL AUGUST OF
4 2010. BUT IN ORDER TO HAVE A REASONABLE PERIOD FOR
5 NEGOTIATION, THEY SHOULD HAVE THIS TOGETHER BY SEPTEMBER.

6

7 **SUP. ANTONOVICH:** HOW ARE YOU RESOLVING THE FUNDING ISSUES FOR
8 EQUIPMENT AT HARBOR GENERAL AND OLIVE VIEW HOSPITAL?

9

10 **JOHN SCHUNHOFF:** SUPERVISOR, I MAY DEPEND UPON THE C.E.O. FOR
11 THIS, BUT I THINK THAT THE OLIVE VIEW EQUIPMENT IS PARTLY IN
12 THIS BUDGET AND THE HARBOR WILL BE SUBSEQUENTLY IN THE BUDGET.

13

14 **SHEILA SHIMA:** THAT'S CORRECT.

15

16 **C.E.O. FUJIOKA:** YEAH. IT'S BEEN ADDRESSED.

17

18 **SUP. ANTONOVICH:** AND ARE YOU MOVING FORWARD WITH ELIMINATING
19 EXISTING OR POSTPONING IMPLEMENTATION OF NEW CENTRAL
20 ADMINISTRATIVE PROGRAMS ADDED TO THE BUDGET?

21

22 **JOHN SCHUNHOFF:** SUPERVISOR, WE ARE REVIEWING WITH THE C.E.O.
23 THE AUGMENTATION OF THE RISK MANAGEMENT ISSUES, AND MAKING
24 SURE WE HAVE SUFFICIENT STAFF TO DO HUMAN RESOURCES. BOTH OF
25 THOSE ARE ACTIVITIES THAT WE ARE ONGOING WITH AND WILL COME TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE BOARD DURING SUPPLEMENTAL CHANGES WITH WHATEVER WE HAVE
2 WORKED OUT WITH THE C.E.O.

3

4 **SUP. ANTONOVICH:** OKAY, MR. FUJIOKA, RELATIVE TO HUMAN
5 RESOURCES, IN THE 2007/2008 BUDGET, YOU INCLUDED FUNDING FOR
6 19 NEW H.R. POSITIONS IN THE DEPARTMENT HEALTH SERVICE BUDGET.
7 FOR THE FISCAL YEAR 2008/2009, THE BUDGET INCLUDED 944,000 FOR
8 SEVEN ADDITIONAL POSITIONS TO ENHANCE HUMAN RESOURCES
9 OPERATIONS OF D.H.S. AND D.C.F.S. NO, THIS IS A QUESTION. HAS
10 THERE BEEN ANY EFFORT TO DETERMINE WHETHER THE 26 NEW HUMAN
11 RESOURCES POSITIONS ARE STILL NEEDED IN LIGHT OF THE
12 IMPROVEMENTS THAT ARE TAKING PLACE IN THE DEPARTMENT OF
13 HEALTH, OR IN DEPARTMENT OF HUMAN RESOURCES?

14

15 **C.E.O. FUJIOKA:** JOHN JUST MENTIONED THAT. WE'LL BE COMING BACK
16 TO YOU DURING SUPPLEMENTAL TO ADDRESS THE H.R. ISSUE. I THINK
17 COLLECTIVELY WE CAN ADMIT THAT THE H.R. PROGRAM THROUGHOUT THE
18 COUNTY, BUT ESPECIALLY IN THE DEPARTMENT OF HEALTH SERVICES IS
19 EXTREMELY WEAK AND NEEDS TO BE STRENGTHENED CONSIDERABLY. WE
20 SAW THE CONSEQUENCES OF HAVING A WEAK H.R. SYSTEM IN D.H.S.
21 REPEATEDLY. AND SO WE HAVE COME FORWARD WITH RECOMMENDATIONS
22 TO IMPROVE THAT PROCESS. THE RISK MANAGEMENT IS ANOTHER ISSUE
23 OF THAT. I THINK REPEATEDLY, WE SEE THE CORRECTIVE ACTIONS
24 THAT COME OUT OF D.H.S., THE UNFORTUNATE CONSEQUENCE OF NOT
25 HAVING A STRONG PROGRAM, WE'VE SEEN MISTAKES BE REPEATED TIME



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1 AND TIME AGAIN, SO HAVING A STRONG RISK MANAGEMENT AND A
2 STRONG H.R. PROGRAM IS VERY, VERY IMPORTANT FOR D.H.S., AS IT
3 IS ANY OF THE DEPARTMENTS.

4

5 **SUP. ANTONOVICH:** OKAY. THANK YOU, MR. CHAIRMAN.

6

7 **SUP. KNABE, CHAIRMAN:** PARDON ME? DID YOU -- WE -- EXCUSE ME.
8 WE NEED -- THERE'S BEEN A CONSIDERABLE GAP IN CONVERSATION
9 HERE. WE'RE SORT OF GOING TO GO BACK TO THAT LITTLE PIECE IN
10 PUBLIC HEALTH. OKAY? I DON'T THINK WE TOOK A VERY SPECIFIC
11 ACTION ON THAT AS IT RELATES TO THAT. I MEAN, WE STILL HAVE
12 THE CONCERN OF HOW CAN YOU NOT MOVE FORWARD WITH THE CUTS? AND
13 WE GOT -- AND YOU PEOPLE ARE GOING TO BE OKAY, RIGHT, BY
14 WAITING? BECAUSE IF THEY MULTIPLY, I MEAN, ARE WE GOING TO BE
15 BETTER OFF?

16

17 **C.E.O. FUJIOKA:** THE INTENT IS NOT TO MULTIPLY. THE INTENT, IN
18 FACT, IS TO FIND THE MEANS TO MITIGATE IT, BECAUSE RIGHT NOW,
19 TAKING \$9 MILLION IN CUTS DOES HAVE A VERY SIGNIFICANT IMPACT
20 ON PROGRAMS AND SERVICES.

21

22 **SUP. KNABE, CHAIRMAN:** THIS HAS NOTHING TO DO WITH THE FACT
23 THAT THEY BECAME THEIR OWN DEPARTMENT. IS THAT CORRECT? I
24 DON'T KNOW. I JUST THOUGHT I'D THROW THAT OUT THERE. THIS HAS
25 NOTHING TO DO WITH THE FACT THAT THEY BECAME THEIR OWN



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1 DEPARTMENT? I ALWAYS LIKED THAT PART, THERE WOULD BE NO
2 ADDITIONAL NET COUNTY COSTS OR NO ADDITIONAL -- THEY ASSURED
3 US.

4

5 **SUP. ANTONOVICH:** SO WE WERE TOLD.

6

7 **SUP. KNABE, CHAIRMAN:** THAT THERE WILL BE NO ADDITIONAL COSTS
8 TO COUNTY PUBLIC HEALTH WHEN THEY SPLIT.

9

10 **SUP. MOLINA:** (OFF MIC) ISSUED THIS REPORT WELL OVER, I DON'T
11 KNOW, HOW MANY YEARS AGO? FOUR YEARS AGO, AT LEAST, AND IT WAS
12 THIS COMPLETE ASSURANCE THAT THIS WAS NOT GOING TO BE ANY
13 ADDITIONAL ADMINISTRATIVE COSTS, ANY ADDITIONAL ANYTHING. AND
14 ONE WOULD THINK THERE WOULD BE SOME BECAUSE OF HEADQUARTERS
15 AND ALL THE OTHER KINDS OF THINGS THAT YOU'RE DOING. AND I'M
16 VERY CONCERNED, SO I JUST REINFORCE WHAT WAS MENTIONED BY --

17

18 **SUP. KNABE, CHAIRMAN:** AND HOPEFULLY YOU'LL ADDRESS THAT WITH A
19 GOOD ANSWER BY THE TIME THIS COMES BACK WITH A SUPPLEMENTAL.
20 IS THAT CORRECT?

21

22 **SUP. MOLINA:** BUT WAIT A MINUTE. JUST SO THAT I UNDERSTAND,
23 WE'RE NOT DOING ANYTHING, RIGHT? OR DID YOU MOVE SOMETHING?

24

25 **SUP. KNABE, CHAIRMAN:** I DIDN'T MOVE ANYTHING.



**The Meeting Transcript of
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1

2 **SUP. MOLINA:** OKAY. GOOD. SO FAR THERE'S NOTHING. CORRECT?

3

4 **SHEILA SHIMA:** THE REQUEST FROM OUR OFFICE WAS TO NOT MOVE
5 AHEAD WITH THE PROPOSED SIX TO \$700,000 IN CURTAILMENTS THAT
6 THE DEPARTMENT HAD IDENTIFIED AT THIS POINT OF THE \$1.7
7 MILLION FOR THE 2% CURTAILMENT. NOW, WE DO UNDERSTAND--

8

9 **SUP. MOLINA:** BUT YOU NEED A MOTION FOR THAT, RIGHT?

10

11 **SUP. KNABE, CHAIRMAN:** I MEAN, THEY CAN DO IT UNTIL SEPTEMBER.

12

13 **SUP. YAROSLAVSKY:** THAT WAS THEIR REQUEST, IS TO PUT IT OFF
14 UNTIL SEPTEMBER. I WOULD PROPOSE, JUST TO GET SOMETHING ON THE
15 TABLE, THAT WE -- WHAT IS OUR FIRST MEETING IN AUGUST?

16

17 **CLERK SACHI HAMAI:** FIRST MEETING IS AUGUST 4TH.

18

19 **SUP. YAROSLAVSKY:** I WOULD MOVE THAT ON THE PUBLIC HEALTH ISSUE
20 THAT THEY GIVE US A REPORT ON AUGUST 4TH. THE 4TH? IS THAT
21 WHAT YOU SAID?

22

23 **CLERK SACHI HAMAI:** YES.

24



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY:** AUGUST 4TH, AND AS A COMPROMISE. BUT I'M NOT
2 COMFORTABLE WAITING UNTIL SEPTEMBER EITHER, BUT I UNDERSTAND
3 WHAT YOU'RE DEALING WITH HERE. SO IT'S A RUBIK'S CUBE. SO TRY
4 TO GET WHATEVER YOU HAVE TO GET DONE BY AUGUST 4TH AND MAYBE
5 YOU CAN GET US A REPORT AHEAD OF TIME SO THAT WE AREN'T
6 SURPRISED LIKE I WAS TODAY BY THIS. I THINK THE REST OF US
7 WERE TOO.

8

9 **SHEILA SHIMA:** WE'LL WORK WITH THE DEPARTMENTS TO DO THAT.

10

11 **SUP. KNABE, CHAIRMAN:** OKAY. IS THERE A SECOND TO THAT?

12

13 **SUP. ANTONOVICH:** WHY SHOULD WE DEFER THE CUTS WHEN ALL THE
14 OTHER DEPARTMENTS ARE TAKING THE CUTS?

15

16 **SUP. YAROSLAVSKY:** I THINK THE REASON IS, IF I CAN TAKE THE
17 LIBERTY OF I THINK WHAT I UNDERSTAND, IS THAT THEY'RE TRYING
18 TO MAKE SURE -- THEY'RE TRYING TO RECONCILE THAT THE CUTS THAT
19 THEY MAKE DON'T HAVE UNINTENDED CONSEQUENCES ON THE FISCAL
20 SIDE. BUT IT'S THE COLOR OF MONEY ISSUE. AM I CORRECT IN WHAT
21 I HEARD YOU SAY EARLIER, WHAT I HEARD MR. FREEDMAN SAY
22 EARLIER, IT'S A QUESTION OF TRYING TO MAKE SURE YOU GET THE
23 CUTS YOU NEED BUT YOU ALSO DON'T HAVE UNINTENDED CONSEQUENCES
24 WHERE A CUT TRIGGERS A LOSS OF A MATCH AND ALL KINDS OF OTHER



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1 THINGS. I DON'T KNOW WHY THAT WOULD -- IS THAT CORRECT?

2 ROUGHLY?

3

4 **SHEILA SHIMA:** THAT'S CORRECT, A PART OF WHAT ACTUALLY PROMPTED
5 THIS CHANGE. BECAUSE OUR LETTER ACTUALLY WAS RECOMMENDING THAT
6 WE MOVE FORWARD WITH AT LEAST A PORTION OF THE CUTS. BUT THERE
7 WERE A NUMBER OF QUESTIONS THAT CAME UP ABOUT SOME OF THE
8 ADJUSTMENTS WE WERE PROPOSING TO MOVE FORWARD WITH. GIVEN THE
9 RELATIVELY SMALL DOLLAR AMOUNT OF THOSE CHANGES, I THINK IT
10 WAS -- THERE WERE A NUMBER OF QUESTIONS AS TO WHY WE'RE
11 CUTTING SPECIFIC ITEMS IN THE DEPARTMENT'S BUDGET. THE
12 DIFFICULTY WAS TRYING TO EXPLAIN THAT AS JUST BEING ONE
13 PORTION OF A LARGER PROBLEM, THE \$9.1 MILLION IN TOTAL THAT
14 THE DEPARTMENT WAS HAVING TO DEVELOP IN CURTAILMENTS. AND WE
15 FELT THAT GIVEN THAT CONTEXT, THE LARGER DISCUSSION, HERE'S
16 THE \$9.1 MILLION THAT WILL HELP YOU UNDERSTAND THE PORTION OF
17 THE CURTAILMENT THAT WE ARE MOVING FORWARD WITH CURRENTLY. AND
18 SPECIFICALLY, I THINK I HAD MENTIONED AND MR. FUJIOKA HAD
19 MENTIONED THAT A NUMBER OF THE QUESTIONS REALLY RELATED TO THE
20 MOBILE VAN FOR S.T.D. SERVICES. AND THERE WAS A LOT OF CONCERN
21 ABOUT ELIMINATING THOSE SERVICES. THAT WAS ABOUT \$200,000 OF
22 THE CUT.

23

24 **SUP. YAROSLAVSKY:** THAT'S A ONE-TIME EXPENSE, ISN'T IT?

25



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1 **SHEILA SHIMA:** IT S.N.S., SERVICES AND SUPPLIES, AND IT IS
2 ONGOING.

3

4 **SUP. YAROSLAVSKY:** HOW MUCH? 200,000 ONGOING?

5

6 **SHEILA SHIMA:** \$200,000 ON AN ONGOING BASIS.

7

8 **SUP. YAROSLAVSKY:** HOW MUCH IS IT TO BUY THE VAN?

9

10 **SHEILA SHIMA:** NO, THEY ALREADY HAVE THE VAN.

11

12 **SUP. YAROSLAVSKY:** THEY ALREADY HAVE THE VAN.

13

14 **SHEILA SHIMA:** THEY ALREADY HAVE THE VAN. WHAT THEY WOULD DO IS
15 NO LONGER USE THE VAN, NO LONGER HAVE THE S.T.D. SERVICES AND
16 SUPPLIES, AND THAT COST ON AN ONGOING BASIS. AND JOHN CAN TALK
17 A LITTLE MORE ABOUT --

18

19 **C.E.O. FUJIOKA:** THAT VAN SERVES AREAS WHERE INDIVIDUALS DON'T
20 HAVE READY ACCESS TO A PUBLIC HEALTH PROGRAM. IT'S PROVEN TO
21 BE VERY, VERY EFFECTIVE IN CONTROLLING S.T.D.S.

22

23 **JOHN FRIEDMAN:** SUPERVISOR, THE VAN IS OWNED BY THE DEPARTMENT.
24 WE USE IT WITH EXISTING STAFF AND WE DEPLOY IT IN VARIOUS
25 TYPES OF OUTREACH SETTINGS. THE \$200,000, SHEILA WAS CORRECT.



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1 IT'S SERVICES AND SUPPLIES RELATED TO THE OUTFITTING OF THAT
2 VAN, WHICH ARE TESTS, AS WELL AS CONDOMS AND OTHER CONSUMABLES
3 USED FOR THAT VAN.

4

5 **SUP. MOLINA:** MR. CHAIRMAN.

6

7 **SUP. KNABE, CHAIRMAN:** YES.

8

9 **SUP. MOLINA:** I'D LIKE TO PUT A MOTION ON THE TABLE.

10

11 **SUP. KNABE, CHAIRMAN:** WE HAVE A MOTION AND A SECOND. I
12 SECONDED IT.

13

14 **SUP. MOLINA:** OH, I DIDN'T KNOW THAT.

15

16 **SUP. KNABE, CHAIRMAN:** FOR DISCUSSION.

17

18 **SUP. MOLINA:** OKAY. I'D LIKE TO PUT A SUBSTITUTE MOTION ON THE
19 TABLE.

20

21 **SUP. KNABE, CHAIRMAN:** OKAY. VERY GOOD. THE CHAIR WILL
22 RECOGNIZE YOU.

23

24 **SUP. MOLINA:** THAT I'D LIKE TO GO AHEAD WITH THE TARGETED CUTS
25 IN THIS DEPARTMENT AND COME BACK WITH A REPORT IN SEPTEMBER AS



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1 TO HOW THEY'RE GOING TO ABSORB THESE CUTS AND WHETHER, IN
2 FACT, THEY MIGHT BE -- THAT BECAUSE THESE ESCALATING COSTS ARE
3 BECAUSE OF THE SEPARATION OF THIS DEPARTMENT, WAS AN ISSUE
4 THAT I RAISED ABOUT FOUR YEARS AGO. I WANT A BETTER
5 UNDERSTANDING AS TO WHAT ARE ATTRIBUTED TO THIS ESCALATING
6 DEFICIT. I WOULD LIKE TO MOVE AS AN EXCEPTION THE S.T.D.
7 PORTION OF IT.

8

9 **SUP. ANTONOVICH:** SECOND.

10

11 **SUP. MOLINA:** AND THAT WE GO AHEAD AND NOT CUT THAT PROGRAM.

12

13 **SUP. KNABE, CHAIRMAN:** THERE'S A SUBSTITUTE MOTION ON THE
14 FLOOR. MOVED, SECONDED. ROLL CALL.

15

16 **SUP. YAROSLAVSKY:** BEFORE WE DO THAT, SO THE S.T.D. IS
17 \$200,000. THE CUTS ARE 700,000, AND THERE WERE \$700,000 IN
18 CUTS ON THE TABLE. CORRECT?

19

20 **JOHN FRIEDMAN:** YEAH. LET ME STEP BACK. IN THE PROPOSED BUDGET,
21 WE WERE GIVEN A 3% N.C.C. REDUCTION TARGET. AND IN THE
22 PROPOSED BUDGET IS A \$2.45 MILLION PACKAGE OF REDUCTIONS. WHEN
23 THE FINAL CHANGES COMES, THERE'S A 1.7-MILLION-DOLLAR ADDITION
24 TO THAT, WHICH IS THIS SECOND 2% THAT'S BEING DISCUSSED.

25



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1 **SUP. YAROSLAVSKY:** THAT'S IN SEPTEMBER.

2

3 **JOHN FRIEDMAN:** NO. THAT'S RIGHT NOW. THAT'S RIGHT NOW. A
4 PORTION OF THAT RELATES TO HEALTH CENTER, A PORTION OF THAT
5 RELATES TO A HEALTH CENTER, A PORTION OF THAT RELATES TO THE -
6 - 700,000 RELATES TO SERVICES AND SUPPLIES, OF WHICH A SUBSET
7 OF THAT IS THE S.T.D. OUTREACH VAN.

8

9 **SUP. YAROSLAVSKY:** SO THERE'S AN ADDITIONAL ONE POINT -- HOW
10 MUCH?

11

12 **JOHN FRIEDMAN:** 1.3 MILLION.

13

14 **SUP. YAROSLAVSKY:** OF WHICH 700,000 WAS --

15

16 **JOHN FRIEDMAN:** I'M SORRY. I DIDN'T HEAR YOU.

17

18 **SUP. YAROSLAVSKY:** YOU HAD 1.3 MILLION ADDITIONAL CUTS NOW.

19

20 **JOHN FRIEDMAN:** \$1.7 MILLION IN ADDITIONAL CUTS.

21

22 **SUP. YAROSLAVSKY:** 1.7?

23

24 **JOHN FRIEDMAN:** RIGHT. THAT WAS OUR TARGET OF THE 2% REDUCTION
25 IN FINAL CHANGES.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** AND YOU SAID 700,000 OF THAT WAS WHAT?

3

4 **JOHN FRIEDMAN:** WAS SERVICES, SUPPLIES, CUTS, OF WHICH THE
5 MOBILE VAN IS A PIECE OF.

6

7 **SUP. YAROSLAVSKY:** SO 200,000 OF THE 700,000 IS THE MOBILE VAN?

8

9 **JOHN FRIEDMAN:** CORRECT.

10

11 **SUP. YAROSLAVSKY:** AND THAT'S THE OPERATION COST OF THE MOBILE
12 VAN?

13

14 **JOHN FRIEDMAN:** IT'S NOT THE STAFFING COST, IT'S THE SERVICES
15 AND SUPPLIES ASSOCIATED WITH RUNNING THAT VAN ON AN ANNUAL
16 BASIS.

17

18 **SUP. YAROSLAVSKY:** SO LET'S ASSUME THIS SUBSTITUTE MOTION IS
19 APPROVED, YOU KEEP THE VAN, AND THEN WHAT ARE THE SEVERAL
20 MILLION DOLLARS IN CUTS THAT YOU WILL BE MAKING AS A RESULT OF
21 THIS?

22

23 **JOHN FRIEDMAN:** RIGHT. WE'LL HAVE TO LOOK AT ALTERNATIVES TO
24 THAT, AND LEAVE THE SEXUALLY TRANSMITTED DISEASE VAN NEUTRAL.
25 SO WE'LL LOOK AT EITHER DEEPER REDUCTIONS IN OUR FIELD



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1 SERVICES OR OUR PUBLIC HEALTH LABORATORY OR IN OTHER AREAS OF
2 COMMUNICABLE DISEASE CONTROL OR CHRONIC DISEASE PREVENTION.

3

4 **C.E.O. FUJIOKA:** AT THIS JUNCTURE, IF WE CAN GO WITH SUPERVISOR
5 YAROSLAVSKY'S MOTION. BECAUSE I UNDERSTAND WE COULD ALSO
6 REPORT BACK ON THE CONSEQUENCES OF THE MERGER AND HOW THIS IS
7 DRIVING THE DEFICIT. BECAUSE OF THE FACT, YOU KNOW, IT IS A
8 CONTRIBUTING FACTOR. BUT I'D ASK THAT YOU GIVE US AT LEAST
9 UNTIL THE ENDS OF AUGUST BECAUSE WE NEED TO LOOK AT -- WE NEED
10 TO ALSO LAY OUT ALL OF THE CONSEQUENCES OF SOME OF THESE CUTS.
11 I'M JUST TELLING YOU, THEY ARE VERY SIGNIFICANT. WHEN YOU GET
12 A DEPARTMENT LIKE PUBLIC HEALTH, WHO HAS BEEN IMPACTED NOT
13 ONLY BY THE STATE BUT ALSO BY OUR LOCAL REVENUES, AND WITH
14 THAT, YOU HAVE A MINIMUM OF 10% CUT FOR SOME OF THEIR CORE
15 PROGRAMS AND SERVICES, NOT ADMINISTRATIVE POSITIONS, BUT THEIR
16 PROGRAMS AND SERVICES, GOING FORWARD WITH SUPERVISOR
17 YAROSLAVSKY'S MOTION AT THIS POINT IN TIME I THINK WOULD BE
18 THE RIGHT THING TO DO.

19

20 **SUP. MOLINA:** I WOULD LIKE TO SPEAK TO THE SUBSTITUTE. MY
21 UNDERSTANDING, THAT THE FIRST CUT THAT WAS PROPOSED WAS THE
22 APRIL 10% CUT. RIGHT? AND THAT THIS DEPARTMENT DID NOT TAKE A
23 10% CUT AT THAT TIME, THEY TOOK A 2.9%? IS THAT CORRECT?

24



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1 **C.E.O. FUJIOKA:** THERE WAS AN INITIAL -- I DON'T BELIEVE IT WAS
2 AS HIGH AS A 10% CUT, BUT THERE WAS AN INITIAL CUT BACK IN OUR
3 PROPOSED BUDGET, BUT WE DID REDUCE THAT.

4

5 **SUP. MOLINA:** TO 2.9. OTHER DEPARTMENTS HAD TO TAKE CUTS ACROSS
6 THE BOARD, AND I KNOW YOU MADE SOME ADJUSTMENTS ACCORDINGLY.

7

8 **C.E.O. FUJIOKA:** WE MADE ADJUSTMENTS -- YOU'RE RIGHT. WE
9 STARTED AS ACROSS THE BOARD, AND AS WE LOOKED AT THE PROGRAM
10 IMPACT--

11

12 **SUP. MOLINA:** TEN PERCENT. BECAUSE EVERY DEPARTMENT HAS PROGRAM
13 IMPACT. AND SO YOU ASKED, YOU REDUCED IT DOWN TO ONLY A 2.9
14 INSTEAD OF A 10%.

15

16 **C.E.O. FUJIOKA:** WHICH IS TRUE.

17

18 **SUP. MOLINA:** THEN YOU ASKED FOR AN ADDITIONAL 2%, WHICH THEY
19 DID TAKE, OR WAS RECOMMENDED, OR THEY -- AND SO AGAIN, I WANT
20 TO REMIND YOU THAT I THINK THAT WE DON'T KNOW THE IMPLICATIONS
21 AT THE STATE LEVEL. WE REALLY DON'T KNOW. AND I THINK ALL OF
22 US CAN MAKE AN ARGUMENT ABOUT A VERY SPECIAL PROGRAM IN EVERY
23 SINGLE DEPARTMENT. AND SO CONSEQUENTLY, I THINK THIS
24 DEPARTMENT NEEDS TO TARGET ITS CUTS. I THINK WHAT WE'RE DOING
25 HERE IS WE'RE JUST NOT APPROPRIATING THIS MONEY. AND SO WHAT



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1 WE'RE SAYING IS, YOU'RE GOING TO HAVE TO ABSORB IT FOR NOW.
2 AND THEN THE REPORT WILL COME BACK AND WE'LL FIND OUT. YEAH, I
3 MEAN, THAT'S WHERE YOU START CUTTING. OH, LET'S CUT SERVICES
4 AND SUPPLIES. MAYBE YOU NEED TO CUT OUT TWO ADMINISTRATORS.
5 MAYBE YOU NEED TO CUT OUT TWO CONTRACT MONITORS. MAYBE YOU
6 NEED TO CUT TWO OF THIS OR TWO OF THAT. I DON'T KNOW. THAT'S
7 FOR YOUR OFFICE TO DETERMINE. BUT TO SELECT THIS DEPARTMENT, I
8 UNDERSTAND ITS IMPLICATIONS AND IT CAN ALWAYS STAND UP AND
9 TALK ABOUT HOW SIGNIFICANTLY IMPORTANT ITS TASKS ARE. BUT I
10 MUST SAY, I AM CONCERNED, BECAUSE THIS IS A DEPARTMENT, I
11 OBJECTED TO IT BEING SPLIT OFF YEARS AGO FOR JUST THIS VERY
12 REASON, THAT IT WOULD SEEM LIKE WE WERE DUPLICATING
13 ADMINISTRATIVE COST. DEPARTMENT HEADS ALL THE WAY ACROSS THE
14 BOARD. I KEPT BEING ASSURED ABSOLUTELY NOT AND WHY IT NEEDED
15 TO BE INDEPENDENT, WHICH HASN'T REALLY PROVEN TO BE THE CASE,
16 BY THE WAY. I THINK IT HAD A LOT OF INDEPENDENCE BEFOREHAND.
17 SO I WANT MY MOTION TO STAND IN SPITE OF THE C.E.O.'S
18 RECOMMENDATION. I THINK IT DOESN'T HURT TO MOVE FORWARD WITH
19 THIS CUT. AGAIN, THE DEPARTMENT IS GOING TO HAVE TO ABSORB IT,
20 I THINK IT SHOULD BE REVIEWED. THE QUICKER YOU COME BACK WITH
21 A REPORT, THEN THE QUICKER WE CAN RESOLVE SOME OF THESE
22 ISSUES. BUT I WANT TO KNOW IF, IN FACT, THAT THEY'RE CUTTING
23 IN THE AREAS THAT ARE REALLY SENSITIVE TO US, YOU KNOW,
24 DEPARTMENTS ARE GOOD AT IT, YOU KNOW, LET'S CUT OUT THE S.T.D.
25 PROGRAM BECAUSE THEY'RE GOING TO WANT THAT BACK. BUT I HAVEN'T



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAD A CHANCE, MAYBE YOU ALL HAVE HAD A CHANCE, TO REVIEW THE
2 IMPLICATIONS OF WHO IS THERE AND WHO IS NOT THERE, AND WHETHER
3 THEY'RE DUPLICATING ASSISTANTS TO THE ASSISTANT TO THE
4 ASSISTANT. I DON'T KNOW. SO CONSEQUENTLY, I'M GOING TO ASK IN
5 SUPPORT OF MY MOTION, AND THE QUICKER YOU GET BACK WITH THE
6 REPORT, THE QUICKER WE CAN RESOLVE IT, BUT AT LEAST THE CUT OR
7 LACK OF APPROPRIATION FOR THAT AMOUNT WILL STAND.

8

9 **SUP. KNABE, CHAIRMAN:** SO ON THE SUBSTITUTE MOTION, WE CAN HAVE
10 ROLL CALL THEN. IT'S BEEN MOVED BY SUPERVISOR MOLINA, SECONDED
11 BY SUPERVISOR ANTONOVICH.

12

13 **SUP. YAROSLAVSKY:** BEFORE YOU GO TO ROLL CALL, I JUST WANT TO
14 ASK ON THE QUESTION OF THE CUTS THAT SUPERVISOR MOLINA
15 REFERENCED, THERE ARE OTHER CUTS THAT YOUR DEPARTMENT HAS
16 TAKEN AS A RESULT OF THE REALIGNMENT CUTS. CORRECT?

17

18 **JOHN FRIEDMAN:** CORRECT.

19

20 **SUP. YAROSLAVSKY:** THE ALIGNMENT SHORTFALL. IF YOU -- I HAVE IT
21 HERE, BUT I CAN'T READ MY OWN HANDWRITING. REMIND ME WHAT THE
22 REALIGNMENT SHORTFALL IS AS IT'S NOW PROJECTED.

23

24 **>JOHN FRIEDMAN:** ON AN ANNUALIZED BASIS, ABOUT \$10 MILLION.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** NOW, ON TOP OF THAT, YOU'RE BEING ASKED --
2 ON TOP OF THAT, YOU DID A 2.9%?

3

4 **JOHN FRIEDMAN:** RIGHT, IT WAS A 3%, 2.9% AND THIS ADDITIONAL
5 2%.

6

7 **SUP. YAROSLAVSKY:** AND NOW AN ADDITIONAL 2%.

8

9 **JOHN FRIEDMAN:** AND A CUT THE YEAR PRIOR.

10

11 **SUP. YAROSLAVSKY:** WHAT DOES THE 10 MILLION REPRESENT AS A
12 PERCENTAGE OF YOUR BUDGET?

13

14 **JOHN FRIEDMAN:** IN TERMS OF THE FLEXIBLE, I MENTIONED WE HAVE
15 ABOUT \$175 MILLION.

16

17 **SUP. YAROSLAVSKY:** THE NONFEE SUPPORTED PART OF --

18

19 **JOHN FRIEDMAN:** THE NONFEE SUPPORTED, THAT BASE IS \$90 MILLION,
20 SO IT'S 10%.

21

22 **SUP. YAROSLAVSKY:** SO THAT THE \$9 MILLION OUT OF THE 90--

23

24 **JOHN FRIEDMAN:** WE'D HAVE TO APPLY IT TO A SMALLER BASE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** SO THAT'S 10% PLUS 2.9%. SO YOU HAVE TAKEN
2 NOT A 2.9% HIT, BUT A 13% HIT.

3

4 **JOHN FRIEDMAN:** CORRECT. IF ASKED TO SOLVE THE REALIGNMENT
5 ENTIRELY, CORRECT.

6

7 **SUP. YAROSLAVSKY:** AND I THINK THAT'S THE POINT THAT'S BEING
8 MISSED HERE, I THINK. I THINK THAT'S WHAT -- I WISH THAT THIS
9 HAD COME TO OUR ATTENTION BEFORE TODAY, BUT--

10

11 **SUP. MOLINA:** THANK YOU. THAT'S THE POINT I'M TRYING TO MAKE.

12

13 **SUP. YAROSLAVSKY:** I KNOW. BUT YOU DON'T MAKE THAT POINT BY --
14 I DON'T MAKE THAT POINT BY TRYING TO PUNISH THE ORGANIZATION
15 AND OUR CLIENTS, BUT I'M TRYING TO FIGURE OUT HOW WE CAN --
16 IT'S NOT AS THOUGH THE PUBLIC HEALTH DEPARTMENT HAS NOT TAKEN
17 ITS HIT. EVEN IF WE HAD HAD ZERO NET COUNTY COST CUTS, THEY
18 WOULD STILL BE A 10% CUT IN THE FLEXIBLE PART OF THE NONFEE
19 SUPPORTED OF THEIR -- THE CONTROLLABLE PART OF THEIR BUDGET.
20 SO I REALLY THINK -- I'M GOING TO VOTE "NO" ON THE SUBSTITUTE.
21 AND IF IT GOES DOWN, I'M GOING TO MOVE THAT -- IT'S MY INTENT
22 TO MOVE THE AUGUST 4TH DATE UP A WEEK TO THE END OF JULY SO
23 THAT -- WHICH IS FOUR WEEKS FROM NOW OR SO, FOUR OR FIVE
24 WEEKS. AND I THINK THAT'S A REASONABLE APPROACH TO THIS. I
25 JUST THINK WE OUGHT TO GET TO THE BOTTOM OF EVERYTHING HERE.



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1

2 **SUP. KNABE, CHAIRMAN:** OKAY.

3

4 **C.E.O. FUJIOKA:** THIS MATTER WAS DISCUSSED BOTH WITH THE HEALTH
5 DEPUTIES AND THE BUDGET DEPUTIES. THERE ARE OFFICES, WHEN WE
6 LAID OUT SOME OF THE CONSEQUENCES OF THE CUTS, AND MAYBE NOT
7 ALL, BUT A LOT OF THEM, WE'VE HEARD VERY SPECIFICALLY AND
8 EXPLICITLY FROM OFFICES THAT OF ANY DEPARTMENT, THE PUBLIC
9 HEALTH DEPARTMENT, BECAUSE THIS IS ONE OF THE FEW DEPARTMENTS
10 THAT HAS TO TAKE TWO LEVELS OF CUTS. IT HAS TO BE CUT BECAUSE
11 OUR LOCAL REVENUES ARE DROPPING BUT ALSO HAS BEEN CUT BECAUSE
12 OF WHAT'S HAPPENING AT THE STATE LEVEL. AND BECAUSE OF THAT,
13 WE HEARD FROM BOARD STAFF THAT THIS IS ONE DEPARTMENT WHERE WE
14 SHOULD TRY TO DO WHATEVER POSSIBLE TO MITIGATE THE IMPACT ON
15 PUBLIC HEALTH AND THAT'S WHAT WE'RE TRYING TO DO. THIS DID SEE
16 THE LIGHT OF DAY WITH A LOT OF FOLKS.

17

18 **SUP. YAROSLAVSKY:** WELL, WHAT DIDN'T SEE THE LIGHT OF DAY WAS
19 THAT YOU HEARD WHAT THE DEPUTIES WERE SAYING. AND THAT'S WHAT
20 IS CREATING SOME OF THE PROBLEM HERE. IT WOULD HAVE BEEN NICE
21 FOR SOMEBODY TO SAY YOU GUYS HAVE A POINT, WE'RE GOING TO
22 RECOMMEND "X" AND THEN HAVE EVERYBODY HAVE A WEEK TO MULL IT
23 OVER AND THEN RECOMMEND "X." INSTEAD, THEY VENTED AND NOTHING
24 HAPPENED UNTIL NOW. AND I'M NOT BLAMING ANYBODY, YOU GUYS ARE
25 UNDER A LOT OF PRESSURE, AND I APPRECIATE THAT, BUT THAT'S



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1 PART OF THE PROBLEM WE HAVE HERE. I'M OVER THAT. I THINK WE
2 OUGHT TO KNOW WHAT WE'RE DOING BEFORE WE DO IT. AND I HONESTLY
3 DON'T KNOW WHY IT HAS TO TAKE FOUR OR FIVE OR SIX WEEKS TO DO
4 IT, MR. FRIEDMAN.

5

6 **SUP. KNABE, CHAIRMAN:** IF YOU KNOW YOU'VE GOT A PROBLEM, YOU
7 KNOW?

8

9 **SUP. YAROSLAVSKY:** HOW QUICKLY CAN YOU ADDRESS THAT?

10

11 **JOHN FRIEDMAN:** WELL, WE HAVE PLANS THAT WE ARE GOING TO BE
12 REVIEWING THIS WEDNESDAY, AND WE NEED TO DEVELOP THOSE PLANS
13 AND PUT THEM INTO A PACKAGE THAT WE CAN WORK WITH THE C.E.O.
14 AND YOUR OFFICES SO YOU CAN UNDERSTAND WHAT THOSE POTENTIAL
15 REDUCTIONS ARE.

16

17 **SUP. RIDLEY-THOMAS:** MR. CHAIRMAN?

18

19 **SUP. KNABE, CHAIRMAN:** SUPERVISOR RIDLEY-THOMAS.

20

21 **SUP. RIDLEY-THOMAS:** I THINK WE'VE TRIED MIGHTILY TO UNDERSTAND
22 AND/OR RESOLVE THE ISSUES. AND OBVIOUSLY THERE IS SOME
23 DIFFICULTY IN RECONCILING THE VARIOUS POINTS OF VIEW THAT HAVE
24 BEEN ARTICULATED. I WONDER IF, UNDER SUCH CIRCUMSTANCES, IS IT
25 NOT APPROPRIATE FOR US TO DO A LITTLE BIT MORE IN TERMS OF



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1 FACT-GATHERING AND UNDERSTANDING WHAT IT IS BEFORE US. MORE
2 THAN ONE NUMBER SAID THEY WISH THEY HAD, HOPED OR WOULD HAVE
3 WISHED THAT THEY WOULD HAVE GOTTEN A BETTER GRASP OF THIS. I'M
4 RELUCTANT TO MAKE A DECISION ABSENT FEELING ADEQUATELY
5 INFORMED. THEREFORE A CONTINUANCE, MR. CHAIRMAN, IS THAT
6 APPROPRIATE? IF SO, I WOULD BE INCLINED TO DO THAT SO THAT WE
7 ARE NOT MAKING A DECISION THAT WE WOULD OTHERWISE HOPE TO
8 MAKE. IT SEEMS THAT WE ARE A LITTLE STUCK AT THAT POINT. I'M
9 HEARING VARYING POINTS OF VIEW HERE, AT LEAST THREE OR FOUR.
10 IN SUCH A SITUATION, I THINK WE MIGHT -- I WANT TO DO A BIT
11 MORE DUE DILIGENCE. AND IF THAT'S IN ORDER, THE INIMITABLE
12 WISDOM OF THE CHAIR MIGHT FIND US A PATH TOWARD THAT.

13

14 **SUP. KNABE, CHAIRMAN:** OH, THE CHAIR HAS A LOT OF WISDOM.

15

16 **SUP. RIDLEY-THOMAS:** YEAH. INIMITABLE THOUGH.

17

18 **SUP. YAROSLAVSKY:** I DON'T KNOW IF IT WAS INEVITABLE.

19

20 **SUP. RIDLEY-THOMAS:** NO, NOT INEVITABLE, INIMITABLE.

21

22 **SUP. KNABE, CHAIRMAN:** OH. ANYWAY, HERE'S THE SITUATION.

23 OBVIOUSLY WE HAVE A BUDGET MEETING TOMORROW, IF WE NEED IT,

24 BUT THEY'RE NOT MEETING UNTIL WEDNESDAY.

25



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1 **SUP. RIDLEY-THOMAS:** RIGHT.

2

3 **SUP. YAROSLAVSKY:** SO WE CAN CONTINUE THIS PARTICULAR PIECE FOR
4 A WEEK. OR WE CAN --

5

6 **SUP. RIDLEY-THOMAS:** SO MOVED. THAT'S WISDOM.

7

8 **SUP. KNABE, CHAIRMAN:** THAT'S WISDOM.

9

10 **SUP. KNABE, CHAIRMAN:** OR WE CAN REJECT SUPERVISOR MOLINA'S
11 MOTION AND SUPPORT SUPERVISOR YAROSLAVSKY'S MOTION TO REPORT
12 BACK ON THE LAST MEETING IN JULY. THAT'S THE OTHER OPTION. IF
13 YOU WOULD PREFER JUST THE ONE WEEK, THE CHAIR WOULD ENTERTAIN
14 THAT.

15

16 **SUP. RIDLEY-THOMAS:** SO MOVED.

17

18 **SUP. KNABE, CHAIRMAN:** SUBSTITUTE MOTION TO CONTINUE THIS
19 PIECE, THE PUBLIC HEALTH PIECE, FOR ONE WEEK AND COME BACK.

20

21 **SUP. MOLINA:** I DON'T OBJECT.

22

23 **SUP. KNABE, CHAIRMAN:** IS THAT OKAY? WITH ONE OBJECTION.

24

25 **SUP. MOLINA:** NO, I DO NOT OBJECT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** OH, YOU DO NOT OBJECT. OKAY. YOU KNOW,
3 IF YOU KNOW ALL OF A SUDDEN TODAY--

4

5 **SUP. MOLINA:** BUT WE DO HOPE TO GET SOME INFORMATION.

6

7 **SUP. KNABE, CHAIRMAN:** RIGHT, IF YOU HAVE A PROBLEM TODAY, THEN
8 YOU MUST HAVE A SOLUTION FOR THAT PROBLEM THAT YOU CAN GET US
9 BY NEXT WEEK, BECAUSE -- WAIT A MINUTE. TO BE FAIR, YOU'RE NO
10 DIFFERENT THAN ANY OTHER DEPARTMENT. EVERY OTHER DEPARTMENT'S
11 FIGHTING THE SAME THING, SINGLE CUTS, DOUBLE CUTS, TRIPLE
12 CUTS, TRIPLE FLIPS. YOU KNOW, YOU TAKE IT. EVERY DEPARTMENT
13 HAS THE SAME PROBLEM.

14

15 **SUP. MOLINA:** AND THERE ARE OTHER DEPARTMENTS WITH REALIGNMENT
16 ISSUES AS WELL.

17

18 **SUP. KNABE, CHAIRMAN:** ABSOLUTELY. SO WE'LL CONTINUE THE ITEM
19 ONE WEEK.

20

21 **DEBBIE LAZZARI:** CAN I CLARIFY? SO WHAT WE WOULD DO ON OUR SIDE
22 IS, FROM A BUDGET STANDPOINT, WE WOULD LEAVE THE DOLLARS
23 EXACTLY THE WAY THEY WERE. FROM A PUBLIC HEALTH STANDPOINT,
24 THEY WOULD DELAY IMPLEMENTING ANYTHING UNTIL THE BOARD DECIDES
25 WHAT ACTION.



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The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIRMAN:** RIGHT. EXACTLY.

3

4 **DEBBIE LAZZARI:** OKAY.

5

6 **SUP. KNABE, CHAIRMAN:** OKAY? I TOTALLY AGREE. THE SUBSTITUTE
7 MOTION--

8

9 **SUP. KNABE, CHAIRMAN:** WE HAVE A MOTION TO CONTINUE THE PUBLIC
10 HEALTH PIECE FOR ONE WEEK. THERE'S BEEN A SECOND. THERE'S BEEN
11 NO OBJECTION. SO ORDERED. OKAY?

12

13 **C.E.O. FUJIOKA:** NOW TO FINISH NUMBER 4. WITH THAT, I BELIEVE
14 WE ALREADY FINISHED NUMBER 5. BUT TO FINISH NUMBER 4, I NEED
15 TO ASK FOR A CLARIFICATION PLEASE.

16

17 **SUP. KNABE, CHAIRMAN:** EXCUSE ME. SHEILA, WAS THERE ANY OTHER
18 REQUESTS YOU MADE THAT WE NEED TO TAKE ACTION ON?

19

20 **SHEILA SHIMA:** NO. THANK YOU.

21

22 **SUP. KNABE, CHAIRMAN:** OH BOY, I BET YOU'RE GLAD YOU WANTED TO
23 COME DOWN HERE AGAIN. ALL RIGHT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** ME, TOO. I NEED -- I'M GOING TO DO BOTH RIGHT
2 NOW. BUT BEFORE WE FINISH BOTH 5 AND NUMBER 4, I HAVE A
3 CLARIFICATION, PLEASE. THERE'S A MOTION BY SUPERVISOR
4 ANTONOVICH THAT DEALT WITH INCREASES IN INDIGENT DEFENSE
5 COSTS. THE MOTION WAS TO TRANSFER 15.7 MILLION OF THE CHILD
6 COURT'S OPERATION BUDGET INTO THE P.F.U. CAN WE CHANGE THAT
7 FIGURE, PLEASE, TO 14,369,000? JUST A CORRECTION,
8 CLARIFICATION.

9

10 **SUP. KNABE, CHAIRMAN:** OKAY. WE'VE CHANGED THAT NOW. 14.369.
11 RIGHT?

12

13 **C.E.O. FUJIOKA:** YES.

14

15 **SUP. KNABE, CHAIRMAN:** NO CHANGE?

16

17 **C.E.O. FUJIOKA:** AND 22 CENTS. AND WITH THAT CHANGE, COULD I
18 ASK FOR A MOTION TO APPROVE BOTH NUMBER 4 AND NUMBER 5,
19 PLEASE?

20

21 **SUP. KNABE, CHAIRMAN:** IS THERE A MOTION TO APPROVE NUMBER 4
22 AND 5? MOVED BY SUPERVISOR RIDLEY-THOMAS, SECONDED BY
23 SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

24



**The Meeting Transcript of
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1 **C.E.O. FUJIOKA:** ON NUMBER 6, PLEASE, THIS OUR RECOMMENDATION
2 TO AMEND THE COUNTY CODE, ITS CLASSIFICATION ALLOCATIONS FOR
3 POSITIONS ALREADY APPROVED BY THE BOARD IN IN THE PROPOSED
4 BUDGET.

5

6 **SUP. KNABE, CHAIRMAN:** CHAIR WILL MOVE THAT. SECONDED BY
7 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

8

9 **C.E.O. FUJIOKA:** NUMBER 7 IS OUR RECOMMENDATION FOR THE
10 APPROVED CAPITAL PROJECTS APPROPRIATION FOR NEXT FISCAL YEAR.

11

12 **SUP. KNABE, CHAIRMAN:** CHAIR WILL MOVE THAT. SECONDED BY
13 SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO ORDERED. ITEM
14 NUMBER 8. I WOULD MOVE THAT WE CONTINUE THE DISCUSSION ON ITEM
15 NUMBER 8 TO THE SEPTEMBER SUPPLEMENTAL DISCUSSION.

16

17 **SUP. RIDLEY-THOMAS:** I'LL SECOND THAT, MR. CHAIR.

18

19 **SUP. KNABE, CHAIRMAN:** SEPTEMBER SUPPLEMENTAL. WE DON'T KNOW
20 WHAT THAT DATE'S GOING TO BE, WHETHER IT'S GOING TO BE THE
21 15TH OR THE 22ND. BUT WE'LL MOVE IT TO THE SEPTEMBER
22 SUPPLEMENTAL. AND YOU'LL SECOND THAT, SIR?

23

24 **SUP. RIDLEY-THOMAS:** I'M PREPARED TO SECOND THAT. THERE'S A
25 MOTION I WANT TO READ IN, AND IT CAN FOLLOW ALONG THAT. I



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1 DON'T EVEN HAVE TO READ IT IN UNLESS YOU DEEM IT APPROPRIATE.
2 I'LL CIRCULATE IT. IT'S ESSENTIALLY TO CAUSE THE C.E.O. TO GET
3 BUSY AND HELP US WHEN IT COMES BACK FOR FURTHER CONSIDERATION.
4 IS THAT ACCEPTABLE ON THE G.R. MATTER AND THE REFORMS THAT
5 THEY PROPOSED.

6

7 **SUP. YAROSLAVSKY:** CAN WE SEE THE MOTION?

8

9 **SUP. KNABE, CHAIRMAN:** UNTIL SEPTEMBER SUPPLEMENTAL.

10

11 **SUP. RIDLEY-THOMAS:** YES, EITHER WAY, SUPPLEMENTAL WILL GO THIS
12 WAY OR THIS TUCKS INTO THE SUPPLEMENTAL.

13

14 **SUP. KNABE, CHAIRMAN:** I HAVE A MOTION THE FLOOR. CONTINUE
15 DISCUSSION ON THIS ITEM UNTIL THE SUPPLEMENTAL DISCUSSION IN
16 SEPTEMBER ALONG WITH SUPERVISOR RIDLEY-THOMAS-- THIS WOULD
17 TAKE PLACE IN SEPTEMBER AS WELL. IT'S A MOTION.

18

19 **SUP. YAROSLAVSKY:** SO THE MOTION IS NOT BEING APPROVED TODAY,
20 IT'S BEING FOLDED IN FOR CONSIDERATION.

21

22 **C.E.O. FUJIOKA:** CONTINUANCE.

23

24 **SUP. YAROSLAVSKY:** THANK YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** NUMBER 9, PLEASE, REQUEST APPROVAL TO USE
2 COMMERCIAL PAPER FOR THREE PROJECTS.

3

4 **SUP. KNABE, CHAIRMAN:** SO ORDERED. OKAY. CHAIR WILL MOVE THAT.
5 SECONDED BY SUPERVISOR RIDLEY-THOMAS. WITHOUT OBJECTION, SO
6 ORDERED.

7

8 **C.E.O. FUJIOKA:** NOW, THE NEXT ARE -- THESE ARE ITEMS THAT WERE
9 DISCUSSED IN PREVIOUS MEETINGS WHICH WERE DEFERRED TO BUDGET
10 DELIBERATIONS. NUMBER 10 IS A REPORT BY OUR OFFICE FOR A PLAN
11 TO SPEND UTILITY USERS' TAX REVENUE IN ACCORDANCE WITH THE
12 INTENT OF MEASURE U AS REQUESTED BY SUPERVISORS ANTONOVICH AND
13 MOLINA. THIS SPEAKS TO A RECEIVE AND FILE ITEM.

14

15 **SUP. YAROSLAVSKY:** WHAT ITEM ARE YOU ON, BILL?

16

17 **C.E.O. FUJIOKA:** NUMBER 10, PLEASE.

18

19 **SUP. YAROSLAVSKY:** OKAY.

20

21 **C.E.O. FUJIOKA:** CAN WE MOVE NUMBER 10?

22

23 **SUP. KNABE, CHAIRMAN:** YES. MAYBE. MOVED BY SUPERVISOR
24 ANTONOVICH. SECONDED BY SUPERVISOR MOLINA.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** IT'S A RECEIVE AND FILE, PLEASE.

2

3 **SUP. KNABE, CHAIRMAN:** RECEIVE AND FILE, ITEM NUMBER 10. SO
4 ORDERED.

5

6 **C.E.O. FUJIOKA:** NUMBER 11 IS WORKING WITH THE ACTING DIRECTOR
7 OF REGIONAL PLANNING TO DETERMINE WHAT OTHER FUNDING OPTIONS
8 ARE AVAILABLE FOR THE HEARING EXAMINER PROGRAM AS REQUESTED BY
9 SUPERVISORS ANTONOVICH AND RIDLEY-THOMAS. THIS IS ANOTHER
10 RECEIVE AND FILE, PLEASE.

11

12 **SUP. KNABE, CHAIRMAN:** OKAY. CHAIR WILL MOVE IT. SECONDED BY
13 SUPERVISOR RIDLEY-THOMAS. WITHOUT OBJECTION, SO ORDERED.

14

15 **C.E.O. FUJIOKA:** NUMBER 12, IT'S A JOINT REPORT BY OUR OFFICE
16 AND DIRECTOR OF PARKS AND REC ON THE FOLLOWING ITEMS. AND IT
17 SPEAKS TO FUNDS FOR THE ADULT AND SENIOR RECREATION AND
18 NATURAL AREAS AND ALSO OF RESTORING THE SENIOR PROGRAMS
19 THROUGH WORKING WITH THE DEPARTMENT OF COMMUNITY AND SENIOR
20 SERVICES. AND ALSO WHETHER OR NOT WE ESTABLISH NEW OR
21 INCREASE, COULD FULLY OR PARTIALLY RESTORE ALL THE
22 AFOREMENTIONED -- THIS IS A RECEIVE AND FILE.

23



**The Meeting Transcript of
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1 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. MOVED BY SUPERVISOR
2 YAROSLAVSKY. CHAIR WILL SECOND TO RECEIVE AND FILE. SO
3 ORDERED.

4

5 **C.E.O. FUJIOKA:** 13 IS A REPORT BY OUR OFFICE. THIS IS ANOTHER
6 RECEIVE AND FILE, PLEASE, WORKING WITH PARKS AND REC AND
7 COMMUNITY AND SENIOR SERVICES ON THE FEASIBILITY OF UTILIZING
8 WORKFORCE INVESTMENT ACT YOUTH GRANTS FROM THE A.R.R.A.
9 PROGRAM TO CREATE AN ALTERNATIVE YOUTH PROGRAMMING IN REC AND
10 PARKS. RECEIVE AND FILE.

11

12 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT. SECONDED BY
13 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED. RECEIVE
14 AND FILE, ITEM NUMBER 13.

15

16 **C.E.O. FUJIOKA:** THE LAST ITEMS, NOW THAT WE'VE APPROVED THE
17 BUDGET, STARTING WITH 14, APPROVE THE APPROPRIATIONS LIMIT IN
18 THE TOTAL ANNUAL APPROPRIATIONS, SUBJECT TO LIMITATION FOR
19 FISCAL YEAR 2009.

20

21 **SUP. YAROSLAVSKY:** MOVE APPROVAL.

22

23 **SUP. KNABE, CHAIRMAN:** SECOND. WITHOUT OBJECTION, SO ORDERED.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** 15, APPROVE THE REVISED FIGURES IN THE FINAL
2 BUDGET.

3

4 **CLERK SACHI HAMAI:** MR. CHAIRMAN, I BELIEVE WE NEED TO GO BACK
5 TO ITEM NUMBER 4 BEFORE WE PROCEED. THERE IS A COUPLE OF ITEMS
6 THAT WEREN'T --

7

8 **C.E.O. FUJIOKA:** WE APPROVED 4.

9

10 **CLERK SACHI HAMAI:** THERE WERE A COUPLE OF ITEMS THAT DID NOT
11 GET APPROVAL, THAT WERE LEFT OFF.

12

13 **SUP. KNABE, CHAIRMAN:** WHAT? POINT THEM OUT TO US, PLEASE.

14

15 **CLERK SACHI HAMAI:** SURE.

16

17 **SUP. KNABE, CHAIRMAN:** SO WE'RE NOT CONFUSED.

18

19 **CLERK SACHI HAMAI:** JUST BROUGHT IT TO THE C.E.O.'S ATTENTION.

20

21 **C.E.O. FUJIOKA:** THEY SAID THAT THERE WAS NO MOTION, DEALING
22 WITH THE MERGER OF THE L.A. COUNTY COMMISSION ON AGING--

23

24 **SUP. KNABE, CHAIRMAN:** YES, THERE WAS. THAT WAS BY YAROSLAVSKY.

25



**The Meeting Transcript of
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1 **CLERK SACHI HAMAI:** THE NEXT ONE DOWN.

2

3 **SUP. KNABE, CHAIRMAN:** NUMBER 6?

4

5 **C.E.O. FUJIOKA:** THIS IS TO AUTHORIZE OUR OFFICE TO EXECUTE
6 FUNDING AGREEMENTS TO PROVIDE GRANTS FOR THE PLANNING --

7

8 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT. SECONDED BY
9 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK SACHI HAMAI:** THANK YOU.

12

13 **C.E.O. FUJIOKA:** I THOUGHT WE HAD A MOTION FOR THE A.A.A.
14 THING.

15

16 **SUP. KNABE, CHAIRMAN:** WE DID HAVE. SUPERVISOR YAROSLAVSKY AND
17 SUPERVISOR KNABE HAD A JOINT MOTION. --

18

19 **CLERK SACHI HAMAI:** WE DIDN'T HAVE A MOTION ON NUMBER 6.

20

21 **SUP. KNABE, CHAIRMAN:** YOU'RE RIGHT. YOU'RE RIGHT.

22

23 **C.E.O. FUJIOKA:** 15 NOW. APPROVE THE FINAL FIGURES, THE REVISED
24 FIGURES FOR OUR FINAL BUDGET.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIRMAN:** OKAY. MOVED BY SUPERVISOR RIDLEY-THOMAS.
2 THE CHAIR WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

3

4 **C.E.O. FUJIOKA:** NEXT IS SOME MISCELLANEOUS ACTIONS ON 16. I'M
5 NOT SURE IF YOU WANT ME TO READ EVERYTHING, BUT IT'S JUST SOME
6 HOUSEKEEPING ITEMS, PLEASE.

7

8 **SUP. KNABE, CHAIRMAN:** I WOULD JUST ASK THE MEMBERS IF THEY HAD
9 ANY COMMENTS ON ITEM 16. IT OBVIOUSLY IS A NUMBER OF THINGS
10 THAT WE'VE ALL BEEN THROUGH, IF ANYTHING THEY WANTED POINT OUT
11 OR PULL OUT OF ITEM NUMBER 16.

12

13 **SUP. MOLINA:** I DON'T KNOW WHAT ITEM 16 IS.

14

15 **SUP. ANTONOVICH:** THE AUDITOR-CONTROLLER, HER BUDGET.

16

17 **SUP. KNABE, CHAIRMAN:** OKAY. ALL RIGHT. OKAY. WITH THAT, THEN,
18 MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR
19 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

20

21 **C.E.O. FUJIOKA:** LAST IS 17. THIS IS TO ADOPT A FISCAL YEAR
22 BUDGET RESOLUTION AS PRESENTED BY THE AUDITOR-CONTROLLER.

23

24 **SUP. KNABE, CHAIRMAN:** OKAY. ALL YOURS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **JOHN NAIMO:** GOOD AFTERNOON. JOHN NAIMO, ASSISTANT AUDITOR-
2 CONTROLLER. OUR OFFICE HAS ENTERED THE CHANGES TO THE BUDGET.
3 THE BUDGET IS IN BALANCE AND IT'S READY FOR THE BOARD'S
4 CONSIDERATION.

5

6 **SUP. KNABE, CHAIRMAN:** IT'S ACTUALLY ON TIME AGAIN, HUH? WOW.
7 WHAT A UNIQUE CONCEPT.

8

9 **JOHN NAIMO:** IT'S EARLY.

10

11 **SUP. KNABE, CHAIRMAN:** IT'S EARLY. OH MY GOSH. WE DIDN'T HAVE
12 TO STOP A CLOCK OR ANYTHING. THIS IS THE BUDGET.

13

14 **CLERK SACHI HAMAI:** NUMBER 17.

15

16 **SUP. MOLINA:** ALL RIGHT. SO THIS IS THE BUDGET APPROVAL
17 COMPLETELY?

18

19 **SUP. KNABE, CHAIRMAN:** RIGHT.

20

21 **SUP. MOLINA:** ALL RIGHT. THEN I'M GOING TO ASK FOR
22 RECONSIDERATION ON AN ITEM. AND I THINK IT'S ITEM NUMBER 8.
23 AND I WOULD LIKE TO HEAR A LITTLE BIT MORE AS TO WHY WE NEED
24 TO CONTINUE IT. SO DO I FIRST MOVE RECONSIDERATION? IS THAT
25 THE APPROPRIATE WAY? 8? SACHI?



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1

2 **CLERK SACHI HAMAI:** YES? (OFF-MIKE) .

3

4 **SUP. RIDLEY-THOMAS:** YES. WE GOT SOME NEW INFORMATION.

5

6 **SUP. MOLINA:** MOVE TO CONTINUE IT. THAT'S WHAT I'M ASKING FOR,
7 RECONSIDERATION OF THE CONTINUANCE TO DISCUSS IT NOW. IS THERE
8 A SECOND?

9

10 **SUP. RIDLEY-THOMAS:** SURE.

11

12 **SUP. MOLINA:** ANY OBJECTION?

13

14 **SUP. KNABE, CHAIRMAN:** WHAT IS IT? FOR RECONSIDERATION?

15

16 **CLERK SACHI HAMAI:** SHE JUST MOVED FOR RECONSIDERATION. SHE
17 ASKED FOR RECONSIDERATION OF NUMBER 8. INSTEAD OF CONTINUING
18 IT TO SEPTEMBER.

19

20 **SUP. KNABE, CHAIRMAN:** WELL, WE CAN STILL CONTINUE IT. SHE JUST
21 WANTS TO ASK WHY.

22

23 **SUP. MOLINA:** WELL, I DON'T KNOW THAT WE WILL. I'M HOPING.

24



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1 **SUP. KNABE, CHAIRMAN:** THIS IS ITEM NUMBER 8, THE ONLY ITEM
2 BEING RECONSIDERED.

3

4 **SUP. RIDLEY-THOMAS:** RIGHT. MR. CHAIRMAN, CAN THE DEPUTY C.E.O.
5 COME AND CLARIFY A MATTER THAT HAS COME TO OUR ATTENTION IN
6 TERMS OF THE POTENTIAL SAVINGS. THAT'S THE SPECIFIC POINT
7 UNDER CONSIDER HERE -- CONSIDERATION THAT WE WERE NOT
8 COGNIZANT OF AS A BOARD.

9

10 **MIGUEL SANTANA:** MIGUEL SANTANA, DEPUTY C.E.O. THE
11 RECOMMENDATION BEFORE YOU PROJECTS A \$21 MILLION SAVINGS TO
12 THE DEPARTMENT OF PUBLIC SOCIAL SERVICES BECAUSE OF THE FIVE
13 INITIATIVES THAT WE'RE RECOMMENDING. MOVING PEOPLE FROM G.R.
14 TO S.S.I., AS WELL AS HELPING STRENGTHEN THE WORK COMPONENT
15 FOR THOSE INDIVIDUALS WHO ARE TEMPORARILY DISABLED, AND SO
16 THOSE SAVINGS START ONCE WE IMPLEMENT THAT PROGRAM. IN
17 ADDITION TO THAT, WE RECENTLY JUST, LAST WEEK, DID AN INITIAL
18 FINDINGS OF HOW MUCH INDIVIDUALS WHO ARE ON G.R. COST THE
19 SYSTEM, AND THE FORMAL REPORT IS BEING COMPLETED IN THE NEXT
20 FEW WEEKS. BUT ON A CURSORY LOOK AT IT, THE POTENTIAL SAVINGS
21 TO THE COUNTY AS A WHOLE IS CLOSE TO \$50 MILLION IF YOU PUT
22 4,000 PEOPLE FROM G.R. TO S.S.I. MOST OF THOSE SAVINGS ARE IN
23 THE DEPARTMENT OF HEALTH SERVICES.

24



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1 **SUP. RIDLEY-THOMAS:** MR. CHAIR, I THINK THE MATERIAL CONCERN
2 HERE IS IN VIEW OF THE FACT THAT WE ARE DESPERATELY TRYING TO
3 BALANCE. THE OVERALL MOTION TO CONTINUE TO SEPTEMBER MAKES
4 SENSE ABSENT THE INFORMATION THAT THERE ARE SAVINGS THAT ARE
5 IN PLAY. AND SO IS THE REQUEST TO REVIEW THIS IN A WEEK?

6

7 **MIGUEL SANTANA:** NO. I THINK THE MOTION WAS TO CONTINUE IT.

8

9 **SUP. KNABE, CHAIRMAN:** MY MOTION WAS TO CONTINUE IT TO THE
10 SUPPLEMENTAL DISCUSSIONS IN SEPTEMBER.

11

12 **SUP. RIDLEY-THOMAS:** RIGHT, BUT THIS PARTICULAR ITEM, CONTINUED
13 FOR A WEEK. FOR WHAT PURPOSE AGAIN?

14

15 **SUP. KNABE, CHAIRMAN:** THERE'S NO MOTION TO CONTINUE IT A WEEK.

16

17 **SUP. RIDLEY-THOMAS:** IT'S CONSIDERATION HERE.

18

19 **SUP. KNABE, CHAIRMAN:** OH. WHO MADE THAT?

20

21 **SUP. MOLINA:** LET ME UNDERSTAND THIS CORRECTLY. AS I
22 UNDERSTAND, THE MOTION WAS TO CONTINUE THIS UNTIL SEPTEMBER.

23

24 **SUP. KNABE, CHAIRMAN:** ITEM NUMBER 8, YES.

25



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1 **SUP. MOLINA:** THAT'S CORRECT. AND AS I UNDERSTAND IT, THE WAY
2 THIS PROGRAM HAS BEEN DESCRIBED AND CARRIED OUT, THERE IS A
3 HUGE AMOUNT OF POTENTIAL SAVINGS UPON IMPLEMENTATION. NOW,
4 SUPERVISOR RIDLEY-THOMAS PUT IN A MOTION THAT INSTEAD OF
5 CREATING NEW POSITIONS, WHICH I, TOO, AM OPPOSED TO, THEN
6 LET'S ABSORB THEM WITHIN THE DEPARTMENT. AND SO TO FIND A WAY
7 TO DO THAT, I COULD SEE THAT BEING DISCUSSED. BUT WHEN YOU'RE
8 CONTINUING THE WHOLE THING FROM EVER STARTING, THAT'S THE
9 POINT I DON'T UNDERSTAND, BECAUSE IT'S GOING TO TAKE SOME TIME
10 TO RATCHET THIS UP. YOU KNOW, THE ISSUES OF G.R. ARE SO
11 COMPLEX. I WAS HERE WHEN WE DID THE LAST CUT AND WHERE WE
12 SUPPLEMENTED AND DID A LOT OF THE HEALTH NONSENSE THAT SORT OF
13 GOES ON WITH IT, AND I'VE ALSO BEEN FROM WHEN I GOT HERE IN
14 1991 ASKING QUESTIONS ABOUT HOW, WHY WE DON'T QUALIFY MORE
15 PEOPLE FOR S.S.I. A BIG PART OF IT IS THE INCAPABILITY OF THE
16 CLIENT TO GET THEMSELVES TO THAT LEVEL. WE NEED TO DO A WHOLE
17 PROACTIVE SET OF OUTREACH BECAUSE IT REQUIRES -- USUALLY YOU
18 DON'T GET APPROVED THE FIRST TIME. IT'S A VERY EXTENSIVE SET
19 OF INQUIRIES AND INFORMATION THAT YOU HAVE TO PUT TOGETHER IN
20 ORDER TO PRESENT TO THE STATE THAT THESE PEOPLE ARE QUALIFIED.
21 SO CONSEQUENTLY, YOU HAVE PEOPLE WALKING AROUND WITH ALL KINDS
22 OF ISSUES THAT ARE LIVING ON WHAT? 221? IS THAT HOW MUCH THEY
23 GET?
24
25 **MIGUEL SANTANA:** \$221, YES.



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1
2 **SUP. MOLINA:** \$221. I MEAN, COME ON. WE ALL KNOW THAT DOESN'T
3 BUY YOU A WHOLE LOT OF ANYTHING. AND WITHOUT ANY CONNECTION TO
4 REAL SERVICES. SO YOU KIND OF, YOU KNOW, YOU GET WHATEVER YOU
5 CAN GET WHEREVER YOU CAN GET IT, YOU TAKE A LITTLE HERE, YOU
6 GO AND DROP OFF HERE, YOU GO SLEEP THERE THIS NIGHT. SO HERE
7 WE'RE LOOKING AT A COMPREHENSIVE POTENTIAL APPROACH THAT I
8 THINK WITH THE RIGHT, AND IT LOOKS LIKE YOU'VE DONE SOME OF
9 THIS, WITH THE RIGHT KIND OF SUPPORTIVE SERVICES, NOT ONLY ARE
10 YOU CREATING POTENTIALLY A SET OF SAVINGS. BUT MORE
11 SIGNIFICANTLY, YOU'RE CREATING A REAL CONNECTION BY GETTING
12 AND BEING, CREATING A TEAM, A STAFF OF PEOPLE WHO ARE GOING TO
13 ASSIST THESE FOLKS TO QUALIFY FOR A MUCH MORE EXPANSIVE SET OF
14 SERVICES. CORRECT? SO IT SEEMS LIKE WE WOULD BE HELPING
15 OURSELVES FINANCIALLY, WE WOULD BE HELPING THE CLIENT IN AN
16 UNBELIEVABLE MANNER. WE WOULD, AT THE END OF THE DAY, ALSO BE
17 HELPING ALL OF THE OTHER SERVICES THAT THESE -- THAT ARE KNOWN
18 AS FREQUENT FLIERS GO AROUND TO ALL OF THESE OTHERS THAT COST
19 US AND ALL DEPARTMENTS, WHETHER THEY'RE BEING PROSECUTED FOR
20 SOMETHING, SPENDING SOME TIME IN OUR JAILS, GOING TO THE
21 EMERGENCY ROOM, ALL KINDS OF ISSUES WHICH, YOU KNOW, SOMETIMES
22 WHEN THEY RUN OUT OF THAT 221, FOLKS ARE JUST PRETTY DESPERATE
23 TO GET A MEAL SOMETIMES AND SOMETIMES THAT'S THE ONLY WAY TO
24 GET THERE. SO I JUST THINK THAT -- I APPRECIATE, YOU KNOW,
25 WANTING TO GATHER MORE INFORMATION. BUT I DON'T KNOW THAT



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1 THERE'S A NEED TO DELAY THIS WHEN IT HAS SO MANY POSITIVE
2 ASPECTS. COULD PEOPLE NOT GET TOGETHER IN THE NEXT WEEK OR SO
3 AND RAISE ALL THEIR ISSUES AND RESOLVE ALL THAT? I MEAN, WHAT
4 WOULD BE -- I MEAN, THE EXPECTATIONS ARE THERE. JUST EVEN IF
5 YOU JUST DID IT IN MAKE BELIEVE, AND THAT IS IF YOU CAN GET A
6 G.R. RECIPIENT QUALIFIED FOR S.S.I., THAT'S A BIG ONE. IT
7 DOESN'T HAPPEN AUTOMATICALLY. IT'S A BIG ONE. THE SAVINGS FOR
8 THAT PERSON NOW BEING ON S.S.I. GIVES THEM A WHOLE ARRAY OF
9 SERVICES THAT YOU'RE NOT PAYING FOR, THE EMERGENCY ROOM, OR
10 ANYTHING. SO I'M CONCERNED ABOUT DELAYING THIS PROGRAM WHEN
11 YOU CAN START KICKING IT INTO GEAR. I APPRECIATE SUPERVISOR
12 RIDLEY-THOMAS'S EFFORT TO SAY, INSTEAD OF CREATING NEW
13 POSITIONS, LET'S FIND A WAY TO FIND IT WITHIN THE DEPARTMENT.
14 THAT MIGHT TAKE YOU A LITTLE WHILE, BUT I JUST THINK BY THIS
15 BOARD NOT SIGNALING THAT WE WANT AN APPROACH LIKE THAT, I
16 CAN'T IMAGINE WHAT IT IS THAT WE NEED TO KNOW. NOW, ARE THERE
17 GOING TO BE BETTER OUTCOMES? ABSOLUTELY, IF YOU CAN GET IT
18 DONE. ABSOLUTELY. BECAUSE THERE'S NO POSSIBLE FAILURE. OTHER
19 THAN AT THE END OF THE DAY THEY'RE JUST NOT GOING TO GET THE
20 221 CHECK, THEY'RE GOING TO GET MUCH MORE THAN THAT. NOW,
21 IMPLEMENTING THIS PROGRAM I THINK IS GOING TO BE A TOUGH ONE.
22 THERE ARE A LOT OF ATTITUDES OUT THERE THAT NEED TO CHANGE.
23 THIS HAS BECOME -- THIS 221 HAS BECOME AN ENTITLEMENT PROGRAM.
24 PEOPLE ARE GOING TO GET ANGRY, "WHERE IS MY CHECK, I NEED
25 THIS." BUT WE REALLY ARE TRYING TO GET THEM CONNECTED TO A



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1 DIFFERENT SET OF SERVICES. AND THESE PEOPLE, AGAIN, THEY NEED
2 TO BE CONNECTED. I DON'T WANT TO SAY THEY NEED A CARETAKER OR
3 CAREGIVER, BUT IN SOME INSTANCES, THEY NEED GUIDANCE, AND SO
4 WHAT WE'RE TRYING TO DO IS CREATE A WHOLE SET OF GUIDANCE
5 COUNSELORS FOR SOME OF THESE FOLKS, SO I WOULD LIKE TO
6 RESPECTFULLY REQUEST THAT WE ACCEPT SUPERVISOR RIDLEY-THOMAS'S
7 MOTION THAT FIRST SAYS IMPLEMENT THE PROGRAM BUT DO IT WITHIN
8 THE FRAMEWORK OF THE PEOPLE -- LOOKING FOR NEW PEOPLE INSTEAD
9 OF CREATING NEW POSITIONS. AND THEN MOVE FORWARD ON THIS. NOW,
10 WHAT IS IT THAT PEOPLE WANT TO KNOW? WHAT ARE OUTSTANDING
11 QUESTIONS THAT YOU THINK PREVENTS US FROM MAKING THIS DECISION
12 TODAY?

13

14 **MIGUEL SANTANA:** I THINK A VERY LEGITIMATE QUESTIONS THAT WAS
15 RAISED IS THE ADDITIONAL POSITIONS. AND SO WE LOOKED INTO HOW
16 WE COULD ABSORB THESE POSITIONS, NOT JUST IN D.P.S.S., BUT THE
17 OTHER DEPARTMENTS INVOLVED. AND CAN SUPPORT SUPERVISOR MARK
18 RIDLEY-THOMAS'S MOTION TO NOT ADD ANY ADDITIONAL POSITIONS BUT
19 RATHER FILL VACANT POSITIONS OR ORDINANCE POSITIONS THAT EXIST
20 WITHIN THE VARIOUS DEPARTMENTS.

21

22 **SUP. YAROSLAVSKY:** CAN OR CANNOT?

23

24 **MIGUEL SANTANA:** CAN. WE CAN DO THAT.

25



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1 **SUP. YAROSLAVSKY:** WHY DIDN'T YOU PROPOSE IT IN THE FIRST
2 PLACE?

3

4 **MIGUEL SANTANA:** BECAUSE YOUR OFFICES RAISED A GOOD ISSUE, WHY
5 NOT ABSORB THEM? AND WE LOOKED INTO THAT AND WE FOUND THAT
6 THERE WAS ENOUGH VACANCIES WITHIN THE DEPARTMENT OF PUBLIC
7 SOCIAL SERVICES AS WELL AS THE OTHER DEPARTMENTS, THAT WE CAN.
8 SO IT WAS A GOOD ISSUE RAISED BY YOUR OFFICE AND SEVERAL
9 OTHERS.

10

11 **SUP. YAROSLAVSKY:** CAN I ASK A QUESTION?

12

13 **SUP. KNABE, CHAIRMAN:** GO AHEAD. I HAVE A COUPLE MYSELF.

14

15 **SUP. YAROSLAVSKY:** NUMBER ONE, THIS IS NOT READY FOR PRIME
16 TIME, AS FAR AS I'M CONCERNED. I DIDN'T SEE IT, THIS IS A
17 MAJOR REFORM, IF MAY BE AN EXCELLENT REFORM. BUT I'M NOT A
18 RUBBER STAMP FOR ANYBODY AND YOU DON'T DROP SOMETHING LIKE
19 THIS, IT'S KIND OF A MAJOR REALIGNMENT OF OUR OWN GENERAL
20 RELIEF PROGRAM ON FRIDAY OR THURSDAY AND EXPECT ME TO VOTE FOR
21 IT ON MONDAY. AND I HAVE TOO MANY QUESTIONS PERSONALLY, NOT TO
22 MENTION MY STAFF, ABOUT THIS PROGRAM AND HOW IT'S GOING TO BE
23 IMPLEMENTED. AND I'M NOT GOING TO GET INTO IT NOW. AND I'M NOT
24 GOING TO GET INTO IT IN A WEEK. MY STAFF HAS NOT HAD A CHANCE
25 TO GET INTO THIS. THE QUESTIONS YOU HAD FROM MY STAFF WERE AS



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1 A RESULT OF A SPEED-READING OF THIS 60-PAGE OR WHATEVER IT WAS
2 PROPOSAL AND THEY SHOT OFF A BUNCH OF QUESTIONS. THEY DON'T
3 BEGIN TO RAISE THE QUESTIONS THAT ARE INVOLVED IN THIS FOR US.
4 NAMELY HOW -- THE GOAL AS STATED IS GREAT. I'D LIKE TO SEE US
5 GO AND BORROW \$21 MILLION IN MONEY BASED ON THE PROMISE THAT
6 THERE'S GOING TO BE \$21 MILLION IN SAVINGS. THERE MAY OR MAY
7 NOT. I DON'T KNOW THAT THERE WILL BE BASED ON THE WAY IT'S BEEN
8 STRUCTURED HERE. MAYBE IT WILL. BUT YOU CANNOT ASK A MEMBER OF
9 THE BOARD TO -- AT LEAST THIS MEMBER OF THE BOARD TO TAKE ON
10 FAITH THAT YOU -- NOT YOU PERSONALLY, BUT YOUR SHOP, IS THE
11 FONT OF ALL WISDOM, HAS WORKED THIS OUT SO WELL, SO QUIETLY
12 THAT NONE OF US KNEW ABOUT IT, AND THEN EXPECT US TO RUBBER
13 STAMP IT BECAUSE YOU SAY SO. I JUST WOULDN'T SPEND THE \$21
14 MILLION IN SAVINGS ALL IN ONE PLACE YET, MR. BROWNING. I WANT
15 TO SEE HOW YOU'RE GOING TO JUSTIFY, RATIONALIZE IT, JUSTIFY
16 IT, HOW OUR QUESTIONS ARE GOING TO BE ANSWERED, HOW YOU'RE
17 GOING TO REACH INTO ALL SEGMENTS OF THE COMMUNITY OF THE
18 COUNTY OF LOS ANGELES. THERE'S A WHOLE HOST OF THINGS, WHY
19 WE'RE DOING IT IN-HOUSE AND NOT USING OUR CONTRACTORS, WHO ARE
20 ALREADY DOING THIS VERY WORK. PROJECT 50 IS DOING THIS VERY
21 WORK, SIGNING UP G.R. PEOPLE FOR S.S.I. WHEN WE WANTED TO
22 EXPAND IT TO 500, HAD TO CONTINUE IT FOR 60 DAYS BECAUSE THERE
23 WERE SO MANY UNANSWERED QUESTIONS, AND THIS IS A FUNDAMENTAL
24 REFORM OR REALIGNMENT OF THE G.R. PROGRAM. ITS MOTIVATION IS
25 GOOD, ITS OBJECTIVE IS SOUND, I JUST DON'T KNOW WHETHER WE'RE



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1 GETTING -- WHERE YOU WANT TO GO WITH THIS, AND IF IT'S SO
2 GOOD, WHY NOT VET IT IN THE NORMAL WAY THAT YOU VET THINGS
3 AROUND HERE WITH THE FIVE POLICY MAKERS, GIVE THEM A CHANCE TO
4 -- AND THEIR STAFFS, TO RAISE QUESTIONS, TRY TO POKE HOLES IN
5 IT, YOU DEFEND IT, SEE HOW GOOD IT IS. ONE QUESTION FROM SOME
6 OF OUR STAFFS AND YOU ALREADY SAY YOU WERE GOING TO MAKE A
7 RECOMMENDATION TO MODIFY THE RECOMMENDATION TO HAVE TO HIRE
8 ADDITIONAL STAFF. THERE ARE PROBABLY 100 OTHER QUESTIONS. SO
9 ANYWAY, JUST AS MS. MOLINA IS UPSET THAT SHE DIDN'T KNOW ABOUT
10 THE PUBLIC HEALTH, AS I WAS AS WELL, I WAS QUITE UPSET TO
11 LEARN ABOUT THIS PROPOSAL WHEN IT GOT DROPPED ON MY DESK
12 WITHOUT ANY -- MY STAFF DIDN'T KNOW ANYTHING ABOUT IT, I
13 DIDN'T KNOW ANYTHING ABOUT IT. AND I DO THINK WE NEED THE TIME
14 TO VET IT.

15

16 **SUP. RIDLEY-THOMAS:** MAY I MAKE ANOTHER MOTION AND HAVE A
17 COMMENT, OR -- MR. CHAIR?

18

19 **SUP. KNABE, CHAIRMAN:** THAT'S FINE. I HAD SOME OTHER QUESTIONS,
20 TOO.

21

22 **SUP. RIDLEY-THOMAS:** PLEASE PROCEED.

23

24 **SUP. KNABE, CHAIRMAN:** I MEAN, PART OF THIS PROCESS HERE IS I
25 RECEIVED -- WE TALKED ABOUT THE EARLIER ONE WHERE IT WAS TWO



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1 YEARS LATE. I HAVE YET TO RECEIVE ON MY MOTION ON THE SAN
2 FRANCISCO PROGRAM, YOU KNOW, CARE NOT CASH KIND OF SITUATION.
3 SO THERE'S BEEN A NUMBER OF MOTIONS THAT RELATE TO THIS
4 PARTICULAR ITEM THAT HAVE NOT BEEN VETTED, THE REPORTS HAVE
5 NOT BEEN DELIVERED TO US. AND SO, I MEAN, I JUST -- I THINK IT
6 WOULD BE, IN ALL FAIRNESS, CONCEPTUALLY HERE, I THINK THAT WE
7 NEED TO CONTINUE THE ITEM A LOT MORE THAN A WEEK AND THE
8 APPROPRIATE TIME BECAUSE POTENTIAL COST ITEMS WOULD BE
9 SUPPLEMENTAL IN SEPTEMBER. SUPERVISOR RIDLEY-THOMAS?

10

11 **SUP. RIDLEY-THOMAS:** I THINK YOU MAKE A GOOD POINT. BE REMINDED
12 OF THE FACT THAT THE ISSUE WAS READ IN FOR THE PURPOSES OF
13 GIVING THE APPROPRIATE STAFF DIRECTION AS IT RELATES TO
14 THINKING THIS PIECE THROUGH. IT DOES NOT INSTRUCT NOR DOES IT
15 SEEK TO CAUSE THE BOARD TO IMPLEMENT. I WOULD THINK THAT IF
16 THERE ARE COST SAVINGS TO BE REALIZED, THAT WE WOULD WANT TO -
17 - NO ONE PAY ATTENTION TO THAT. THAT'S ESSENTIALLY WHY IT CAME
18 BACK FOR RECONSIDERATION. MR. CHAIRMAN, YOU TAKE NOTE OF THE
19 FACT THAT I SUPPORTED YOUR MOTION AND ESSENTIALLY SAID THAT
20 THIS MATTER BE SEEN IN THAT CONTEXT. IT'S CERTAINLY
21 APPROPRIATE IN MY MIND IF THERE ARE OTHER ITEMS TO BE
22 EVALUATED IN JUXTAPOSITION TO DO SO. YOU MAKE REFERENCE TO ONE
23 OF THE ITEMS THAT YOU HAVE ADVANCED. SEPTEMBER STRIKES ME AS
24 BEING MUCH LONGER THAN WHAT MIGHT BE REASONABLE IF WE CAN'T
25 EXHAUSTIVELY CONCLUDE, CERTAINLY THERE OUGHT TO BE A



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1 PRELIMINARY FEEDBACK SESSION OR REPORT BACK NO MORE THAN THREE
2 WEEKS SO THAT IF THIS IS A REAL DISCUSSION ABOUT SAVINGS, WE
3 DO THAT. NOW, LET ME BE CLEAR. I AM NOT SUGGESTING THAT WE
4 HAVE TO DEFINITELY MAKE A DETERMINATION AT THAT TIME,
5 ULTIMATELY IN SEPTEMBER. BUT A REPORT BACK MINIMALLY SO THAT
6 WE HAVE A SENSE OF CLEARING THE DECKS HERE. FOUR WEEKS IS FINE
7 SO THAT WE CAN BEGIN TO SAY THIS IS USEFUL OR NOT.

8

9 **SUP. KNABE, CHAIRMAN:** OKAY. THAT'S FAIR.

10

11 **SUP. RIDLEY-THOMAS:** AND AT THAT MATTER, YOUR ITEM CAN COME
12 FORWARD TOO.

13

14 **SUP. KNABE, CHAIRMAN:** THAT'S FAIR.

15

16 **SUP. YAROSLAVSKY:** SECOND.

17

18 **SUP. KNABE, CHAIRMAN:** REPORT BACK IN FOUR WEEKS, THEN.

19

20 **SUP. YAROSLAVSKY:** REPORT BACK.

21

22 **SUP. RIDLEY-THOMAS:** YES.

23

24 **SUP. KNABE, CHAIRMAN:** ITEM NUMBER 8, FOUR WEEKS.

25



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1 **SUP. MOLINA:** WAIT, WAIT, WAIT.

2

3 **SUP. YAROSLAVSKY:** IT'S AN INTERIM, HE CALLED IT AN INTERIM --
4 OR INTERMEDIATE REPORT. THAT'S WHAT HE SAID.

5

6 **SUP. MOLINA:** CAN I ASK SOME QUESTIONS IN THAT REGARD? AGAIN, I
7 THINK THIS PROGRAM IS VERY VALUABLE. THERE IS NO DOUBT IF, IN
8 FACT, IT HASN'T BEEN VETTED THROUGH THE PROCESS, LET'S LET
9 THAT HAPPEN. BUT LET'S FIND A MIDDLE GROUND TO SEE WHAT IT
10 WOULD TAKE TO GET IMPLEMENTATION OF THIS PROGRAM. I'M WORRIED
11 ABOUT SEPTEMBER. EVERYTHING'S COMING BACK IN SEPTEMBER. AND
12 WE'RE GOING TO GET HIT BETWEEN THE EYES BEFORE THAT, SO
13 THERE'S GOING TO BE A LOT MORE THAT'S GOING TO BE ON THE TABLE
14 AT THAT POINT IN TIME, A WHOLE LOT OF PROGRAMS GOING TO MERIT
15 A LOT OF DISCUSSION. IF WE CAN FIND THE TIME DURING THIS
16 PERIOD OF TIME TO SIT DOWN. I DON'T KNOW WHAT SUPERVISOR
17 YAROSLAVSKY'S CONCERNS ARE. I'D LIKE TO KNOW WHAT THEY ARE, IF
18 THEY HAVEN'T BEEN STATED.

19

20 **SUP. YAROSLAVSKY:** YOU WILL.

21

22 **SUP. MOLINA:** I TAKE IT I WILL. BUT DOES IT TAKE US UNTIL
23 SEPTEMBER TO BEGIN THAT?

24



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1 **SUP. KNABE, CHAIRMAN:** I THINK THAT'S THE PURPOSE OF THE FOUR
2 WEEKS. AND THAT ADDRESSES YOUR ISSUE IMPLEMENTATION.

3

4 **SUP. RIDLEY-THOMAS:** EXACTLY.

5

6 **SUP. KNABE, CHAIRMAN:** IT SHOULD BE IN THAT AS WELL. BECAUSE
7 THAT'S A BIG ISSUE TO US.

8

9 **SUP. MOLINA:** I KNOW. AND THAT'S WHY I'M ASKING FOR THE
10 CLARIFICATION THAT IS IT THE INTENT OF SUPERVISOR RIDLEY-
11 THOMAS TO SAY THAT INSTEAD OF JUST COMING BACK WITH A REPORT,
12 HERE IT IS, THAT WE HAVE SOME DISCUSSIONS WITH THE OFFICES,
13 WITH OTHER FOLKS, WITH THE STAKEHOLDERS INVOLVED IN ANY OF
14 THIS IS THIS AS IF THIS IS THE FIRST TIME THIS HAS EVER BEEN
15 DISCUSSED WITH ANYONE. CERTAINLY IT'S SOMETHING THAT, I'M
16 SURPRISED THE DEPARTMENT, IT'S SOMETHING WE DISCUSSED WITH THE
17 DEPARTMENT OVER 12 YEARS AGO, AND THEY NEVER DID ANYTHING WITH
18 IT IN ANY WAY, PARTICULARLY THE S.S.I. PORTION OF IT, WHICH WE
19 THOUGHT THEY SHOULD HAVE OUTREACH WORKERS GOING AND FINDING
20 PEOPLE AND TRYING TO QUALIFY THEM FOR S.S.I. AND EVERYBODY
21 SAID, NO, THEY JUST WOULDN'T DO THAT AT THAT TIME, AND WE
22 NEVER WENT ANYWHERE WITH IT. SO IN FOUR WEEKS, WE'RE TALKING
23 ABOUT HOPEFULLY EVERYBODY LAYING THEIR CONCERNS ON THE TABLE,
24 TRYING TO GET RESOLUTION TO ALL OF THOSE ISSUES IN AN EFFORT
25 TO SEE IF WE CAN IMPLEMENT THIS AND HAVE THE KIND OF OUTCOMES



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1 THAT AUTOMATICALLY SHOULD HAPPEN. SO IT ISN'T JUST MOVING UP A
2 DISCUSSION THERE, BUT HOPEFULLY, BY THAT TIME HAVING A SERIES
3 OF DISCUSSIONS, DEPUTIES' MEETINGS, YOU KNOW, INTERFACE WITH
4 THE SUPERVISORS, GETTING ANSWERS TO ANY OF THE REPORTS, ANY
5 INFORMATION THEY MAY NEED.

6

7 **SUP. YAROSLAVSKY:** ALL THE CLUSTERS WHO ARE -- HOMELESS
8 CLUSTERS SHOULD BE INVOLVED IN THIS. BECAUSE THERE'S A
9 HOMELESS PIECE TO THIS.

10

11 **SUP. RIDLEY-THOMAS:** IF YOU NEED AN OMNIBUS ONE, A SPECIAL ONE,
12 PULL IT TOGETHER AND DO IT. AND I THINK THE C.E.O. OUGHT TO
13 MAKE THAT HAPPEN.

14

15 **SUP. YAROSLAVSKY:** CAN I ASK THE INDULGENCE OF THE BOARD? I'M
16 NOT HERE ON THE 21ST, CAN WE MAKE IT FIVE WEEKS TO THE 28TH?
17 FOR THE INTERIM REPORT.

18

19 **SUP. ANTONOVICH:** I'M NOT HERE THE LAST WEEK OF JULY.

20

21 **SUP. YAROSLAVSKY:** ALL RIGHT. THEN LEAVE IT THE WAY IT IS.

22

23 **SUP. RIDLEY-THOMAS:** I SO MOVE, MR. CHAIR.

24

25 **SUP. KNABE, CHAIRMAN:** OKAY.



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1

2 **FOUR WEEKS .**

3

4 **>>SUP. RIDLEY-THOMAS: FOUR WEEKS .**

5

6 **SUP. KNABE, CHAIRMAN: FOUR WEEKS. WITHOUT OBJECTION, SO**
7 **ORDERED .**

8

9 **SUP. YAROSLAVSKY: MR. CHAIRMAN?**

10

11 **SUP. KNABE, CHAIRMAN: YES?**

12

13 **SUP. YAROSLAVSKY: FIVE WEEKS. MR. ANTONOVICH IS OKAY WITH FIVE**
14 **WEEKS .**

15

16 **SUP. KNABE, CHAIRMAN: RECONSIDER THE MOTION, CHANGE IT TO FIVE**
17 **WEEKS, BECAUSE THEY'LL BOTH BE THERE ON THE 28TH. YOU'RE**
18 **THINKING ABOUT THE 21ST, YOU BOTH WON'T BE HERE, RIGHT?**

19

20 **SUP. ANTONOVICH: THAT'S THE WEEK I'M NOT HERE. WHAT IS THE**
21 **LAST WEEK OF--**

22

23 **SUP. YAROSLAVSKY: THE 28TH OF JULY .**

24



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1 **CLERK SACHI HAMAI:** THE LAST WEEK -- THE LAST WEEK IS JULY
2 28TH, AND SUPERVISOR ANTONOVICH AND SUPERVISOR KNABE ARE BOTH
3 ABSENT FROM THE MEETING.

4

5 **SUP. KNABE, CHAIRMAN:** I'M ABSENT? [LAUGHTER]

6

7 **SUP. YAROSLAVSKY:** WHICH DAY?

8

9 **CLERK SACHI HAMAI:** JULY 28.

10

11 **SUP. KNABE, CHAIRMAN:** COOL. AM I GOING ON VACATION?

12

13 **SUP. YAROSLAVSKY:** LEAVE IT ON THE 21ST, THEN.

14

15 **SUP. MOLINA:** ANOTHER VACATION?

16

17 **SUP. KNABE, CHAIRMAN:** YEAH. RIGHT. I WISH. OKAY, TO 21ST,
18 THEN. OKAY? WITHOUT OBJECTION, SO ORDERED ON ITEM NUMBER 8.

19 OKAY. NOW WE CAN GO BACK TO ITEM NUMBER 17. WITH THE

20 EXCEPTIONS OF ITEM NUMBER 8 AND THE PIECE ON PUBLIC HEALTH,

21 MOVED BY SUPERVISOR RIDLEY-THOMAS. SECONDED BY SUPERVISOR

22 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED. OKAY. HOW ABOUT

23 ANYTHING ELSE, MR. C.E.O.? WE DO HAVE -- I DON'T THINK WE HAVE

24 ANY GREEN SHEET ITEMS, BUT WE DO HAVE PUBLIC COMMENT.

25



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1 **C.E.O. FUJIOKA:** I WAS GOING TO SAY, I'M WELL DONE.

2

3 **SUP. KNABE, CHAIRMAN:** YOU'RE WELL DONE, ALL RIGHT. ETHEL
4 AUSTIN. IF SHE WOULD COME FORWARD PLEASE. ETHEL, ARE YOU STILL
5 HERE? IS ETHEL STILL HERE? WE MUST HAVE ANSWERED ALL HER
6 QUESTIONS. OKAY. ONE MORE TIME. ETHEL AUSTIN? OKAY. THAT
7 CONCLUDES PUBLIC COMMENTS. WE WILL PARDON ME? YOU HAVE TO READ
8 SOMETHING? OKAY. YOU DON'T HAVE TO? CAN WE ADJOURN?

9

10 **CLERK SACHI HAMAI:** WE CAN ADJOURN.

11

12 **SUP. KNABE, CHAIRMAN:** TOMORROW'S MEETING WILL BE AT 9:30 A.M.

13

14 **CLERK SACHI HAMAI:** TOMORROW IS THE REGULAR MEETING STARTING AT
15 9:30 A.M.

16

17 **SUP. KNABE, CHAIRMAN:** THANK YOU VERY MUCH, MADAM EXECUTIVE
18 OFFICER. IT'S REALLY APPRECIATED FOR THE REMINDER.

19

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21

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25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors June 22, 2009,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor in anywise
14 interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 25th day of June 2009, for the County records to be used only
17 for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22